AGENDA

2nd ORDINARY COUNCIL MEETING

TUESDAY 20 OCTOBER 2026

The Ordinary Meeting of City of Palmerston will be held in the Council Chambers, Civic Plaza, 1 Chung Wah Terrace, Palmerston, NT 0830 commencing at 5:30 PM.

Council business papers can be viewed on City of Palmerston's website palmerston.nt.gov.au or at the Council Office located:
Civic Plaza, 1 Chung Wah Terrace, Palmerston NT 0830.

NADINE NILON
CHIEF EXECUTIVE OFFICER

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1 ACKNOWLEDGEMENT OF COUNTRY

2 OPENING OF MEETING

3 APOLOGIES

4 DECLARATION OF INTEREST

4.1 Elected members

4.2 Staff

5 CONFIRMATION OF MINUTES

5.1 Confirmation of minutes

THAT the Minutes of the Council Meeting held on 6 October 2026 pages 12338 to 12353 be confirmed.

5.2 Business arising from previous meeting

6 MAYORAL REPORT

MAYORAL REPORT

2nd Ordinary Council Meeting

Agenda Item:	6.1
Report Title:	Mayoral Update Report - September 2026
Meeting Date:	Tuesday 20 October 2026
Author:	Mayor, Athina Pascoe-Bell

Community plan

Governance: Council is trusted by the community and invests in things that the public value.

Purpose

This Report provides an overview of events the Mayor has attended in September 2026 on behalf of Council.

Key messages

- As the principal member of Council, the Mayor undertakes regular activities and attends events to speak on Council's behalf.
- During the month of September 2026, the Mayor attended meetings with Ministers, MLA's and Government Departments.
- This Report provides context on several events that were attended by the Mayor, on Council's behalf.

Recommendation

THAT Report entitled Mayoral Update Report - September 2026 be received and noted.

Discussion

As the principal member of Council, the Mayor undertakes regular activities and attends events on behalf of Council.

An overview of events attended by the Mayor during the month of September 2026 is as follows:

- Northern Territory (NT) Australian Local Government Women's Association (ALGWA) Branch Meeting
- Quarterly meeting with Hon Joshua Burgoyne MLA

- Quarterly meeting with Matthew Kerle, Member for Blain
- First Nations Radio Interview
- Monthly Meeting with Mayor Rachel Wright, Litchfield Council
- Quarterly meeting with Hon Robyn Cahill OAM
- Quarterly Top End Regional Organisation of Councils (TOPROC) meeting
- Quarterly meeting with Hon Marie-Clare Boothby
- Muligas and Cudjeries Book Launch
- Australian Public Sector Anti-Corruption Conference 2026
- Meeting with Port Adelaide Football Club
- Monthly meeting with Palmerston and Rural Division Police, Fire and Emergency Services (PFES).
- Monthly meeting with Clinton Howe, Member for Drysdale
- Australian Local Government Women's Association (ALGWA) National Branch Meeting
- Citizenship Ceremony
- Palmerston Liquor Accord Meeting
- Meeting with Hon Marie-Clare Boothby
- ABC Darwin On-Camera Interview – Palmerston Pre-Cyclone Clean Up
- Quarterly meeting with Hon Steven Edgington MLA
- Elected Member Palmerston Market Stall
- Geek Culture Collective NT Inc – Trade, Entertainment, Collectables & Community Marketplace 2026 meeting
- Local Government Association of the Northern Territory (LGANT) Constitution Amendments Briefing
- National Police Remembrance Day 2026 Church Service

Australian Public Sector Anti-Corruption Conference 2026

The Australian Public Sector Anti-Corruption Conference (APSACC) 2026 was held at the National Convention Centre Canberra from 7 to 9 September 2026 and was hosted by the National Anti-Corruption Commission (NACC). The conference, which marked the 10th APSACC event, focused on the theme *"A strategic approach to integrity – culture, systems and accountability,"* exploring approaches to strengthening integrity, accountability, governance systems, and organisational culture across the public sector.

Mayor Pascoe-Bell, Deputy Mayor Bayliss, and Councillor Kanyai, along with Council staff attended the conference on behalf of the City of Palmerston. The event brought together anti-corruption agencies, public sector leaders, academics, investigators, policymakers, and integrity professionals from across Australia and overseas to share knowledge, discuss emerging corruption risks, and examine best practice approaches to preventing, detecting, and responding to corruption. Through keynote presentations, workshops, panel discussions, and networking opportunities, attendees gained valuable insights into strengthening governance, accountability, and integrity outcomes within their respective organisations and communities.



Councillor Kanyai, Penny Hart, Mayor Pascoe-Bell, Deputy Mayor Bayliss, and Chris Fearon at the Australian Public Sector Anti-Corruption Conference 2026.

Citizenship Ceremony

On 17 September 2026, the Mayor attended and officiated the Australian Citizenship Ceremony at Gray Community Hall, welcoming 29 new Australian citizens from 15 different countries into the Palmerston community. Joined by distinguished guests including His Honour the Honourable David Connolly, Administrator of the Northern Territory, the Mayor acknowledged the significant milestone achieved by the conferees and celebrated the diversity, inclusion and multicultural spirit that make Palmerston such a vibrant community. As part of the nationally recognised Australian Citizenship Day, the ceremony recognised the rights and responsibilities of Australian citizenship and provided an opportunity to warmly welcome the City's newest citizens as Australians, Territorians and Palmerstonians.



Hon David Connolly, Administrator of the Northern Territory and Mayor Athina Pascoe-Bell

Meeting with Minister Edgington

The Mayor attended a quarterly meeting with Hon Steven Edgington MLA, accompanied by Nadine Nilon, Chief Executive Officer. The meeting provided an opportunity to discuss key matters relevant to the City of Palmerston, including the Representation Review 2026, a general update on Top End Regional Organisation of Councils (TOPROC) activities, and progress updates regarding the Palmerston Plan Project. The meeting also facilitated broader discussion on matters of mutual interest and opportunities for ongoing collaboration between the Northern Territory Government and the City of Palmerston.



Mayor Athina Pascoe-Bell and Hon Steven Edgington MLA

National Police Remembrance Day 2026

On 29 September 2026, Mayor Athina Pascoe-Bell attended the National Police Remembrance Day Church Service at St Mary's Star of the Sea Cathedral in Darwin. The service formed part of National Police Remembrance Day commemorations, providing an opportunity for the community, government representatives, and law enforcement agencies to honour and remember police officers who have lost their lives in the line of duty, as well as those who have passed away while serving their communities. The event recognised the dedication, courage, and sacrifice of police officers across Australia and the South-West Pacific region and reflected on their enduring contribution to public safety.



Members of the Flag Party, Mayor Athina Pascoe-Bell and Lord Mayor Peter Styles at the National Police Remembrance Day Church Service

Policy implications

There are no policy implications for this Report.

Budget and resource implications

There are no budget or resource implications relating to this Report.

Risk, legal and legislative implications

There are no risk, legal and legislative implications relating to this Report.

Attachments

Nil

7 DEPUTATIONS AND PRESENTATIONS

8 PUBLIC QUESTION TIME (WRITTEN SUBMISSIONS)

9 CONFIDENTIAL ITEMS

9.1 Moving confidential items into open

9.2 Moving open items into confidential

9.3 Confidential items

THAT pursuant to Section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1) of the *Local Government (General) Regulations 2021* the meeting be closed to the public to consider the following confidential items:

Item	Confidential Category	Confidential Clause
24.1	External Presentation Request	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(d) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information subject to an obligation of confidentiality at law, or in equity
26.1.1	Council Committee Recommendations	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(c)(iv) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.

26.1.2	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(c)(iv) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
26.2.1	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
26.2.2	Contract and Tender Matters	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(c)(i) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

10 PETITIONS

11 NOTICES OF MOTION

12 OFFICER REPORTS

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.1.1
Report Title:	Risk Management and Audit Committee Meeting Minutes 29 September 2026
Meeting Date:	Tuesday 20 October 2026
Author:	Executive Assistant to General Manager Finance and Governance, Kaitlyn William
Approver:	General Manager Finance and Governance, Chris Fearon

Community plan

Governance: Council is trusted by the community and invests in things that the public value.

Purpose

This Report seeks Council approval of the recommendation from the Risk Management and Audit Committee meeting held on Tuesday, 29 September 2026.

Key messages

- The Risk Management and Audit Committee met on Tuesday, 29 September 2026.
- The Risk Management and Audit Committee agenda and unconfirmed minutes from this meeting are available for viewing on the Council website.
- The Risk Management and Audit Committee reviewed one (1) Action report and made two (2) recommendations to Council.
- Council approval is sought to endorse the recommendations from the Risk Management and Audit Committee meeting held on Tuesday, 29 September 2026.

Recommendation

1. THAT Report entitled Risk Management and Audit Committee Meeting Minutes 29 September 2026 be received and noted.

2. THAT the Unconfirmed Risk Management and Audit Committee meeting minutes provided at **Attachment 12.1.1.1** to report entitled Risk Management and Audit Committee Meeting Minutes 29 September 2026 be received and noted.

3. THAT Council adopts the following recommendation from the Risk Management and Audit Committee meeting held Tuesday 29 September 2026:
   a. THAT the following actions are marked as complete on the Action Report:
      i. Whistleblower Policy (RMA11/006).
      ii. Policy Review - Risk Management and Audit Committee Terms of Reference (RMA11/060).
   b. THAT Action Report be moved to Confidential from the September 2026 Risk Management and Audit Committee meeting onwards, in accordance with the amended Risk Management and Audit Committee Terms of Reference.

Background

The Risk Management and Audit Committee (the Committee) is responsible for overviewing the responsibilities of corporate governance, particularly maintaining adequate internal controls over the revenue, expenditure, and assets of the Council.

As per the *Local Government Act 2019* (the Act) and the *Local Government (Accounting) Regulations*, the committee make recommendations to the council about any matters as a result of the committee's functions to monitor and review the integrity of the Council's financial management and to monitor and review internal controls.

As per the Terms of Reference of the Committee, the Committee is advisory by nature and can only recommend matters, falling within its function and role, to the Council.

Discussion

The Risk Management and Audit Committee meeting was held on Tuesday, 29 September 2026, with the unconfirmed minutes provided as **Attachment 12.1.1.1.**

The Agenda of the Risk Management and Audit Committee meeting can be located on the Council website.

The Risk Management and Audit Committee provided two (2) recommendations to Council for consideration.

Action Report update

The Committee recommended that the Whistleblower Policy (RMA11/006) and the Policy Review – Risk Management and Audit Committee Terms of Reference (RMA11/060) be marked as completed and removed from the Action Report. It is recommended that Council adopt this proposal.

It was also recommended that the Action Report be moved to Confidential from the September 2026 Risk Management and Audit Committee meeting onwards, in accordance with the amended Risk Management and Audit Committee Terms of Reference.

Consultation and marketing

The following City of Palmerston staff were consulted in preparing this Report:

- Executive Manager Organisational Performance.

Policy implications

This report pertains to the Risk Management and Audit Committee Terms of Reference.

Budget and resource implications

There are no budget or resource implications relating to this Report.

Risk, legal and legislative implications

As per section 101(4) of the *Local Government Act 2019* the minutes of an audit committee, a council committee or a local authority must be tabled at the next meeting of the council.

This Report addresses the following City of Palmerston Strategic Risks:

2. **Financial Sustainability**
   Failure of Council to be financially sustainable to deliver key services and infrastructure for the community.

6. **Governance**
   Failure to effectively govern.

Strategies, framework and plans implications

There are no strategy, framework or plan implications for this Report.

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

1. 20260929 - UNCONFIRMED Risk Management and Audit Committee Meeting Minutes - 29 September 2026 [**12.1.1.1** - 9 pages]

MINUTES

RISK MANAGEMENT AND AUDIT COMMITTEE MEETING

TUESDAY 29 SEPTEMBER 2026

The Committee Meeting of City of Palmerston held in the Council Chambers, Civic Plaza, 1 Chung Wah Terrace, Palmerston, NT 0830.

Council business papers can be viewed on City of Palmerston's website palmerston.nt.gov.au

UNCONFIRMED

Minutes of Risk Management and Audit Committee Meeting held in Council Chambers Civic Plaza, 1 Chung Wah Terrace, Palmerston on 29 September 2026 at 5:00pm.

PRESENT

COMMITTEE MEMBERS	Clare Milikins, Independent Member (Chair) Craig Kirby, Independent Member *(Via Audio/ Audiovisual)* Melia Barrie, Independent Member Mayor Athina Pascoe-Bell Councillor Sarah Henderson
STAFF	Chief Executive Officer, Nadine Nilon General Manager Finance and Governance, Chris Fearon General Manager Community, Konrad Seidl General Manager People and Place, Emma Blight Executive Manager Organisational Performance, Penny Hart Asset Management Lead, Zesh Ahmer Minute Secretary, Kaitlyn William
GALLERY	Nil members of the public

UNCONFIRMED

Initials: _____

1 ACKNOWLEDGEMENT OF COUNTRY

City of Palmerston acknowledges the Larrakia people as the Traditional Custodians of the Palmerston region. We pay our respects to the Elders past, present and future leaders and extend that respect to all Aboriginal and Torres Strait Islander people.

2 OPENING OF MEETING

The Chair declared the meeting open at 5:02pm.

3 APOLOGIES AND LEAVE OF ABSENCE

3.1 Apologies

Nil

3.2 Leave of absence previously granted

THAT it be noted the following Committee Members have an approved Leave of Absence previously granted for this meeting:

Deputy Mayor Bayliss

4 AUDIO/AUDIOVISUAL CONFERENCING PREVIOUSLY GRANTED

THAT it be noted the following Committee Members have previously been granted attendance via Audio/Audiovisual Conferencing for this meeting:

Craig Kirby

5 DECLARATION OF INTEREST

5.1 Committee members

Nil

5.2 Staff

Nil

UNCONFIRMED

Initials: _____

6 CONFIRMATION OF MINUTES

6.1 Confirmation of minutes

Moved: **Mayor Pascoe-Bell**
Seconded: **Councillor Henderson**

THAT the Minutes of the Risk Management and Audit Committee Meeting held on 25 August 2026 pages 390 to 396 be confirmed.

CARRIED (5/0) - RMA11/073 – 29/09/2026

6.2 Business arising from previous meeting

Nil

7 DEPUTATIONS AND PRESENTATIONS

Nil

8 CONFIDENTIAL ITEMS

8.1 Moving confidential items into open

Nil

8.2 Moving open items into confidential

Nil

UNCONFIRMED

Initials: _____

8.3 Confidential items

Moved: **Mayor Pascoe-Bell**
Seconded: **Melia Barrie**

THAT pursuant to Section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1) of the *Local Government (General) Regulations 2021* the meeting be closed to the public to consider the following confidential items:

Item	Confidential Category	Confidential Clause
19.1.1	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
19.1.2	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
19.1.3	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.

UNCONFIRMED

Initials: _____

19.1.4	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
19.1.5	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iii) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the security of the council, its members or staff.
19.1.6	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(c)(i) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.
19.1.7	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.

UNCONFIRMED

Initials: _____

19.1.8	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
19.1.9	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
19.2.1	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(iv) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to prejudice the interests of the council or some other person.
19.2.2	Council Performance, Service Delivery and Budget Review	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(c)(i) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

CARRIED (5/0) - RMA11/074 – 29/09/2026

Initials:

UNCONFIRMED

9 OFFICER REPORTS

9.1 Action reports

9.1.1 Action Report

Moved: **Craig Kirby**
Seconded: **Melia Barrie**

1. THAT Report entitled Action Report be received and noted.

2. THAT the Risk Management and Audit Committee recommend to Council:
   a. THAT the following actions are marked as complete on the Action Report:
      i. Whistleblower Policy (RMA11/006).
      ii. Policy Review - Risk Management and Audit Committee Terms of Reference (RMA11/060).
   b. THAT Action Report be moved to Confidential from the September 2026 Risk Management and Audit Committee meeting onwards, in accordance with the amended Risk Management and Audit Committee Terms of Reference.

CARRIED (5/0) - RMA11/075 – 29/09/2026

9.2 Receive and note reports

Nil

10 INFORMATION AND CORRESPONDENCE

10.1 Information

Nil

10.2 Correspondence

Nil

11 GENERAL BUSINESS

Nil

UNCONFIRMED

Initials: _____

12 NEXT COMMITTEE MEETING

Moved: **Councillor Henderson**
Seconded: **Mayor Pascoe-Bell**

THAT the next Risk Management and Audit Committee Meeting be held on Thursday, 22 October 2026 at 5:00pm in the Council Chambers, Civic Plaza, 1 Chung Wah Terrace, Palmerston.

CARRIED (5/0) - RMA11/076 – 29/09/2026

13 CLOSURE OF MEETING TO PUBLIC

Moved: **Mayor Pascoe-Bell**
Seconded: **Councillor Henderson**

THAT pursuant to *section 99(2) and 293(1)* of the *Local Government Act 2019 and section 51(1)(a) of the Local Government (General) Regulations 2021* the meeting be closed to the public to consider the Confidential items of the Agenda.

CARRIED (5/0) - RMA11/077 – 29/09/2026

The open section of the meeting closed at 5:07pm for the discussion of confidential matters.

The Chair declared the meeting closed at 6:37pm.

Chair

Print Name

Date

Initials:

UNCONFIRMED

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.1.2
Report Title:	Harvest Corner Community Garden
Meeting Date:	Tuesday 20 October 2026
Author:	Community Connections Officer, Tree Gillam
Approver:	General Manager Community, Konrad Seidl

Community plan

Governance: Council is trusted by the community and invests in things that the public value.

Purpose

This Report provides Council with stakeholder feedback and future management options for Harvest Corner Community Garden and seeks Council's endorsement of the proposed approach to its future management.

Key messages

- The current agreement with STEPS, Life Without Barriers and Helping People Achieve (the management group) ends on 29 January 2027.
- Harvest Corner Community Garden continues to provide community benefit through sustainability, community engagement, education and activation opportunities adjacent to Gray Community Hall.
- The management group's feedback and operational experience indicate the site requires significant ongoing maintenance, coordination and operational oversight to remain sustainable and functional as a community asset.
- An Expression of Interest process is proposed to identify a suitable community organisation or organisations interested in managing and continuing the community garden, subject to entering into a new three-year agreement with Council.
- Up to $10,000 may be awarded to the successful community organisation, to support their establishment in the community garden.
- If no suitable community organisation or organisations are identified through the Expression of Interest process, it is proposed that the site transition from a community garden to a Council-maintained open space area, which would become accessible to Hall users.

Recommendation

1. THAT the report entitled Harvest Corner Community Garden be received and noted.

2. THAT Council endorses proceeding with Step 1 (Expression of Interest) as outlined within this report entitled Harvest Corner Community Garden, with an allocation of up to $10,000 to support establishment costs.

3. THAT Council considers Step 2 (Council maintained open space) as outlined within this report entitled Harvest Corner Community Garden as part of the 2027/28 budget development process, should Step 1 be unsuccessful.

Background

Community gardens have a long history of supporting local communities through food production, education, social connection and environmental sustainability. While originally established to supplement household food supplies, contemporary community gardens are now widely recognised as shared community spaces that foster social inclusion, skill development, wellbeing and community connection.

Research across Australia indicates that the most successful and sustainable community gardens are those that combine food production with broader community outcomes, supported by strong governance arrangements, active participation, dedicated volunteers or coordinators, and access to ongoing resources and infrastructure. Key success factors consistently include demonstrated community demand, clear management responsibilities and sustained local engagement.

Harvest Corner Community Garden (the garden), located adjacent to Gray Community Hall on the corner of Essington Avenue and Wright Crescent, was established in 2013 to provide a shared gardening space for the Palmerston community.

The objective of the garden was to create an inclusive space where community members can connect with each other and nature, participate in gardening activities, and develop skills that support health, wellbeing and community connection.

At the 2nd Ordinary Council Meeting of 15 August 2023 Council made the following decisions:

13.1.2 Harvest Corner, Gray Community Garden

1. *THAT Report entitled Harvest Corner, Gray Community Garden be received and noted.*

2. *THAT Council endorse the continuation of Harvest Corner, as a community garden to be provided to the Palmerston community.*

3. *THAT Council endorses that a public expression of interest process is undertaken for the Harvest Corner Community Garden management and operations by a third party under agreement with Council as outlined in the report, including the provision of a one-off established fund of $20,000 and free use of the area under a Terms of Agreement operation for a period of three years.*

CARRIED 10/961 – 15/08/2023

In February 2024, STEPS, Life Without Barriers and Helping People Achieve entered into a three-year agreement with City of Palmerston for the management and activation of Harvest Corner.

Under the agreement, Council provided a one-off establishment fund of $20,000 to support the ongoing operation and activation of the site, including gardening equipment and materials, irrigation replacement, community workshops, programs and community events. The agreement focused on maintaining a well presented and active shared community space, including regular community use and activation activities, rather than operating as a traditional membership or individual plot-based community garden model.

Discussion

Future Management Options

The garden has continued to provide positive community benefits through sustainability education, community engagement and partnership-based activities since Council endorsed the continuation of the garden model in 2023. It is proposed that the community garden model continue, subject to an appropriate community organisation or organisations expressing interest in managing and maintaining the site. Where a suitable organisation is identified, a new three-year agreement will be established to provide a clear framework for the ongoing management, maintenance and use of the garden, while supporting the continuation of its community and sustainability outcomes.

If an appropriate community organisation or organisations cannot be identified to undertake the ongoing management and maintenance of the community garden, it is proposed the site would transition to a Council-maintained open space area.

Ongoing mowing and general maintenance can be incorporated into the existing landscaping contract, ensuring the area remains well maintained and suitable for regular use. The open space can also provide a flexible area for larger community events, gatherings and activities, including markets, festivals, workshops and other Council or community-led events. Retaining the site as open space provides flexibility in how the area can be utilised, while reducing the ongoing maintenance requirements associated with a dedicated community garden.

Management Group Feedback

As part of future planning for the garden beyond the current agreement period ending 29 January 2027, feedback from the current management group was requested on the operational and maintenance requirements associated with managing the space.

This feedback has informed the operational considerations outlined within this report.

Feedback received identified that ongoing operation of the site requires regular structured maintenance and operational oversight, including:

- mowing and vegetation management;
- irrigation maintenance;
- trimming, planting and weed management;
- regular green waste removal; and
- monitoring and responding to vandalism, theft, damage, anti-social behaviour and hazardous waste materials, including broken glass, drug paraphernalia and human waste.

Management requirements extend beyond physical garden maintenance. Stakeholders estimated that ongoing administration, stakeholder communication, reporting, financial management, volunteer coordination and governance activities require approximately 3–6 hours per week, with operational activities estimated at 6-8 hours per week. Volunteer contribution increases substantially during community events, major maintenance projects and grant-funded activities.

Ongoing challenges associated with vandalism, irrigation damage, site security, volunteer capacity and long-term operational sustainability have impacted the management group. It was highlighted that the ongoing operation of the garden relies on a combination of funded activities and significant in-kind contributions from partner organisations, volunteers and community stakeholders.

As a result, financial expenditure alone may not fully reflect the total level of resourcing required to operate and maintain the garden as an active community asset.

The management group feedback highlighted that the long-term sustainability of the garden relies heavily on volunteer contributions, in-kind support and organisational goodwill. Feedback also identified a need for dedicated coordination resources, clear governance arrangements and sustainable operational funding to support the garden's continued success as a community asset. All feedback provided will be considered when developing a new agreement.

Historically the garden has been referred to as a community garden, however the site has not traditionally operated under a typical community garden model involving individual plots, memberships or community-led governance structures. Instead, the space has primarily functioned as a curated shared community space supported through partnerships, programs, workshops and community engagement activities.

Committee Feedback

The Community Safety and Wellness Advisory Committee provided feedback on this report at the meeting held on 22 September 2026. The suggestions recommended undertaking public consultation regarding the future use of the open space, including the potential incorporation of a playground within the site. Future consultation, planning and consideration of the site may be incorporated into the 2027/28 budget development and financial planning process.

Recommendation

It is recommended that Council endorse the following approach for the future management of the Community Garden:

Step 1: External Management via Expression of Interest

Council undertake a public Expression of Interest process seeking a community organisation/s to manage the garden under a new three-year agreement, with the successful organisation/s awarded a one-off establishment fund of up to $10,000 dependant on the scope of works proposed.

The Expression of Interest will publicly advertise from 1 November – 10 December 2026.

Step 2: An open space-maintained area

Should no suitable expressions of interest be received Council transitions the site from a community garden to a Council-maintained open space area, which will continue to be accessible to Hall users. Future community consultation and planning could be considered as part of the 2027/28 Budget development and financial planning process to inform decisions regarding the future use of the area.

Consultation and marketing

The following City of Palmerston staff were consulted in preparing this Report:

- Executive Manager Environment
- Community Connection Officer
- Community Services Lead
- Community Services Manager

In preparing this Report, the following external parties were consulted:

- STEPS
- Life Without Barriers
- HPA (no feedback received at time of report)

Policy implications

There are no policy implications for this Report.

Budget and resource implications

Up to $10,000 from Councils operational budget would be made available to a suitable community organisation entering into a 3-year agreement with Council.

Details of the scope and costs relating to transitioning the space to Council maintained open space would be considered through the 2027/28 budget process. Depending on the scope, existing operational and capital budgets may be adequate.

Risk, legal and legislative implications

This Report addresses the following City of Palmerston Strategic Risks:

6. **Governance**
   Failure to effectively govern.

7. **Environmental Sustainability**
   Failure of Council to clearly articulate, plan for and deliver prudent and responsible environmental ambitions.

Strategies, framework and plans implications

This Report relates to the following City of Palmerston Strategies, Framework and Plans:

- Sustainability Strategy 2022-2026

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

Nil

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.2.1
Report Title:	People and Place Quarterly Report - July to September 2026
Meeting Date:	Tuesday 20 October 2026
Author:	Executive Assistant to General Manager People & Place, Emily Dehne
Approver:	General Manager People and Place, Emma Blight

Community plan

Governance: Council is trusted by the community and invests in things that the public value.

Purpose

This Report presents the key activities undertaken by the People and Place Directorate in the July to September 2026 quarter.

Key messages

- The quarterly report format has been updated to reflect the 2026-27 Municipal Plan Measures of Success.
- The People and Place directorate saw 28 community events held in the July to September 2026 quarter with positive community engagement.
- Council hosted two (2) Citizenship Ceremonies, welcoming 111 new citizens to Australia, and Palmerston specifically.
- Website engaged sessions increased by 25.1%, while City of Palmerston's combined social media following grew by 3.5% to 28,247 followers.
- Five (5) community consultations were undertaken during the quarter, supporting community participation in Council projects, services and future planning.

Recommendation

THAT Report entitled People and Place Quarterly Report - July to September 2026 be received and noted.

Background

The People and Place directorate provides a quarterly report to Council on key activities undertaken during the quarter. The Directorate includes the departments of Marketing and Communications, City Activation, and People and Customer (inclusive of Safety and Wellbeing).

This report presents to Council the July to September 2026 quarter, and those activities aligned to City of Palmerston's Community Plan outcomes and objectives.

Discussion

1. Family and Community

Increase Participation in Community events, activities and programs

Territory Day

Territory Day returned to the Palmerston Raiders Rugby League Club at Goodline Park, Rosebery on Tuesday 1 July, providing the community with a safe and family-friendly entertainment hub from 5.00 pm to 8.00 pm. Approximately 1,400 attendees gathered to enjoy the annual fireworks display, making themselves comfortable on the grandstand, picnic rugs, camp chairs, ute trays and even roof racks to secure the best view of the spectacular finale.

Palmerston Youth Festival

Palmerston Youth Festival was delivered for its seventh year, proving to be the biggest and best festival to date, drawing over 10,700 attendees across the week. The 2026 program was designed to be the festival's most dynamic and engaging yet, offering youth a diverse range of fun, interactive and educational experiences spanning across disciplines including STEM, arts, sport, culture, talent development and community connection. New additions to the festival included Inflate A'Maze and The Biggest Experiment, alongside refreshed programming for the Deadly NAIDOC Celebration and the Palmerston Sports Carnival.



Figure 1: Inflate A'Maze and The Biggest Experiment

FlicNics

The final two (2) FlicNics events of the calendar attracted a combined attendance of 447 residents, further demonstrating the program's success in delivering local accessible, family-friendly entertainment. The inaugural screening at Hawker Park in Zuccoli,

welcomed 175 attendees for Paddington in Peru, while Hobart Park in Johnston, attracted 272 attendees for the series finale, featuring The Wild Robot.



Figure 2: Movie goers at Hawker Park and the Pirate Castle at Hobart Park

Live at the Lake

Live at the Lake continued to activate local lakes through free community concerts. Each event featured two local musicians, complemented by local food vendors and children's entertainment. The final two events for the 2026 season were held at Sanctuary Lakes on 25 July with 320 attendees and Lake 10, Durack, on 8 August with 203 attendees.



Figure 3: Adam Scriven and Young and Barb at Lake 10, Durack

Live at Lunch

Live at Lunch continued in Goyder Square every Thursday throughout July, giving residents and CBD workers the opportunity to enjoy lunch outdoors. Across the month, 430 attendees enjoyed shaded seating alongside the performance area, supported local businesses and made the most of Palmerston's outdoor event spaces during the dry season.



Figure 4: Live At Lunch, performer Adam Scriven and Ploy's Kitchen in Goyder Square

Darwin Festival

In August, City of Palmerston supported Darwin Festival by bringing two (2) days of entertainment and cultural celebration to Goyder Square. Family Fiesta, delivered within the popular Palmerston Markets on Friday 14 August welcomed 4750 attendees. The following evening 350 ticketed patrons attended Global Rhythms to join in the celebration of cultural diversity. The festival concluded with an acclaimed performance by Larry Gurruwiwi & Malawurr, sharing music from the world's oldest living culture and reinforcing the event's focus on cultural exchange, inclusion and community connection.



Figure 5: Darwin Festival Attendees

Reboot Your Loot

The Reboot Your Loot annual car boot sale returned to the Civic Plaza car park, attracting 47 stalls and 630 attendees. In addition to the bargains, residents accessed a range of free services including 14 dog microchipping's, 32 jewellery cleans and repairs, and 28 clothing alterations.

Darwin International Film Festival

Palmerston residents and visitors gathered at Goyder Square on 12 and 19 of September to enjoy special film screenings of The Pout Pout Fish and Buffalo Kids as part of the broader Darwin International Film Festival (DIFF) program. Attracting a total of 470 people over two Saturday evenings, these events were held in partnership with the festival's overarching body, the Darwin Film Society. The movie screenings in the CBD marked the first year of a three-year festival agreement between DIFF and City of Palmerston.



Figure 6: Audiences at Darwin International Film Festival

Dream Impact Inspire Youth DJ Music Workshops

From July to September, community organisation Dream Impact Inspire delivered seven DJ workshops for young people at Palmerston Library, coinciding with the Friday night markets. Across the seven Friday evening sessions, 190 young people participated, engaging in creative, hands-on activities facilitated by trained professionals.



Figure 7: Attendees and facilitators in the Library for DJ Charly's DJ sessions

2. Cultural Diversity

Inclusion and accessibility are incorporated into our programming and planning

Citizenship Ceremonies

The Territory Day Citizenship Ceremony was held at Parliament House on 1 July 2026, with proceedings taking place on the Speaker's Green. Hosted by the Chief Minister of the Northern Territory, The Honourable Lia Finocchiaro MLA, the ceremony welcomed 50 conferees from 22 countries as they officially became Australian citizens.

Additionally, City of Palmerston proudly hosted three (3) Citizenship Ceremonies at Gray Community Hall. Two (2) held on Thursday 30 July 2026 and one on Thursday 17 September welcoming an additional 113 conferees to Palmerston.



Figure 8: Conferees and guests on the Speaker's Green - The Administrator of the Northern Territory, a Conferee and the Mayor of Palmerston

3. Governance

The Community is satisfied that Council values and encourages their participation in Council activities and is committed to delivering the highest possible levels of service and community engagement.

Marketing and Communications Campaigns
The July to September quarter's marketing activity supported Brekkie in the Park, FlicNics, Live at the Lake, Reboot Your Loot, Live at Lunch, Seniors Day and the Palmerston Youth Festival marketing campaign. The event campaign used a broad mix of channels to reach the community, including print advertising through Off The Leash and event publications, signage in parks, radio, paid and organic social media, Council's website, Tourism NT and Tourism Top End website listings and on-ground promotion at events.

Pet registrations were also a key campaign focus during the quarter, combining reminders that registrations were due with broader messaging about the importance of registration and responsible pet ownership.

Council participated in the NT News Future NT Forum, with the Mayor joining a panel discussion as part of the event. Council's sponsorship provided a broader advertising package across NT News print and digital channels, including placements alongside Future NT coverage, a homepage takeover, newsletter advertising and $2,500 in targeted digital advertising across the News Corp State and Community Network.

Community Engagement
During the quarter, five (5) community engagements were undertaken across a range of projects and topics, including the Communication and Engagement Strategy, Disability Inclusion and Access Plan 2026–28, Widdup Park upgrades, Community Satisfaction Survey and Marlow Lagoon Recreation Area Masterplan.

A combination of face-to-face, digital and targeted engagement methods were used to provide a range of opportunities for community and stakeholder participation. Closing the loop remains an important part of Council's engagement approach, with residents who provide their contact details kept informed of the progress and outcomes of the consultations they participated in.

Public Relations/Media
Nine (9) media releases were published between July and September, covering topics such as Palmerston Youth Festival's NAIDOC event, Kopi Stop opening in Palmerston, Library to You service, Darwin Festival in Palmerston, announcement of Interim CEO, Pre-Cyclone Clean Up, Great Spring Clean Up, Darwin International Film Festival and Palmerston Australia Day Awards nominations.

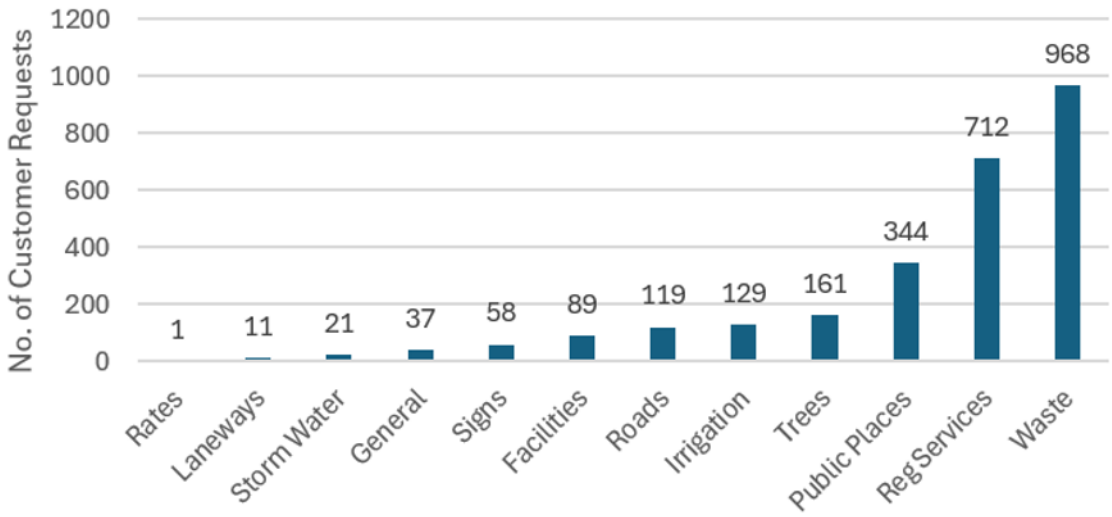
During the quarter, Council recorded 78 media interactions across radio (38), online (20) newspaper (18) and TV (2) media. Coverage included Palmerston Youth Festival, NT News Future Forum, Northcrest Council allocation, opening of Kopi Stop at Library cafe, Darwin Fest in Palmerston, Operation Venture, Darwin Internal Film Festival, Live at the Lake, Pre-Cyclone Clean Up, $6.8M funding from NTG, Zuccoli lake fish release, bid for Woodroffe Fire Station, Interim CEO appointment, feral pigs in Palmerston, Darwin Symphony Orchestra, whistle blower policy, Yung Milla winning The Voice and Christmas Wonderland vendor expression of interest.

City of Palmerston App
The App continues to be promoted across our campaigns and through our Customer Experience team. It was also utilised to promote and remind residents of the Pre-Cyclone Clean Up. There were 141 first time downloads on Apple devices this quarter, in comparison to the previous quarter which was 97. Total downloads are now at 3,436 on apple devices.

The community is satisfied that Council has the right systems and processes in place to deliver services to the community

Our Customer Experience
Over the quarter, City of Palmerston received a total of 4,080 inbound calls to the generic Council phone number. Our customers also chose to engage in-person at Civic Plaza, with approximately 1,240 interactions undertaken in-person over the reporting period with the mornings continuing to be the preferred time for our community.

Customer Requests
A total of 2,650 customer requests (CRs) were logged in the system during the quarter. This is an increase compared to the previous quarter and reflective of the increased call volumes. A majority of customer requests were reported through the website (1,240), followed by phone (714), email (311) and in-person (261).



Graph 1: Customer requests by Category for the July to September 2026 quarter

The community is satisfied that Council values its people and the culture of the organisation

Our People

Over the July to September 2026 quarter 10 recruitment processes were undertaken, six (6) new employees were onboarded and seven (7) employees departed.

City of Palmerston's approved Full Time Equivalent (FTE) is 103.35 (FY 2056/26), with 94.25 FTE employed as of 28 September 2026, with a headcount of 114 employees, comprising 100 full-time, six (6) part-time, seven (7) casual employees and one (1) labour hire.

Quarterly Workforce Statistics and Diversity

As of 28 September 2026, our staff comprised of people from 18 countries of origin, demonstrating a culturally diverse workforce reflective of our community. Our employees comprised 72 females and 42 males and the average age of our staff was 40 years, a slight decrease from the last quarter. The average length of service with City of Palmerston is the same as last quarter which is 2.87 years with 10 staff completing more than 10 years of service.

Professional Development of our people

Over the past quarter, City of Palmerston has reaffirmed its dedication to the professional development of its employees by providing internal and external training and development activities. Employees across the organisation developed their skills and knowledge by undertaking 17 different professional development opportunities.

Health and Wellbeing

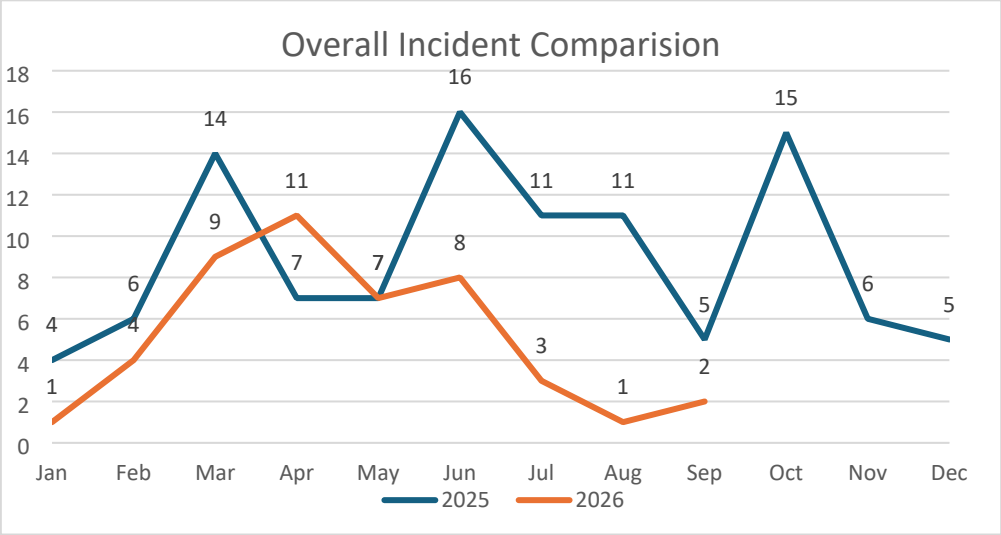
During the quarter, Council delivered several wellbeing initiatives to support employee wellbeing and raise awareness of important health issues. A Thank You BBQ recognised employee contributions over the dry season, including support for the successful delivery of the Palmerston Youth Festival. Paint and Create sessions and other team-based activities provided opportunities for employees to interact outside their regular work activities.

As part of Daffodil Month, Cancer Connect delivered a workplace awareness session focused on cancer prevention and early detection. These activities formed part of Council's ongoing wellbeing program for employees.

Safety

Council is committed to its Workplace Health and Safety (WHS) Plan, and this quarter specific activities occurred focussing on Emergency Preparedness, Training and Capability, Workplace Safety and Risk Management, WHS Governance and Compliance, and Continuous Improvement.

Reported workplace incidents decreased during the July to September reporting period, from 27 incidents in the same period in 2025 to 6 incidents in 2026. This reduction occurred while significant operational activities continued across Council, including Operation Ventura.



Graph 2: 2025/2026 yearly comparison

Increase in engagement across social media channels

During the July to September 2026 quarter, City of Palmerston's social media audience continued to grow, with followers across Facebook, Instagram and LinkedIn increasing by 953 (3.5%) to a combined total of 28,247 followers.

This growth was achieved through strong organic content. Several posts performed significantly above typical levels, led by the celebration of Yung Milla winning The Voice, which generated almost 150,000 views and reached close to 100,000 viewers.

METRIC	APR - JUN	JULY – SEPT	% CHANGE
Followers	*21,152*	*21,762*	*2.9%*
Views	*973,768*	*1,195,639*	*22.8%*
Viewers	*211,472*	*249,634*	*18%*
Content interactions	*7,148*	*8,971*	*25.5%*
Posts	*79*	86	*8.9%*
Stories	*18*	*24*	*33.3%*

Table 1: Facebook Metrics Comparison

**Meta updated its reporting terminology during 2026. "Views" replaces "Impressions", "Viewers" replaces "Reach", and "Content interactions" replaces "Engagement".*

**Viewers are the number of Meta accounts that viewed Council's content at least once across posts, reels, stories, live videos and advertisements. This metric is estimated by Meta and remains in development.*

TOPIC	VIEWS	VIEWERS	INTERACTIONS	LIKES & REACTIONS	COMMENTS	SHARES
Yung Milla wins The Voice	149,595	98,945	2,771	2,624	73	69
Pre-Cyclone Clean Up announcement	91,238	55,051	778	603	113	55
Pre-Cyclone Clean Up starting soon	38,723	19,352	203	116	19	53

Table 2: Facebook Upload Breakdown

Instagram followers continued to grow, increasing by 6% during the quarter. There was a 33.4% decrease in reach which is a direct result from the significant 62.3% increase recorded in the previous quarter.

LinkedIn continued to demonstrate steady audience growth, with followers increasing by 3.6%. Posting activity increased by 40%, supporting Council's continued focus on corporate news, business, projects and organisational achievements.

Paid advertising across social platforms remains a key tactic to supporting marketing campaigns. This quarter paid advertising activity was lower than the previous quarter, when 12 advertisements were delivered.

Increase of email distribution list

Palmerston Business Newsletter

The August edition of the Palmerston Business Newsletter was distributed to more than 2,100 subscribers. The Business Newsletter continues to perform strongly as a key communication channel for Council and local businesses with the edition highlighting current programs, grants, workshops and opportunities available to Palmerston businesses, alongside updates on Council initiatives and upcoming events.

Increase in website statistics

Website performance strengthened during the quarter, with new users increasing by 3.3% and engaged sessions increasing by 25.1%.

Engagement on site also improved compared to the previous quarter which indicates that while growth in new users was steady, visitors were spending more time engaging with Council content. Increased demand for Council information and online services during September, when rates and pet registrations were due, may have also contributed to increased website activity.

METRICS	APR - JUN	JUL – SEPT	% CHANGE
New users	51,033	52,733	3.3%
Engaged sessions	37,552	46,972	25.1
Engagement rate	46.65%	53.49%	14.7%
Engagement time	38 seconds	42 seconds	10.5%
Event count	384,004	433,554	12.9%

Table 3: Website Metrics comparison

Organic search remained the largest source of engaged website traffic, highlighting the importance of search engines in helping the community find Council information. Direct traffic was the second largest source, while organic social generated 1,979 engaged sessions. The following identifies the top 5 landing pages visited over the last quarter.

LANDING PAGE	SESSIONS	ACTIVE USERS	KEY EVENTS*
Library	6,902	4,802	1,820
Palmerston Youth Festival	2,855	2,487	453
Pound	1939	667	136
Bin collections	1,676	895	95
Events calendar	1,614	1,615	0

Table 4: Top 5 Visited Website Pages

Consultation and marketing

The following City of Palmerston staff were consulted in preparing this Report:

- Executive Manager Communications and City Activation;
- Marketing and Communications Manager;
- Marketing and Communications Officers;
- Acting City Activation Manager;
- Economic Development Lead;
- Events Lead;
- Events Officers;
- City Activation Officer;
- Executive Manager People and Customer;
- People Lead;
- Health, Safety and Wellbeing Coordinator; and
- Customer Experience Coordinator.

Policy implications

There are no policy implications for this Report.

Budget and resource implications

There are no budget or resource implications relating to this Report.

Risk, legal and legislative implications

This Report addresses the following City of Palmerston Strategic Risks:

6. **Governance**
   Failure to effectively govern.

Strategies, framework and plans implications

There are no strategy, framework or plan implications for this Report.

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

Nil

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.2.2
Report Title:	Financial Report for the Month of September 2026
Meeting Date:	Tuesday 20 October 2026
Author:	Executive Manager Financial Performance, Jeffrey Guilas
Approver:	General Manager Finance and Governance, Chris Fearon

Community plan

Governance: Council is trusted by the community and invests in things that the public value.

Purpose

The purpose of the Report is to present to Council the Financial Report for September 2026.

Key messages

- The financial health check ratios indicate that overall Council is in a positive financial position largely due to rates and charges levied in August.
- Operating income is $41.63 million or 89% of the annual budget of $46.79 million and 96% of the year-to-date budget of $43.41 million.
- Operating expenditure is $11.61 million or 21% of the annual budget of $54.11 million and 79% of year-to-date budget of $14.71 million.
- Operating surplus (excluding depreciation) is at $33.35 million.
- Capital income is $0.27 million or 5% of the annual capital income budget of $5.09 million and 22% of year-to-date budget of $1.21 million.
- Capital expenditure is $1.56 million or 13% of the annual budget of $12.05 million and 53% of year-to-date budget of $2.94 million. There is a further $1.61 million in commitments where works have commenced or are awaiting payment.
- Total cash and cash investments as at 30 September amounted to $30.34 million, comprising $16.50 million held in term deposits with various authorised deposit-taking institutions with maturities of less than 12 months, and $13.84 million held in the general trading account earning 4.70% interest.

- The 2026-27 Rates and Charges totalling $40.1 million have been levied. As at 30 September 2026, the outstanding rates receivable balance was $25.71 million.
- Total payments to creditors September 2026 amounted to $4.94 million, of which $4.33 million (87.63%) was paid to local suppliers.
- Council is compliant with its statutory obligations such as Pay-as-You-Go Withholdings, Goods and Services Tax, and Superannuation Guarantee reporting.
- There was one (1) contract variation during September 2026 that met the criteria under Regulation 42 of the *Local Government (General) Regulations 2021*.

Recommendation

THAT Report entitled Financial Report for the Month of September 2026 be received and noted.

Background

In accordance with *Local Government (General) Regulations 2021* - Part 2 (Division 7), the preceding month's Financial Report must be presented to Council. Regulation 17(1) of the General Regulation requires a monthly report from the Chief Executive Officer to provide the Council with the actual income and expenditure for the period; the most recently adopted annual budget; and details of any material variances between the most recent actuals and the most recently adopted annual budget.

The information below is provided to assist with the terminology used throughout the report.

Annual Budget for 2026-27 consists of:
- The total budget per the municipal plan for the 2026-27 financial year.
- The approved capital budget roll-over from 2025-26.

Year-to-date actuals (YTD Actuals) is the actual income and expenditure from 1 July 2026 to the current reporting date, 30 September 2026.

This report should be read in conjunction with the following:
- Dashboard report found at **Attachment 12.2.2.1** which is a traffic-light reporting system highlighting the current health status and areas of interest to Council. Further details are then reported in the body of the report.
- Financial reports included at **Attachment 12.2.2.2** presenting the financial position of Council as at 30 September 2026.

Comments are only added to variances that have an actual balance that is over or under the year-to-date budget by 10%.

Discussion

Financial Health

The financial health check ratios provide Council with a quick snapshot of its financial position. The ratios are benchmarked against the forecast ratios as per the Municipal Plan. If the ratio indicates that Council is not on target, an explanation is provided.

- The operating surplus ratio is 81%, well above the Key Performance Indicator (KPI) target of "Greater than 0%", mainly because 2026-27 rates and charges were levied and recognised as income in July. The ratio is expected to decrease throughout the year as expenditure is incurred.
- The debt service ratio (net operating income divided by debt repayments plus interest) for September 2026 is 153 indicating that the Council has sufficient capacity to meet its loan obligations and is well above the KPI ratio of "Greater than 2 times". This ratio is high because the 2026-27 rates revenue has been recognised at the start of the financial year. The ratio is expected to decrease throughout the year as expenditure is incurred and recognised.
- Rates collection is currently 41% of total annual rates revenue, below the KPI of 95%, as not all rates instalments have fallen due at this stage of the financial year. Rates collection will improve as outstanding rates payments are received.
- The current ratio (Current Assets divided by Current Liability) is 4.94 for September 2026 which demonstrates that Council has enough resources to meet its short-term obligations. This is high due to rates being levied and recognised as income and recorded as debtors. It is expected to decrease progressively over the coming months as expenditure is incurred and receivables are collected.

Operating Overview

The dashboard provides an overview of Council's operating income and expenditure for 2026-27 as at 30 September 2026. Refer to **Attachment 12.2.2.1.**

Total operating income as at 30 September 2026 is $41.63 million, which is 89% of the annual budget of $46.79 million and 96% of the year-to-date budget of $43.41million. A portion of the Financial Assistance Grant for 2026–27 was received in June rather than July causing variance in budget and actuals in the current financial year.

Total operating expenditure as at 30 September 2026 is $11.61 million or 21% of the annual budget of $54.11 million and 79% of year-to-date budget of $14.71 million, this mainly consists of the following:

- $3.46 million employee costs.
- $1.29 million materials and contractors.
- $3.33 million depreciation (non-cash).
- $0.81 million other expenses such as program running cost and training costs.
- $0.53 million in utilities.
- $0.94 million in insurance expenses.
- $0.28 million professional services.
- $0.58 million software, hardware, stationery and subscriptions.

The $3.12 million underspend in operating expenditure is largely due to invoices that are yet to be received and some invoices yet to be approved for services received in September.

Capital Overview

Capital Income

Capital projects are funded by capital grants, Council contributions (operating surplus and financial reserves), and borrowings.

Total budgeted capital income of $5.09 million includes grant funding of $1.74 million, non-cash gifted assets of $3 million, developer contributions of $0.20 million, and $0.15 million sale of fleet.

Capital income is at 5% of the annual budget and 22% of the year-to-date budget due to income from grants and gifted assets yet to be recognised as income and income from developer contribution and disposal of assets is yet to be received as budgeted.

Table 1 provides a breakdown of the budgeted capital grants income for 2026–27 (A), including an overview of grants received (B), grants yet to be received (C), and grants recognised as income (D).

Grants that have been received are recognised as a grant liability until the assessment of income criteria has been met such as meeting the grant agreement obligations.

CAPITAL PROJECT 2026-27	TOTAL BUDGETED GRANT INCOME FOR 26-27 (A)	GRANT FUNDS RECEIVED TO DATE (B)	GRANT FUNDS YET TO BE RECEIVED (C = A-B)	GRANT RECOGNISED AS INCOME (D)
Reseal Program	$332,592	$0	$332,592	$0
Black Spot – Yarrawonga Road	$112,715	$0	$112,715	$ 112,715
Road Reconstruction	$450,000	$0	$450,000	$0
Woodroffe Park Upgrades	$592,690	$592,690	$0	$ 110,408
Solar Panel and battery Installation-SWELL	$256,348	$158,400	$97,948	$1,620
Total	**$1,744,345**	**$751,090**	**$993,255**	**$224,743**

Table 1: 2026-27 Budgeted Capital Grants

Capital Expenditure

The dashboard provides an overview of Council's capital expenditure for 2026-27 as per **Attachment 12.2.2.1.**

The 2026-27 capital expenditure annual budget is $12.05 million. This includes the original budget of $9.42 million and $2.63 million capital budget rolled over from 2025-26.

The pie chart in the dashboard as per **Attachment 12.2.2.1** shows that out of the $12.05 million capital expenditure budget, the actual capital expenditure is $1.56 million which is 13% of the annual budget and 53% of year-to-date budget.

In addition to the $1.56 million actual expenditure, there is a further $1.61 million in commitments where works have commenced and/or are awaiting invoices for payment. The current expenditure combined with the commitments presents 26% of expenditure against the revised annual budget.

Cash and Investments

Trading Account: $13.84 million.
Investments: $16.50 million.
Annual Budgeted interest and investment revenue: $1.19 million.
Year to Date interest revenue: $0.47 million.

CASH AT BANK AND INVESTMENTS					
DURATION	NO.	VALUE ($) (In millions)	% OF TOTAL PORTFOLIO	LIMIT	
				Minimum	Maximum
Cash at bank	1	$13.84			
<12 months	7	$16.50	100%	50%	100%
>1 – 3 years	0	NIL	0%	0%	50%
>3 - 5 years	0	NIL	0%	0%	25%
>5 years	0	NIL	0%	0%	10%
Total	8	$30.34	100%		

Table 2: Cast at bank and Investments

The investment portfolio is compliant with the Council Investments Policy.

- As at 30 September 2026, the Council held $16.50 million in term deposits across three financial institutions.
- Cash held by Council in the National Australia Bank (NAB) trading account as of 30 September 2026 was $13.84 million earning 4.70% interest per annum.

Performance of investments against policy and details on investments are provided in section 2.3 of the Investments Management Report at **Attachment 12.2.2.2.**

Receivables

Council has $28.30 million in Receivables, which is made up of the following.

- $25.71 million in Rates and charges includes rates levied during 2026-27. Further explanation of the breakdown is detailed below in rates and charges.
- $0.27 million from receivables from infringements. Further explanation of the breakdown is detailed below 2.4 debtor's control.
- $0.58 million sundry debtors less provision for doubtful debt.

- $0.60 million grants receivable.
- $0.38 million GST receivable.
- $0.76 million accrued interest receivables for Term Deposits.

Rates and charges

The dashboard at **Attachment 12.2.2.1** highlights the rates levied for the 2026-27 financial year are $40.1 million, of which $16.3 million (41%) has been collected so far.

Item 2.4 Debtors Control at **Attachment 12.2.2.2** provides for the summary of the breakdown of outstanding rates.

The 2026-27 Rates and Charges have been levied generating $40.1 million of revenue of which $23.76 million remains outstanding for 2026-27.

- Rates overdue as at September 2026 is $1.95 million:
  - $1.19 million is overdue for 2025-26 rates.
  - $0.39 million overdue rates from 2024-25 which is 1% of the total 2024-25 rates revenue.
  - $0.37 million overdue rates from 2023-24 and prior years.
- 1,018 properties have outstanding rates for 2025-26 and prior.
- 4,718 Ratepayers have paid their 2026-27 rates in full.
- Total of 590 properties have either direct debit or payment arrangement in place.
- Council currently holds overriding statutory charges on 177 properties for debts from 2024-25 and earlier.

A balance of $0.44 million of rates received in advance is accounted for in the balance sheet as a liability as it relates payment to the of rates for a future period.

Infringements

Total infringements outstanding from prior years is $250,999 as of 30 September 2026, this consists of:

- Animals $228,553.
- Public Places $7,089.
- Parking $15,356.

The graph in the dashboard at **Attachment 12.2.2.1** shows the total infringements issued, payment received, amount sent to Fines Recovery Unit for collection and any outstanding infringements from 1 July 2026 to 30 September 2026. Refer to section 2.4 - Debtor Control Accounts, for a further breakdown.

- Total Animal infringements issued for 2026-27 as of 30 September 2026 after adjusting the withdrawn infringements is $24,824. Of this, $12,622 was escalated to FRU and $7,211 has been collected. Remaining $4,991 is outstanding with the Council.
- Total Parking infringement notices issued between 1 July 2026 and 30 September 2026 after adjusting the withdrawn infringements amounted to $5,617. As at 30 September 2026, $2,930 has been collected, $1,581 is escalated to FRU and the rest is outstanding with the Council.

- Total Public Places and Litter infringement notices issued between 1 July 2026 and 30 September 2026 amounted to $568 ($426 from Public places and $142 from Litter). As at 30 September 2026, all of these infringements are outstanding with the Council.

Sundry Debtors

Sundry Debtors as at 30 September 2026 is $0.68 million as presented in **Attachment 12.2.2.2**. This balance mainly includes $375,000 that is expected to be received from Department of the Chief Minister and Cabinet for Palmerston Youth Festival ($300,000) and Palmerston Regional Economic Plan ($75,000), and $126,841 from Belgravia for the profit share in SWELL operations. The total also includes the amounts to be received relating to long grass and property maintenance. The age of the debts is provided in section 2.4 Debtor Control Account.

Trade Creditors Paid

Total payments to creditors in September 2026 amounted to $4.94 million, of which $4.33 million (87.63%) was paid to local suppliers. **Attachment 12.2.2.2**. Section 2.5 Creditor Accounts Paid shows the breakdown of the payments made.

Borrowings

Total external borrowings balance as at 30 September 2026 of $4.45 million is made up of the following:

- Archer Land Fill Rehabilitation loan: The $1.96 million approved loan has a balance as at 30 September 2026 being $0.20 million. The interest rate is fixed at 2.78% for the duration of the 8-year loan with principal and interest repayments made quarterly.
- SWELL loan: The $5 million approved loan was drawn down December 2023 and has a balance of $4.25 million as at 30 September 2026. This is a 20-year loan with current variable interest rate of 5.61% with principal and interest repayments made quarterly. This loan is renegotiated every 5 years.

The $3 million borrowing for Zuccoli Hub has been endorsed by the Council following the approval from the Minister. Finalisation of loan terms and conditions is underway.

Other Compliance matters

Council is compliant with payment and reporting of all tax liabilities as outlined below:

- Council has remitted $0.88 million Year-to-Date (YTD) in Pay-As-You-Go (PAYG) tax to the Australian Taxation Office (ATO). The PAYG withholding tax is reported to the Australian Taxation Office on a fortnightly basis by Council.
- The Business Activity Statement (BAS) balance for the month ended 31 August 2026 has been finalised and lodged on 21 September 2026 as a Goods and Services Tax refund of $99,575.00. ATO refund was received in NAB on 24 September.
- Council has the required insurances to manage the current risk exposure.

Contract Variations

There was one (1) contract variation during September 2026 that met the criteria under Regulation 42 of the *Local Government (General) Regulations 2021* as detailed below:

Supplier:	HCS Construction
Contract:	Woodroffe Park Furniture and Shelter
Supplies provided:	• Supply and install septic tank. • Material substitution for seating due to unavailability. • Installation and connection of the electrical supply.
Original contract cost:	$105,542.80 ex GST
Total contract cost of supplies:	$124,647.50 ex GST
Percentage increase from original contract cost to total contract cost:	18.10%
Applicable provision:	Section 42 (3)(a) - Varied contract is entered into after a quotation under regulation 34 has been accepted and the total cost of supplies exceeds $100,000 but is less than $150,000.

Consultation and marketing

The following City of Palmerston staff were consulted in preparing this Report:

- Finance & Governance team.
- Infrastructure team.
- Community team.
- People and Place team.

Policy implications

This report is in line with the reporting requirements under the *Local Government Act* and relevant Council Policies.

Budget and resource implications

This Report provides an overview of the budget and resource implications.

Risk, legal and legislative implications

This Report addresses the following City of Palmerston Strategic Risks:

2. **Financial Sustainability**
   Failure of Council to be financially sustainable to deliver key services and infrastructure for the community.

6. **Governance**
   Failure to effectively govern.

Strategies, framework and plans implications

This Report relates to the following City of Palmerston Strategies, Framework and Plans:

- Long Term Financial Plan

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

1. Dashboard [**12.2.2.1** - 2 pages]
2. EOM Financial Report September 2026 [**12.2.2.2** - 26 pages]

As at 30 September 2026

DASHBOARD

Financial Health Ratios	MP KPI	As at Sep 2026	Status
Operating Surplus Ratio	> 0%	81%	High due to rates being levied and recognised as income. This balance will reduce as the year progresses
Debt Service Ratio	> 2.0	153	High due to rates being levied and recognised as income. This balance will reduce as the year progresses
Rates Collection	>95%	41%	There are still 3 rates installment outstanding .To date 41% ($16.30) has been collected.
Current Ratio	> 1.5	4.94	

$33.35 M
Operating Surplus (excluding Depn)
Annual Budget is at $6 M

$30.34 M
Cash at bank and Investmemt
Annual Budget is at $5.09 M

$1.56 M
Capital Expenditure
Annual Budget is at $12.05 M

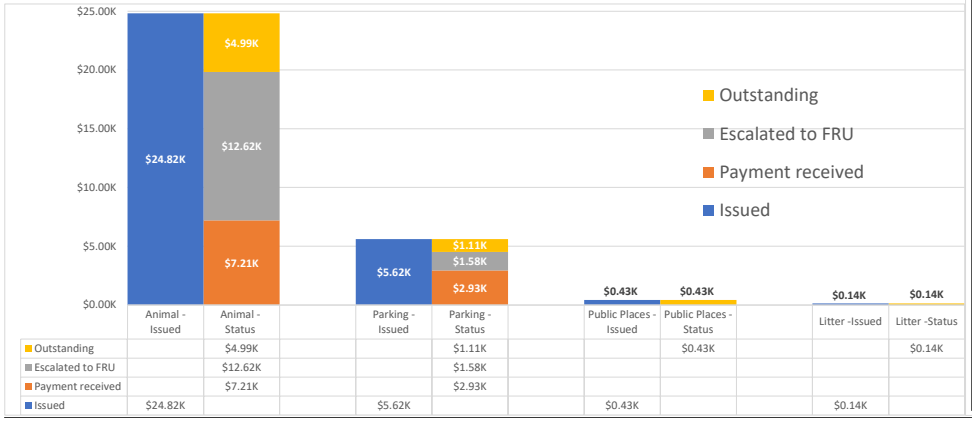
$0.27 M
Capital Income
Annual Budget is at $5.09 M

$11.61 M
Operating Expenditure
Annual Budget is at $54.11 M

$41.63 M
Operating Income
Annual Budget is at $46.79 M

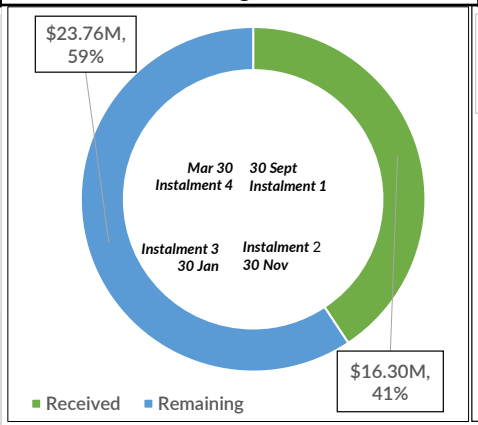
Legend: On Track | Explanation required | Off Track

Infringements Issued from 1 July 2026 to 30 September 2026 and status

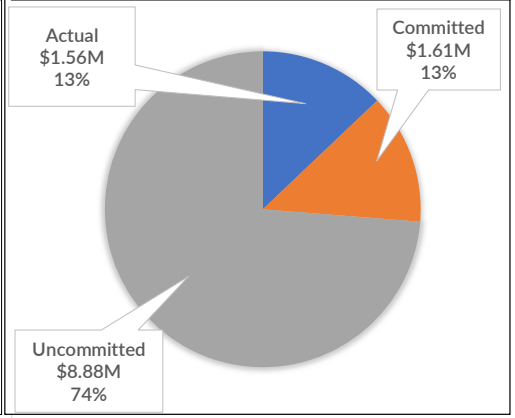


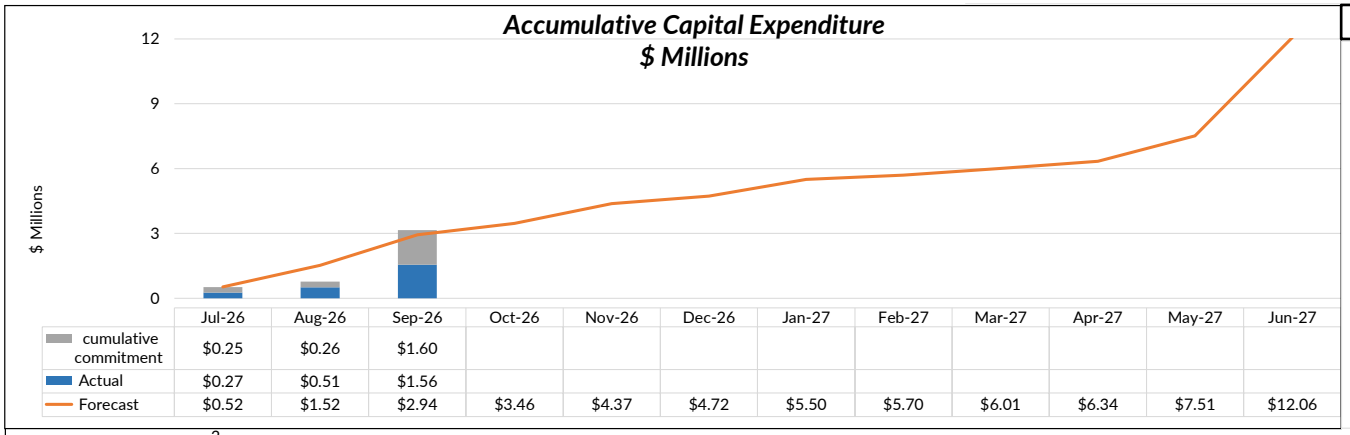
	Animal - Issued	Animal - Status	Parking - Issued	Parking - Status	Public Places - Issued	Public Places - Status	Litter -Issued	Litter -Status
Outstanding		$4.99K		$1.11K		$0.43K		$0.14K
Escalated to FRU		$12.62K		$1.58K				
Payment received		$7.21K		$2.93K				
Issued	$24.82K		$5.62K		$0.43K		$0.14K	

Rates & Charges Collected

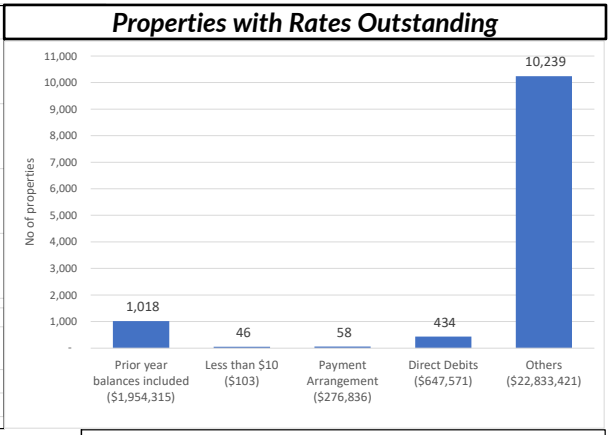


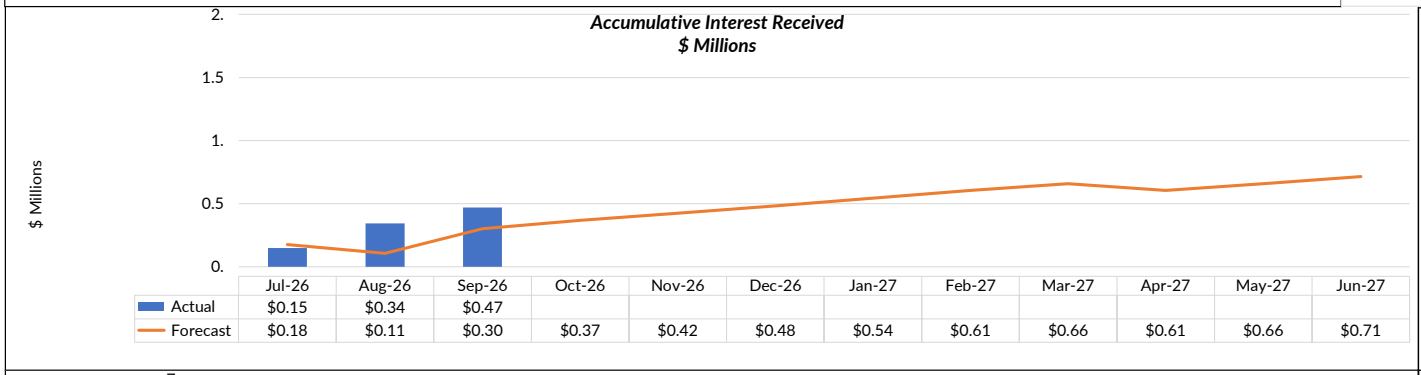
Capital Expenditure



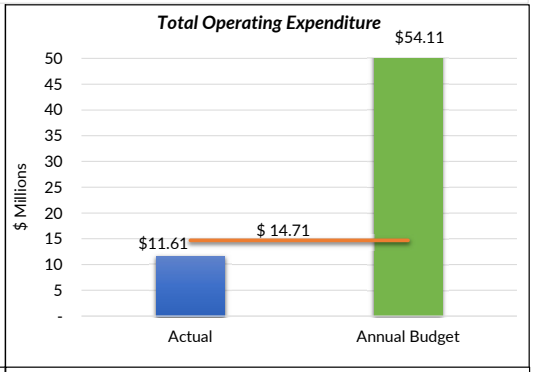


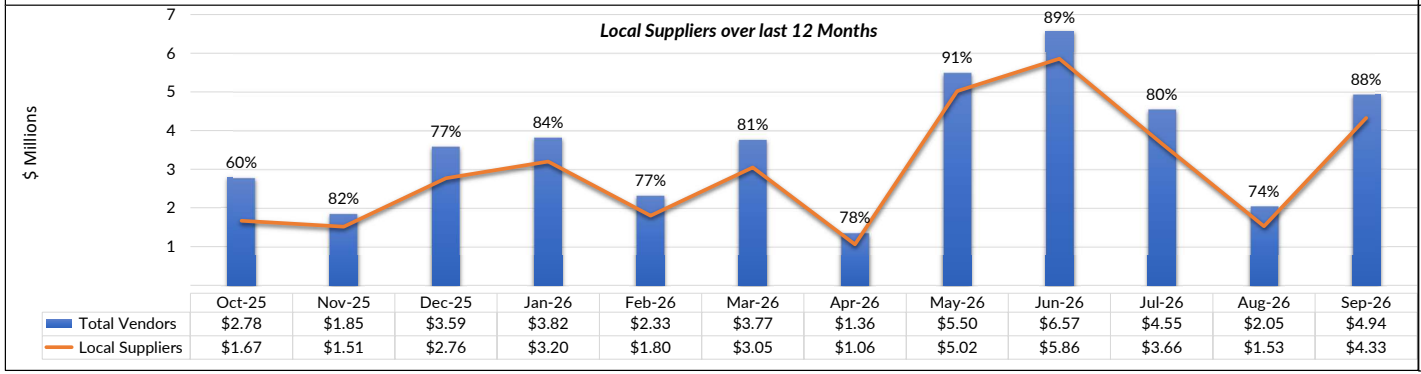
	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27
cumulative commitment	$0.25	$0.26	$1.60									
Actual	$0.27	$0.51	$1.56									
Forecast	$0.52	$1.52	$2.94	$3.46	$4.37	$4.72	$5.50	$5.70	$6.01	$6.34	$7.51	$12.06



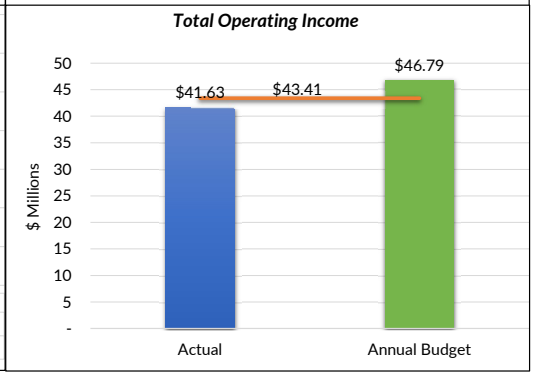


	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27
Actual	$0.15	$0.34	$0.47									
Forecast	$0.18	$0.11	$0.30	$0.37	$0.42	$0.48	$0.54	$0.61	$0.66	$0.61	$0.66	$0.71





	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26
Total Vendors	$2.78	$1.85	$3.59	$3.82	$2.33	$3.77	$1.36	$5.50	$6.57	$4.55	$2.05	$4.94
Local Suppliers	$1.67	$1.51	$2.76	$3.20	$1.80	$3.05	$1.06	$5.02	$5.86	$3.66	$1.53	$4.33



FINANCIAL MANAGEMENT REPORTS

SEPTEMBER 2026

- 1. Executive Summary
- 2. Financial Results

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September 2026

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	2.7	Commercial Leases
	2.8	Council Loans
	2.9	Elected Member Expenses
	2.10	CEO Credit Card

Certification By Chief Executive Officer

I, Nadine Nilon, the interim Chief Executive Officer of the City of Palmerston, hereby certify that to the best of my knowledge, information and belief:

- The internal controls implemented by Council are appropriate; and
- The Council's Financial Report for September 2026 best reflects the financial affairs of the Council.



_____

Nadine Nilon
Chief Executive Officer

Section 2
Financial Results
30 September 2026
25.00%

Executive Summary as at
% of year passed

1.2 - Executive Summary

Description	Annual Budget $	YTD Actual $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Operating Income						
Rates	31,173,444	30,718,152	99%	31,131,444	99%	
Charge	9,439,365	9,379,636	99%	9,439,365	99%	
Fees & Charges	1,128,976	373,852	33%	329,529	113%	1
Grants, Subsidies & Contributions	3,857,365	547,300	14%	2,217,759	25%	2
Interest & Investment Revenue	1,192,455	603,741	51%	294,831	205%	3
Other Income	3,000	2,924	97%	2,000	146%	4
Operating Income	***46,794,604***	***41,625,605***	***89%***	***43,414,928***	***96%***	
Operating Expenditure						
Employee Costs	-13,775,320	-3,455,969	25%	-3,625,449	95%	
Materials & Contractors	-15,468,570	-1,286,816	8%	-3,881,537	33%	5
Depreciation, Amortisation & Impairment	-13,312,000	-3,328,000	25%	-3,328,000	100%	
Elected Members Allowances	-575,703	-135,117	23%	-130,176	104%	
Elected Members Expenses	-43,370	-9,075	21%	-4,474	203%	6
Professional Services	-2,477,433	-283,752	11%	-622,239	46%	7
Auditor's Remuneration	-59,500	0	0%	0	0%	
Utilities	-2,482,012	-534,447	22%	-620,503	86%	8
Legal Expenses	-324,540	-48,573	15%	-91,035	53%	9
Telephone & Other Communication Charges	-228,565	-94,413	41%	-102,318	92%	
Donations, Sponsorships & Grants	-261,000	-36,858	14%	-70,000	53%	10
Software, Hardware, Stationery, Subscriptions	-1,382,303	-579,842	42%	-406,600	143%	11
Insurance	-955,776	-938,649	98%	-944,443	99%	
Borrowing Costs	-293,509	-67,805	23%	-74,090	92%	
Other Expenses	-2,466,909	-808,565	33%	-806,413	100%	
Operating Expenditure	***-54,106,509***	***-11,607,881***	***21%***	***-14,707,278***	***79%***	
OPERATING SURPLUS/(DEFICIT)	***-7,311,905***	***30,017,724***		***28,707,650***		
Capital Income						
Net gain (loss) on disposal or revaluation of assets	150,000	23,182	15%	150,000	15%	12
Developer Contributions	200,000	18,085	9%	50,000	36%	13
Asset Income	3,000,000	0	0%	0	0%	
Grants Income	1,744,345	224,743	13%	1,012,715	20%	14
Capital Income	***5,094,345***	***266,010***	***5%***	***1,212,715***	***22%***	
Net SURPLUS / (DEFICIT) transferred to Equity Statement	***-2,217,560***	***30,283,733***		***29,920,365***		

Section 2
Financial Results
30 September 2026
25.00%

Executive Summary as at
% of year passed

1.2 - Executive Summary

Description	Annual Budget $	YTD Actual $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Asset Purchase	-5,976,019	-248,415	4%	-713,741	35%	15
Asset Upgrade	-6,071,970	-1,307,435	22%	-2,223,666	59%	15
Capital Expenditure	***-12,047,989***	***-1,555,849***	***13%***	***-2,937,408***	***53%***	
Less Non-Cash Expenditure	-13,312,000	-3,328,000	25%	-3,328,000	100%	
Plus Gifted Assets	-3,000,000	0	0%	0	0%	
NET CAPITAL SURPLUS/(DEFICIT)	***2,046,451***	***32,055,884***	***0***	***30,310,957***		
Borrowings	-3,000,000	0	0%	0	0%	
Less Repayment of Borrowings	-564,571	-129,191	23%	-141,143	92%	
Reserve Movement	1,518,120	0	0%	0	0%	
NET OPERATING SURPLUS/(DEFICIT)	-	***31,926,693***		***30,169,814***		

Notes

The variance is due to the following:

1. Income from dog and cat registrations fee for the period were higher than anticipated.
2. A portion of the Financial Assistance Grant for 2026–27 was received in June rather than July. This timing difference will be adjusted in the first budget review.
3. Investment interest income is tracking above budget, reflecting higher-than-anticipated returns on investments.
4. Bin charges are more than anticipated during the period.
5. Contractor invoices relating to building maintenance, waste, cleaning, mowing, landscaping and other services are yet to be received and processed and others are under dispute with contractors.
6. Conference registration expenditure incurred during the period was not cashflowed.
7. Invoices for the playground audit, traffic assessment and other consultants fees are yet to be received and processed.
8. Utilities invoices for the month of September yet to be received and processed.
9. Legal and debt collection expenditure is currently below budget. These expenditures will be recoignised as and when required.
10. Expenditure on donations, sponsorships and grants is dependent on the timing and approval of applications throughout the year.
11. Cashflow timing of software license fees and this will be adjusted in October.
12. Planned asset disposals have not yet occurred and are expected in future months.
13. Income from Funds in Lieu of Construction is below budget year to date due to delayed construction activity and is expected to improve as projects commence.
14. Timing of works completed, with works underway. Grant income will be recognised once related invoices are processed.
15. Several projects are currently in their commencement or delivery phase. Works are progressing, with expenditure expected to be recognised as invoices are received and processed.

Approved by: Exec Manager Financial Performance

Section 2
Financial Results

Budget Summary Report By Directorate as at 30 September 2026
% of year passed 25.00%

1.3 - Operating Income

Description	Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Office of the Chief Executive						
Office of the CEO	1,217,932	64,466	5%	1,032,933	6%	1
Office of the Chief Executive	***1,217,932***	***64,466***	***5%***	***1,032,933***	***6%***	
People and Place						
City Activation	300,800	300,025	100%	300,000	100%	
People and Place	***300,800***	***300,025***	***100%***	***300,000***	***100%***	
Finance & Governance						
GM Finance & Governance	80,062	24,683	31%	20,015	123%	2
Financial Services	547,419	402,663	74%	133,572	301%	3
Rates	31,395,877	30,803,174	98%	31,187,037	99%	
Finance & Governance	***32,023,358***	***31,230,521***	***98%***	***31,340,624***	***100%***	
Community						
Community Development	7,000	2,000	29%	2,000	100%	
Library Services	793,942	24,195	3%	24,157	100%	
Animal Management	436,677	179,378	41%	156,669	114%	4
Parking & Other Ranger Services	53,400	11,320	21%	14,600	78%	5
Community	***1,291,019***	***216,892***	***17%***	***197,427***	***110%***	
Infrastructure						
Aquatic Centre	0	19,622	o%	0	o%	
Civic Centre	166,587	41,647	25%	41,647	100%	
Gray Community Hall	22,755	3,203	14%	5,689	56%	6
Private Works	50,100	17,065	34%	12,525	136%	7
Recreation Centre	40,960	2,812	7%	10,240	27%	8
Roads & Transport	1,527,121	80,787	5%	880,826	9%	1
Subdivisional Works	127,390	29,268	23%	31,848	92%	
Waste Management	9,439,365	9,382,523	99%	9,439,365	99%	
Odegaard Drive Investment Property	477,662	133,950	28%	119,416	112%	9
Durack Heights Community Centre	9,555	2,823	30%	2,389	118%	10
Goyder Square	100,000	100,000	100%	0	o%	
Infrastructure	***11,961,496***	***9,813,700***	***82%***	***10,543,944***	***93%***	
OPERATING INCOME	***46,794,604***	***41,625,605***	***89%***	***43,414,928***	***96%***	

Notes

The variance is due to following:

1. A portion of the Financial Assistance Grant for 2026–27 was received in June rather than July. This timing difference will be adjusted in the first budget review.
2. Timing of expenses being deducted from rental income generated by leased properties.
3. Investment interest income is tracking above budget, reflecting higher-than-anticipated returns on investments.
4. Income from dog and cat registrations were higher than anticipated year to date.
5. Revenue from parking infringements and other infringement recoveries is irregular and received on an ad hoc basis.
6. Income from Gray Community hall hire is slightly lower than expected due to lower number of commercial bookings.
7. Revenue from permits on private works are higher than anticipated.
8. Income from Recreation centre facility hire is lower than expected due to lower number of commercial bookings.
9. Rental income from Odegaard drive is higher than expected due to rental review.
10. Facility hire income from Durack community centre is higher than expected due to higher number of commercial bookings.



Approved by: Exec Manager Financial Performance

Section 2
Financial Results
30 September 2026
25.00%

Budget Summary Report By Directorate as at
% of year passed

1.3 - Operating Expenditure

Description	Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Office of the Chief Executive						
Councillors	-619,073	-144,365	23%	-134,650	107%	
Office of the CEO	-930,163	-336,129	36%	-301,246	112%	1
Office of the Chief Executive	***-1,549,236***	***-480,494***	***31%***	***-435,896***	***110%***	
People & Place						
GM People & Place	-407,590	-82,805	20%	-88,544	94%	
Customer Experience	-433,727	-126,613	29%	-106,482	119%	2
People and Customer	-1,199,272	-226,998	19%	-296,991	76%	3
Public Relations and Communications	-909,356	-187,486	21%	-270,586	69%	4
Arts & Culture	-61,860	-11,880	19%	-12,000	99%	
City Activation	-1,813,175	-671,504	37%	-638,185	105%	
People & Place	***-4,824,981***	***-1,307,285***	***27%***	***-1,412,788***	***93%***	
Finance & Governance						
GM Finance & Governance	-582,454	-105,672	18%	-148,207	71%	5
Records Management	-344,077	-78,081	23%	-85,288	92%	
Financial Services	-14,893,143	-3,666,866	25%	-3,704,152	99%	
Rates	-176,200	-13,559	8%	-21,250	64%	6
Governance	-1,730,717	-1,288,914	74%	-1,387,064	93%	
Information Technology	-2,105,843	-740,092	35%	-558,281	133%	7
Fleet	-257,617	-58,974	23%	-40,056	147%	8
Finance & Governance	***-20,090,051***	***-5,952,157***	***30%***	***-5,944,298***	***100%***	
Community						
Community Services	-1,076,618	-199,186	19%	-264,272	75%	9
Library Services	-1,841,498	-400,973	22%	-466,603	86%	10
GM Community	-259,774	-90,505	35%	-65,755	138%	11
Animal Management	-114,750	-8,911	8%	-26,875	33%	12
Parking & Other Ranger Services	-1,208,149	-262,303	22%	-292,211	90%	
Community	***-4,500,790***	***-961,878***	***21%***	***-1,115,716***	***86%***	
Infrastructure						
Aquatic Centre	-1,742,319	-268,427	15%	-440,216	61%	13
Civic Centre	-292,181	-45,556	16%	-77,025	59%	14
Depot	-103,302	-16,643	16%	-25,826	64%	14
Driver Resource Centre	-38,238	-8,087	21%	-9,559	85%	14
Emergency Operations	-10,000	-9,045	90%	0	o%	
Gray Community Hall	-124,272	-15,962	13%	-31,068	51%	14
GM Infrastructure	-1,574,068	-362,349	23%	-379,801	95%	
Open Space	-6,180,183	-935,554	15%	-1,456,557	64%	14
Private Works	-121,326	-28,418	23%	-29,844	95%	

Section 2
Financial Results
30 September 2026
25.00%

Budget Summary Report By Directorate as at
% of year passed

1.3 - Operating Expenditure

Description	Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Recreation Centre	-434,727	-58,325	13%	-108,682	54%	14
Roads & Transport	-1,566,466	-359,861	23%	-375,227	96%	
Stormwater Infrastructure	-179,576	-3,946	2%	-48,000	8%	15
Street Lighting	-921,298	-151,576	16%	-230,324	66%	
Subdivisional Works	-25,000	-1,500	6%	-6,250	24%	
Waste Management	-9,341,958	-530,678	6%	-2,458,566	22%	14
Odegaard Drive Investment Property	-128,848	-25,650	20%	-32,212	80%	14
Durack Heights Community Centre	-91,976	-13,935	15%	-22,994	61%	14
Goyder Square	-265,713	-53,789	20%	-66,428	81%	14
Infrastructure	***-23,141,451***	***-2,889,301***	***12%***	***-5,798,580***	***50%***	
OPERATING EXPENDITURE	***-54,106,509***	***-11,591,115***	***21%***	***-14,707,278***	***79%***	

Notes
The variance is due to following:
1. Employee expense for the period was higher than anticipated.
2. Employee expenses were higher than anticipated, mainly due to temporary staff.
3. Employee expenses less during the period and awaiting invoices for recruitment and consultants, with some expenditure items incurred on an ad hoc basis.
4. Subscription and membership expenses are yet to be incurred, while advertising and promotion costs occur in line with operational requirements.
5. Due to cash flow timing of employee expenses.
6. Debt collection for the period is lower than anticipated.
7. Cashflow timing of software license fees and this will be adjusted in October.
8. Cashflow timing of consultant fee and motor vehicle repair for the period is higher than anticipated.
9. Community Grants and Sponsorships expenses are dependent on the timing and approval of applications. Employee expenses are below budget due to a vacant position, with recruitment currently underway.
10. Outstanding utility and cleaning invoices yet to be received, while other costs are being incurred in line with operational requirements. Employee expenses are below budget due to a vacant position, with recruitment currently underway.
11. Cash flow timing of the employee expense budget.
12. Animal management invoices yet to be received.
13. Management service invoice for September and other utilities and contractor invoices yet to be received.
14. External professional services, utilities, security, and contractor services yet to be processed. In addition, some expenditure items are reactive in nature and occur in line with operational requirements
15. Stormwater infrastructure maintenance works are being planned, with expenditure expected to occur over the coming months as the wet season approaches.



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1.3 - Capital Income

Description	Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Office of the Chief Executive						
Office of the Chief Executive	***0***	***0***	***o%***	***0***	***o%***	
People & Place						
People & Place	***0***	***0***	***o%***	***0***	***o%***	
Finance & Governance						
Financial Services	3,000,000	0	0%	0	o%	
Fleet	150,000	23,182	15%	150,000	15%	1
Finance & Governance	***3,150,000***	***23,182***	***1%***	***150,000***	***15%***	
Community & Culture						
Community & Culture	***0***	***0***	***o%***	***0***	***o%***	
Infrastructure						
Aquatic Centre	0	1,620	o%	0	o%	
Open Space	592,690	110,408	19%	500,000	22%	2
Roads & Transport	895,307	112,715	13%	362,715	31%	2
Street Lighting	256,348	0	0%	150,000	0%	2
Subdivisional Works	200,000	18,085	9%	50,000	36%	3
Infrastructure	***1,944,345***	***242,828***	***12%***	***1,062,715***	***23%***	
CAPITAL INCOME	***5,094,345***	***266,010***	***5%***	***1,212,715***	***22%***	

Note: Capital Grants largely make up Capital Income. Grants are recognised when the grant obligations have been met, which is, when expenditure on capital project has occurred.

Notes

1. Sale of vehicle delayed due to short term operational needs, to be disposed by end of year.
2. Variance is due to less work being completed than anticipated, resulting in only a portion of the grant funding being recognised..
3. Income from Funds in Lieu of Construction is below budget year to date due to delayed construction activity and is expected to improve as projects commence.



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Section 2
Financial Results
Budget Summary Report By Directorate as at 30 September 2026
% of year passed 25.00%

1.3 - Capital Expenditure

	Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Office of the Chief Executive						
Office of the Chief Executive	***0***	***0***	***o%***	***0***	***o%***	
People & Place						
Arts & Culture	-51,400	-299	1%	-12,850	2%	1
People & Place	***-51,400***	***-299***	***1%***	***-12,850***	***2%***	
Finance & Governance						
Information Technology	-938,818	-1,800	0%	0	o%	
Fleet	-411,200	-57,663	14%	-171,200	34%	2
Finance & Governance	***-1,350,018***	***-59,463***	***4%***	***-171,200***	***35%***	
Community & Culture						
Library Services	-126,754	0	0%	-15,284	0%	3
Community & Culture	***-126,754***	***0***	***0%***	***-15,284***	***0%***	
Infrastructure						
Aquatic Centre	-149,250	-16,201	11%	-20,000	81%	4
Civic Centre	-184,958	0	0%	0	o%	
Depot	-441,767	-357,172	81%	-416,082	86%	5
Driver Resource Centre	-10,527	0	0%	0	o%	
Gray Community Hall	-20,480	0	0%	0	o%	
GM Infrastructure	-3,298,348	-120,819	4%	-272,348	44%	6
Open Space	-1,540,594	-132,643	9%	-642,400	21%	7
Recreation Centre	-724,432	-115,480	16%	-115,480	100%	
Roads & Transport	-2,884,411	-737,440	26%	-900,253	82%	8
Stormwater Infrastructure	-210,534	0	0%	0	o%	
Street Lighting	-939,851	-2,077	0%	-312,543	1%	9
Waste Management	-68,014	-14,255	21%	-58,967	24%	10
Odegaard Drive Investment Property	-37,125	0	0%	0	o%	
Durack Heights Community Centre	-9,527	0	0%	0	o%	
Infrastructure	***-10,519,817***	***-1,496,087***	***14%***	***-2,738,073***	***55%***	
CAPITAL EXPENDITURE	***-12,047,989***	***-1,555,849***	***13%***	***-2,937,408***	***53%***	

Notes
The variance is due to the following:
1. The Expression of Interest (EOI) for the Laneway art project is currently open, with contract award anticipated in October or November.
2. Purchase of vehicles delayed due to short term operational needs.
3. Carpet renewal works are planned to be completed by the end of the year.
4. Program for the Aquatic Centre renewal is yet to be developed. Fence repair works are expected to commence in early October.
5. Construction of the dog pound is underway, with completion expected in October.
6. Design of Zuccoli community hub underway with preliminary design completion expected by the end of October.
7. Expenditure on parks upgrades underway, tree replacement program to commence in October.
8. Invoices for completed works are yet to be received and processed.
9. Works on Rosebery park underway and invoices for work completed works yet to be processed. Roof solar installation underway for solar panel and battery installation for SWELL and expected to complete by December.
10. Acceptance testing on CCTV system upgrade on Archer Waste facility underway with pending receipt of final invoice.

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Section 2
Financial Results
Capital Expenditure & Funding as at 30 September 2026
% of year passed 25.00%

1.4 - Capital Expenditure & Funding

CAPITAL EXPENDITURE	Annual Budget	Actuals
Land & Buildings	6,733,852	717,695
Infrastructure (including roads, footpaths, park furniture)	3,434,249	762,060
Fleet	411,200	57,663
Other Assets (including furniture & office equip)	938,818	1,800
TOTAL CAPITAL EXPENDITURE	***12,047,989***	***1,555,849***
TOTAL CAPITAL EXPENDITURE FUNDED BY:	***Annual Budget***	***Actuals***
Operating Income	4,833,260	581,088
Capital Grants	1,744,345	224,743
Transfers from Cash Reserves	2,470,384	750,019
Borrowings	3,000,000	0
TOTAL CAPITAL EXPENDITURE FUNDING	***12,047,989***	***1,555,849***

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Section 2
Financial Results

Major Capital Works as at 30 September 2026
% of year passed 25%

Major Capital Works

Project Number	*Class of Assets*	*By Major Capital Project (>$150,000 threshold)**	*Total Prior Year(s) Actuals $ (A)*	*2026-27 Annual Budget $ (B)*	*2026-27 YTD Actuals $ ©*	*Total Actuals $ (C=A+C)*	*Total Planned Budget $ (E=A+B)*	*Percentage Spent $ (F=C/E)*	*Total Yet to Spend $ (G=E-C)*	*Project Status*	*Expected Project Completion Date*
PRJ10039	Infrastructure (including roads, footpaths, park furniture)	Reseal Program	27,505.49	1,030,424.96	-	27,505.49	1,057,930.45	3%	1,030,425	Program under development.	Qtr 4
PRJ10058	Infrastructure (including roads, footpaths, park furniture)	Developer Funded: Driveways	-	200,000.00	44,285.21	44,285.21	200,000.00	22%	155,715	Planning for the project is underway.	Qtr 4
PRJ10064	Other Assets (including furniture & office equip)	IT Projects	20,596.80	157,900.80	-	20,596.80	178,497.60	12%	157,901	In progress.	Qtr 3
PRJ10068	Fleet	Fleet Purchases	-	411,200.00	57,663.28	57,663.28	411,200.00	14%	353,537	In progress.	Qtr 3
PRJ10089	Land & Buildings	Civic Centre Building Alterations	(16,443.15)	172,957.76	-	- 16,443.15	156,514.61	-11%	172,958	Program under development.	Qtr 4
PRJ10133	Land & Buildings	Vibrant Zuccoli PR6JECT-5 (Zuccoli Community Hub)	194,332.00	3,272,348.36	118,434.43	312,766.43	3,466,680.36	9%	3,153,914	Design underway.	2028/29
PRJ10141	Infrastructure (including roads, footpaths, park furniture)	Stormwater Renewals & Upgrades	-	190,534.40	-	-	190,534.40	0%	190,534	Program to be developed.	Qtr 4
PRJ10246	Infrastructure (including roads, footpaths, park furniture)	Road Reconstruction	-	450,000.00	-	-	450,000.00	0%	450,000	Program to be developed.	Qtr 4
PRJ10280	Other Assets (including furniture & office equip)	IT - ERP Review	785,633.32	780,916.80	1,800.00	787,433.32	1,566,550.12	50%	779,117	In progress.	TBA
PRJ10474	Land & Buildings	Recreation Centre A/C Repairs	-	500,000.00	-	-	500,000.00	0%	500,000	Scope document under review.	2027/28
PRJ10538	Infrastructure (including roads, footpaths, park furniture)	Black Spot - Yarrawonga Road	22,285.00	275,268.50	190,866.41	213,151.41	297,553.50	72%	84,402	Completed.Final invoice awaiting.	Qtr 2
PRJ10589	Land & Buildings	Dog Pound Project	-	416,082.10	353,300.29	353,300.29	416,082.10	85%	62,782	Construction underway.	Oct-26
PRJ10595	Land & Buildings	Woodroffe Park Upgrades	-	592,690.00	110,407.72	110,407.72	592,690.00	19%	482,282	In progress.	Oct-26
PRJ10607	Land & Buildings	Solar PV and Battery Installation - SWELL	-	520,348.00	1,620.00	1,620.00	520,348.00	0%	518,728	Roof solar installation underway.	Dec-26
PRJ10624	Land & Buildings	Widdup Park Redevelopment	-	350,000.00	-	-	350,000.00	0%	350,000	Concept plan in development.	TBA
PRJ10640	Infrastructure (including roads, footpaths, park furniture)	Lambrick Avenue Resurfacing	-	495,000.00	421,196.55	421,196.55	495,000.00	85%	73,803	Completed.Final invoice awaiting.	Oct-26
		Total	*225,991.14*	*9,815,671.68*	*1,299,573.89*	*2,333,483.35*	*10,849,581.14*	*22%*	*8,516,097.79*		

*At the ordinary meeting 16 August 2022, Council adopted a financial reporting threshold of $150,000 per individual capital project for the purposes of the quarterly report on major capital projects expenditure. CD - 10/488

Notes

1.Annual budget for 2026-27 includes capital rollovers, where relevant.

2. Detail regarding projects to be completed in future financial years to be added in future reports

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Section 2
Financial Results

Balance Sheet as at 30 September 2026
% of year passed 25.00%

2.1 - Balance Sheet

Balance Sheet	YTD	
Assets		
Current Assets:		
Cash & cash equivalents		
Cash on Hand	1,355	Petty Cash
Tied Funds	13,838,752	Tied funds equals restricted reserve and unearned Grant income
Investments		
Tied Funds	3,874,795	Tied funds equals restricted reserve and unearned Grant income
Untied Funds	12,625,205	
Receivables		
Rates and Charges	25,979,793	
Other Receivables	2,321,341	
Prepayments	97,777	
TOTAL CURRENT ASSETS	58,739,019	
Non-Current Assets:		
Infrastructure, property, plant & equipment	577,290,567	
Investment property	7,000,000	
Work in progress	1,282,823	
TOTAL NON-CURRENT ASSETS	585,573,390	
TOTAL ASSETS	***644,312,409***	
Liabilities		
Current Liabilities:		
Payables	2,873,851	
Unearned Grant Income (AASB1058)	7,581,774	Unearned grant income
Borrowings	19,615	
Provisions	1,408,047	
TOTAL CURRENT LIABILITIES	11,883,288	
Non-Current Liabilities:		
Borrowings	4,433,309	
Provisions	2,138,588	
TOTAL NON-CURRENT LIABILITIES	6,571,898	
TOTAL LIABILITIES	***18,455,186***	
NET ASSETS	***625,857,223***	
Equity		
Accumulated Surplus	237,994,770	
Profit & Loss - current Year	26,022,837	
Net Reserves	5,197,648	
Working Capital Reserve	4,995,227	
Net Transfers to & from Reserves	- 9,929,352	
Unexpended Grant reserve	1,430,338	Externally restricted reserve
Election Reserve	200,000	Internally restricted reserve
Disaster reserve	500,000	Internally restricted reserve
Unexpended Capital works	2,424,098	Internally restricted reserve
Developer Funded reserve	2,137,942	Internally restricted reserve
Waste Reserve	3,439,396	Internally restricted reserve
Revaluation reserves	356,641,968	
TOTAL EQUITY	***625,857,223***	

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Section 2
Financial Results
Statement of Reserves as at 30 September 2026
% of year passed 25.00%

2.2 - Statement of Reserves - Budget Movements 2026/27

OTHER RESERVES	Opening Balance $ 01/07/2026	Original Budget 2026/27 to Reserves $	Original Budget 2026/27 from Reserves $	1st Review 2026/27 to Reserves $	1st Review 2026/27 from Reserves $	Projected Balance at YTD 2026/27 $
Externally Restricted Reserves						
Unexpended Grants Reserve	-	-	-		-	-
Externally Restricted Reserves	-	-	-	-	-	-
Internally Restricted Reserves						
Election Expenses Reserve	-	88,000		-	-	88,000
Disaster Recovery Reserve	-	-	-	-	-	-
Unexpended Capital Works Reserve	1,727,370	-	-	-		1,727,370
Developer Funds In Lieu Of Construction	2,622,168	521,902	(250,000)	-	-	2,894,070
Waste Management Reserve	2,276,543	-	(192,128)	-		2,084,415
Asset Renewal Reserve	-	-	-	-	-	-
Major Initiatives Reserve	-	-	-	-	-	-
Internally Restricted Reserves	***6,626,081***	***609,902***	***(442,128)***	-	-	***6,793,855***
Unrestricted Reserves						
Working Capital Reserve	3,575,689	514,490	(425,000)	-		3,665,179
Unrestricted Reserves	***3,575,689***	***514,490***	***(425,000)***	-	-	***3,665,179***
TOTAL RESERVES	***10,201,770***	***1,124,392***	***(867,128)***	-	-	***10,459,034***

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Investments Management Report as at 30 September 2026
% of year passed 25.00%

2.3 - Investment Management Report

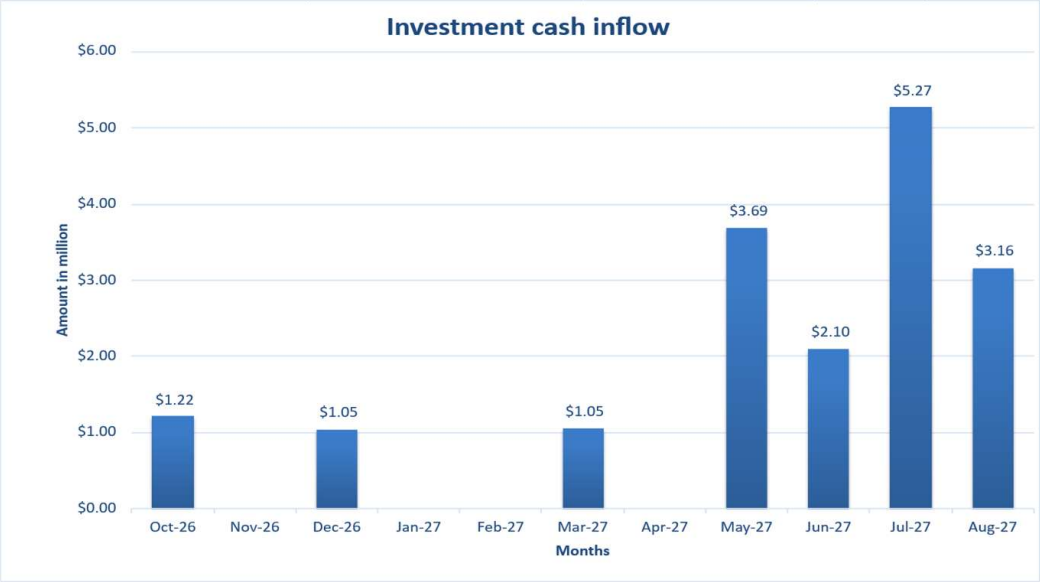
COUNTERPARTY	RATING	AMOUNT	INTEREST RATE	MATURITY DATE	DAYS TO MATURITY	INSTITUTION TOTALS
NAB	S&P A1+	$ 1,000,000	4.20%	October 9, 2026	9	
NAB	S&P A1+	$ 1,000,000	5.40%	July 26, 2027	299	
NAB	S&P A1+	$ 1,000,000	4.50%	December 24, 2026	85	
NAB	S&P A1+	$ 2,000,000	5.25%	June 7, 2027	250	
NAB	S&P A1+	$ 1,000,000	5.35%	March 24, 2027	175	
NAB	S&P A1+	$ 3,000,000	5.30%	August 25, 2027	329	$ 9,000,000.00
AMP	BBB+	$ 3,500,000	5.35%	May 3, 2027	215	$ 3,500,000.00
JUDO	BBB	$ 4,000,000	5.40%	July 6, 2027	365	$ 4,000,000.00
		$ 16,500,000			**172**	

Investment Distribution by Credit Rating		
Credit Rating	% of Portfolio	Counterparty Limit
A1 & A1+	55%	100%
BBB+	45%	60%
A3	0%	40%

Interest Income Year to Date	Amount
Total Year to Date Interest on Cash at Bank	$ 79,750
Total Year to Date Investment Earnings	$ 315,700
Total Year to Date Interest from internal loan	$ 7,177
Total Year to Date interest penalty income	$ 67,164
Total YTD Interest Income	**$ 469,790**

Investment Distribution by Individual institution		
ADI	% of Total	Max Individual limit
National Australian Bank (NAB)	55%	60%
Commonwealth Bank (CBA)	0%	60%
AMP Bank Limited	21%	40%
Judo Bank	24%	40%

Cash at bank & Investments	Amount
Trading Account	$ 13,838,752
Short Term Investment	$ 16,500,000
Petty Cash	$ 1,355
Total Funds	**$ 30,340,107**



PROPERTY ADDRESS						
PROPERTY ADDRESS	VALUATION BASIS	VALUE	INCOME YTD	EXPENSE YTD	NET PROFIT YTD	COMPARITIVE YTD YIELD AT CASH RATE OF 4.60%
48 Odegaard Drive, Rosebery	Fair Value	$ 7,000,000	$ 133,950	$ 25,650	$ 108,300	$ 81,162

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Section 2
Financial Results

Debtor Control Accounts as at 30 September 2026
% of year passed 25.00%

2.4 Debtor Control Accounts

RATES OUTSTANDING AND OVERDUE FOR THE CURRENT YEAR (including interest)

Report Month	*Debtor Rates & Charges*	*Current year Outstanding*	Outstanding % of CY Rates	*Total outstanding interest for all years*	*Payments Received in Advance*
Sep-26	***$25,712,246***	*$23,757,931*	*59%*	*$0*	$442,780
Sep-25	***$21,384,241***	*$21,384,241*	*63%*		$443,602

RATES AND CHARGES OVERDUE AMOUNT (including interest)

	Total	*2025-26*	*2024-25*	*2023-24*	*2022-23*	*2021-22*	*2020-21*	*2020 & Prior*
Rates and Charges Overdue Amount (Incl. Interest)	***$1,954,316***	$1,194,244	$389,190	$202,642	$99,044	$40,940	$12,081	$16,175
	100.0%	61.1%	19.9%	10.4%	5.1%	2.1%	0.6%	0.8%
Number Of Properties (Cumulative)	***1018***	1018	222	124	55	27	10	14

INFRINGEMENTS DUE BY YEARS

	Total	*2025-26*	*2024-25*	*2023-24*	*2022-23*	*2021-22*	*2020-21*	*2020 & Prior*
Animal Infringements	***$228,553***	$86,219	$56,646	$23,601	$23,246	$19,708	$14,041	$5,092
Parking Infringements	***$15,356***	$1,011	$3,293	$3,717	$1,676	$2,152	$1,575	$1,932
Public Places	***$7,089***	$994	$2,839	$139	$1,632	$1,485	$0	$0
Net Balance on Infringement Debts	***$250,999***	$88,224	$62,778	$27,457	$26,554	$23,345	$15,616	$7,024
	100%	35%	25%	11%	11%	9%	6%	3%
Number of Infringments	***1350***	216	265	263	219	190	130	67

SUMMARY OF INFRINGEMENTS AS PER CATEGORY

From 1/07/26 to 30/09/2026	*Issued (A)*	*Variation (B)*	*Withdrawn/ Written off (C)*	*Total issued after adjustment (D=A+B-C)*	*Payment received (E)*	*Escalated to FRU (F)*	*Outstanding with COP (G)*	*Total Outstanding (H=F+G)*
Animal Infringements	$25,608	$1,932	($2,716)	***$24,824***	$7,211	$12,622	$4,991	***$17,613***
Parking Infringements	$4,125	$1,722	($230)	***$5,617***	$2,930	$1,581	$1,106	***$2,687***
Public Places	$300	$126	$0	***$426***	$0	$0	$426	***$426***
Litter	$100	$42	$0	***$142***	$0	$0	$142	***$142***
TOTAL	***$30,133***	***$3,822***	***($2,946)***	***$31,009***	***$10,141***	***$14,203***	***$6,665***	***$20,868***

SUNDRY DEBTORS:

Total	*30 Days*	*30- 60 days*	*60-90 days*	*90 days and over*
$678,530	*$47,466*	*$21,384*	*$324,381*	*$285,298*

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SECTION 2
Financial Results
Creditor Accounts Paid 30 September 2026
% of year passed 25.00%

2.5 - Creditor Accounts Paid

Vendor Number	Creditor Name	Creditor Payment Type	Amount $	Notes
479	JLT Risk Solutions Pty Ltd	General Creditors	1,221,564.74	
639	Cleanaway Pty Ltd.	General Creditors	488,018.52	
V03200	Fulton Hogan Industries Pty Ltd	General Creditors	479,798.61	
V00295	Jacana Energy	Utilities	309,969.49	
2	Australian Taxation Office - PAYG	General Creditors	273,501.98	
V01814	N and M Klidaras Nominees Pty Ltd T/A Vrahos Contr	General Creditors	211,334.85	
2587	Top End RACE	General Creditors	173,464.37	
V06339	JKJ Constructions Pty Ltd	General Creditors	173,251.99	
V03073	Programmed Property Services	General Creditors	147,074.52	
V00318	QuickSuper Clearing House	Superannuation	137,300.41	
V03556	Belgravia Health & Leisure Group Pty Ltd	General Creditors	133,229.40	
54	Powerwater	Utilities	85,441.00	
V03609	VTG Waste & Recycling Pty Ltd	General Creditors	85,221.56	
5508	Open Systems Technology Pty Ltd - CouncilFirst	General Creditors	83,281.02	
90	Local Government Association of the NT (LGANT Ltd)	General Creditors	72,135.36	
5104	JLM Contracting Services Pty Ltd	General Creditors	68,380.45	
V00228	Outback Tree Service	General Creditors	48,309.91	
V06455	Micromex Systems Pty Ltd	General Creditors	45,545.28	
V02162	RMI Security - Conigrave Pty Ltd	General Creditors	43,996.35	
87	Industrial Power Sweeping Services Pty	General Creditors	37,478.23	
V00582	Ezko Commercial Services Pty Ltd	General Creditors	32,448.10	
4190	National Australia Bank - Corporate Credit Cards	General Creditors	32,357.58	
V04743	Orikan Australia Pty Ltd	General Creditors	27,612.20	
3936	Arafura Tree Services and Consulting	General Creditors	26,373.00	
V06476	Trellis Technologies Pty Ltd	General Creditors	26,362.94	
V06498	Bulmeka Contracting	General Creditors	23,261.43	
V05234	Mills Oakley	General Creditors	22,481.99	
4660	Brightly Software Australia Pty Ltd	General Creditors	19,729.52	
V05931	BDO Audit (NT)	General Creditors	18,442.38	
V01118	Wilson Security Pty Ltd	General Creditors	16,839.56	
V01134	Territory Technology Solutions Pty Ltd	General Creditors	16,382.46	
V02534	Water Dynamics Pty Limited	General Creditors	15,761.87	
5	Australia Post	General Creditors	15,582.08	
V04381	Telstra Limited	General Creditors	15,546.53	
V02814	Agon Environmental Pty Ltd	General Creditors	12,687.13	
V04730	Ausplumb NT	General Creditors	12,243.00	
5031	All Aspects Recruitment & HR Services	General Creditors	12,025.86	
5254	True North	General Creditors	11,526.77	
V06487	Share the Dignity Limited	General Creditors	9,756.00	
V03776	Business Fuel Cards Pty Ltd	General Creditors	9,496.46	
V00474	Lane Communications	General Creditors	9,020.81	
V05875	Darwin Film Society	General Creditors	8,800.00	
V01305	A. Noble & Son Ltd	General Creditors	7,588.13	
V03973	AANT Salary Packaging	General Creditors	7,405.08	
V04317	Randstad Pty Ltd	General Creditors	7,394.33	
V03214	Russell Kennedy	General Creditors	7,365.60	
V06502	Tingwall Pty Ltd	General Creditors	7,205.00	
V05816	Hermanus Louw	Refunds & Reimbursements	6,695.00	
V01584	Salary Packaging Australia	General Creditors	6,503.02	
V06512	The Knowledge Academy Australia Pty Ltd	General Creditors	6,050.00	
V02312	Harris Kmon Solutions Pty Ltd	General Creditors	5,720.00	
V02997	Illion Australia Pty Ltd T/a illion TenderLink	General Creditors	5,320.70	
V05626	Local Government Professionals NSW	General Creditors	4,600.00	
V05250	Legacy Northern Territory	Grants, Sponsorships, Donations & Prizes	4,500.00	
V05305	UE Tech Pty Ltd	General Creditors	4,460.50	
3438	NT Shade & Canvas Pty Ltd	General Creditors	4,165.86	
5387	Odd Job Bob - Darren John Fillmore	General Creditors	3,906.49	
V04917	OverDrive Australia	General Creditors	3,731.01	
5640	Think Water - Winnellie & Virginia	General Creditors	3,581.49	
V04812	RingCentral Australia Pty Ltd	General Creditors	3,478.01	
3099	Iron Mountain Australia Pty Ltd	General Creditors	3,380.47	
V00682	Leigh Dyson Plumbing	General Creditors	3,366.00	
2915	Territory Uniforms	General Creditors	3,067.32	

V06495	Roar Data Pty Ltd	General Creditors	2,750.00	
V05649	WhiteWater West Industries Ltd	General Creditors	2,645.00	
V06522	Switches Plus Components Pty Ltd	General Creditors	2,623.32	
V00099	Palmerston Lions NT	General Creditors	2,600.00	
V00730	Tip Top Circus Entertainment	General Creditors	2,474.00	
V04904	Tropical Tree Services Pty Ltd	General Creditors	2,384.25	
V02474	HMG - Heath Motor Group Pty Ltd (Isuzu)	General Creditors	2,352.98	
V04710	Sydney Tools Pty Ltd	General Creditors	2,346.00	
5114	S.E. Rentals Pty Ltd	General Creditors	2,330.90	
V05682	Open Circle Training	General Creditors	2,155.00	
V06458	Jim's Test & Tag	General Creditors	2,142.80	
256	The Bookshop Darwin	General Creditors	2,133.04	
5713	Clean Fun T/A Darwin Outdoor Cinema Hire/Darwin Laundries	General Creditors	2,079.00	
V06474	NT Truck Training and Testing	General Creditors	2,000.00	
V02306	Well Done International Pty Ltd	General Creditors	1,939.19	
4735	Palmerston and Rural Party Hire	General Creditors	1,913.50	
272	City Wreckers	General Creditors	1,848.00	
V06130	Save a Paw NT Inc	General Creditors	1,800.00	
V01397	RSPCA Darwin	General Creditors	1,760.00	
V05797	Bel Rose Group	General Creditors	1,760.00	
V06024	Seashells Coffee, Crybaby Coffee	General Creditors	1,688.50	
V02595	Herron Todd White (NT) Pty Ltd use V04756	General Creditors	1,650.00	
V04756	Herron Todd White (WANT) Pty LTd	General Creditors	1,650.00	
V05634	Dream Impact Inspire Pty Ltd	General Creditors	1,650.00	
V04789	ACECOM NT PTY LTD T/A ACECOM FIRE & SECURITY	General Creditors	1,644.94	
2199	SBA Office National	General Creditors	1,639.94	
V00250	Ward Keller	General Creditors	1,630.20	
V05093	Darwin RexYu Photography	General Creditors	1,600.00	
3428	Bunnings Group Limited	General Creditors	1,530.45	
V06542	[redacted]	Refunds & Reimbursements	1,500.00	1
5525	Easyweb Digital Pty Ltd	General Creditors	1,430.00	
V00443	Forecast Machinery	General Creditors	1,401.53	
V04923	Garrards Pty Ltd	General Creditors	1,393.44	
4398	Quality Indoor Plants Hire	General Creditors	1,362.65	
V02542	Roadside Services and Solutions Pty Ltd	General Creditors	1,332.80	
V04802	AHG Building Contractors Pty Ltd	General Creditors	1,321.32	
V01420	CENTRELINK (PAYROLL)	General Creditors	1,301.30	
V06532	Mackenzy Currie	Refunds & Reimbursements	1,151.75	
V03450	Cover Syndicate Pty Ltd trading as QBD Books	General Creditors	1,142.25	
V05911	The Trustee for Spotlight Stores Trading Trust	General Creditors	1,142.10	
V00022	Officeworks	General Creditors	1,099.10	
V00193	Amcom Pty Ltd Acc no CN5439	General Creditors	1,085.70	
V04604	Stone Monkey Australia	General Creditors	1,055.00	
V06527	Insourced CFO Pty Ltd	General Creditors	1,054.90	
V06535	[redacted]	Refunds & Reimbursements	1,054.00	1
215	Employee Assistance Services NT Inc (EASA)	General Creditors	1,051.48	
V04498	HCS Constructions NT Pty Ltd	General Creditors	1,017.50	
353	Otis	General Creditors	1,008.46	
V06520	David Smith	Refunds & Reimbursements	1,000.00	
V06521	Constadinos Kourounis	Refunds & Reimbursements	1,000.00	
V06534	Territory Proud Inc	General Creditors	1,000.00	
V04170	Keylog Pty Ltd	General Creditors	990.00	
3647	Plastic Card Customization	General Creditors	945.64	
V00271	NTIT (Fuji Xerox Business Centre NT)	General Creditors	902.74	
V03431	Monsterball Amusements	General Creditors	858.00	
4029	Totally Workwear Palmerston	General Creditors	830.00	
V05733	National Windscreens Group	General Creditors	810.00	
V05941	EV Dealer Group Pty Ltd	General Creditors	786.00	
V00542	Industry Health Solutions	General Creditors	726.00	
V06459	MELIA BARRIE	General Creditors	719.00	
V00332	Hyper The Clown	General Creditors	715.00	
3235	Records & Information Management Professionals Aus	General Creditors	698.50	
V02229	Studio B Designs	General Creditors	693.00	
V05726	Neptune NT Pty Ltd	General Creditors	682.35	
V04258	L H & P Gouldson Partnership	General Creditors	675.00	
35	WINC Australia Pty Limited	General Creditors	628.87	
2977	Optic Security Group NT	General Creditors	625.65	
V02254	Darwin Toplock Pty Ltd T/a Toplock NT	General Creditors	610.50	
V06197	Qalmolmi Arts	General Creditors	600.00	
4561	Bendesigns	General Creditors	563.20	

123	Kerry's Automotive Group - KAP Motors Pty Ltd	General Creditors	558.00
3189	Seek Limited	General Creditors	555.56
4528	Miranda's Armed Security Officers Pty	General Creditors	528.00
V06218	Hexicor	General Creditors	523.60
V04624	Niesha Korman	General Creditors	520.00
566	Stickers & Stuff	General Creditors	519.00
2186	Optus Billing Services Pty Ltd	General Creditors	480.00
V01936	Arjays Sales & Services Pty Ltd	General Creditors	479.60
V03425	CSS Services Pty Ltd ITF Corporate Stategic System Trust	General Creditors	440.00
3683	Area9 IT Solutions	General Creditors	414.70
V00075	Mercury Group of Companies Pty Ltd (T/A Fit2Work)	General Creditors	404.80
V03368	Larrikin House Pty Ltd	General Creditors	400.00
53	Eggins Electrical	General Creditors	385.00
41	Harvey Distributors	General Creditors	352.59
V03746	Kim Koole Music	General Creditors	350.00
V06196	Top End Garage Doors & Gates	General Creditors	346.50
V04876	Rachaels Designacake	General Creditors	341.00
V06513	Aidan Mccaw	General Creditors	320.00
V01703	Cazalys Brassierie - Jobize Pty Ltd	General Creditors	310.00
V02285	Territory Native Plants	General Creditors	300.67
V06246	Soccajoeys Northern Territory	General Creditors	286.00
V04167	All About Party Hire	General Creditors	280.00
V01106	Darwin Toilet Hire	General Creditors	275.00
V04986	Bridge NT Pty Ltd T/A Bridge Toyota	General Creditors	265.00
V04086	Ethan Mow	Grants, Sponsorships, Donations & Prizes	250.00
V04213	Allen Walsh	Grants, Sponsorships, Donations & Prizes	250.00
V04541	Mya Kong	Grants, Sponsorships, Donations & Prizes	250.00
V05146	Teo Pellizzeri	General Creditors	250.00
V05349	Sheree Dempsey	Grants, Sponsorships, Donations & Prizes	250.00
V05606	Home Grown Lawn Mowing	General Creditors	250.00
V05880	Boady Crockett	Grants, Sponsorships, Donations & Prizes	250.00
V06515	Maui Dwight Kidlat Cabahug	Grants, Sponsorships, Donations & Prizes	250.00
V06516	Rishaan Pansal	Grants, Sponsorships, Donations & Prizes	250.00
V06530	Jack McDonald	Grants, Sponsorships, Donations & Prizes	250.00
18	Integrated Land Information System	General Creditors	236.00
V01203	Tyreright Palmerston	General Creditors	227.00
3569	NT Build	General Creditors	217.00
V00402	Sheryl Anne Sephton	General Creditors	200.00
V03799	Pilates with Alex Hurt	General Creditors	200.00
V04959	Karima Faqiri	General Creditors	200.00
V06523	Lindsey Newman	General Creditors	200.00
V02030	JAC Traders Pty Ltd T/a Brandit NT	General Creditors	196.63
V00907	University Avenue Veterinary Hospital	General Creditors	192.07
V05074	On Point Creative NT	General Creditors	165.00
V06539	Barry Kilgour	Refunds & Reimbursements	155.00
3788	HPA Incorporated	General Creditors	154.00
36	DLK Security Pty Ltd Trading As Darwin Lock & Key	General Creditors	150.00
V05023	Fifi Ngoyi	General Creditors	150.00
V05965	Butcharee Nadthayai	General Creditors	140.00
V05040	Ngoc Thuy Luong	General Creditors	135.00
V02167	Sanity Music Stores Pty Ltd	General Creditors	126.95
V06536	Driver Secondary School	Grants, Sponsorships, Donations & Prizes	100.00
V05444	Booktopia Direct Pty Ltd	General Creditors	58.74
V04223	Brad Sweeney	Refunds & Reimbursements	55.00
V04829	Kristin De Jonge	Refunds & Reimbursements	55.00
V06525	Kelvin Manners	Refunds & Reimbursements	55.00
V06531	Pat Parryjones	Refunds & Reimbursements	55.00
V06518	Marie-Louise Verbis	Refunds & Reimbursements	50.00
V01938	Windcave Pty Limited	General Creditors	49.50
V02545	Amazon Web Services Inc	General Creditors	37.71
V06506	Zebedee Schulz	Refunds & Reimbursements	35.00
3313	Zip Print	General Creditors	33.00
			4,936,969.08
	Investments		-
	Total Creditor Payments (excludes investments placed)		4,936,969.08
	Total Payments made to Local suppliers this month		**4,326,407.08**
	Percentage of this month's payments made to local suppliers		87.63%

Notes

1. Redacted names relate to rates refunds to individuals or where the name of an entity may identify individuals.

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SECTION 2
Financial Results

Creditor Accounts Outstanding as at 30 September 2026
% of year passed 25.00%

2.6 - Creditor Accounts Outstanding

Creditor No.	Creditor Name	Amount $	Notes
4190	National Australia Bank - Corporate Credit	32,357.58	1
V02542	Roadside Services and Solutions Pty Ltd	1,332.80	2
3788	HPA Incorporated	(22.00)	3
V06540	Matthew Osborne	(50.00)	3
5640	Think Water - Winnellie & Virginia	(55.00)	3
V01203	Tyreright Palmerston	(55.00)	3
V06548	Ivan Mardero	(55.00)	3
V04917	OverDrive Australia	(72.25)	3
V05444	Booktopia Direct Pty Ltd	(117.24)	3
2977	Optic Security Group NT	(125.13)	3
35	WINC Australia Pty Limited	(126.44)	3
3313	Zip Print	(187.00)	3
2199	SBA Office National	(189.00)	3
4482	Harvey Norman AV/IT Superstore Darwin	(198.00)	3
V00402	Sheryl Anne Sephton	(200.00)	3
5387	Odd Job Bob - Darren John Fillmore	(209.00)	3
V01936	Arjays Sales & Services Pty Ltd	(211.20)	3
V04624	Niesha Korman	(240.00)	3
V05313	Charlotte Sanders	(250.00)	3
V06550	Karen Brown	(250.00)	3
4029	Totally Workwear Palmerston	(270.00)	3
V01722	Glennon, Casey Jane	(300.00)	3
4561	Bendesigns	(328.90)	3
V05968	CleverPatch Pty Ltd	(370.96)	3
54	Powerwater	(433.53)	3
V05711	Rightpeople Pty Ltd	(458.70)	3
2186	Optus Billing Services Pty Ltd	(480.00)	3
3504	Raeco International Pty Ltd	(522.23)	3
V00250	Ward Keller	(550.00)	3
V03834	Tabellarius Pty LTd TA Pack & Send	(675.00)	3
2064	Larrakia Nation Aboriginal Corporation	(715.00)	3
2915	Territory Uniforms	(839.10)	3
V00271	NTIT (Fuji Xerox Business Centre NT)	(846.24)	3
123	Kerry's Automotive Group - KAP Motors Pty	(1,045.00)	3
V04381	Telstra Limited	(1,052.48)	3
V06546	Sanketkumar Shah	(1,061.00)	3
272	City Wreckers	(1,232.00)	3
V00682	Leigh Dyson Plumbing	(1,815.00)	3

SECTION 2
Financial Results
Creditor Accounts Outstanding as at 30 September 2026
% of year passed 25.00%

2.6 - Creditor Accounts Outstanding

Creditor No.	Creditor Name	Amount $	Notes
V04798	Australian Radio Network Pty Limited	(1,821.60)	3
V06543	Australian Institute of Management	(1,880.00)	3
566	Stickers & Stuff	(2,752.00)	3
V06030	Waste and Recycling Industry Association	(3,025.00)	3
5031	All Aspects Recruitment & HR Services	(3,744.90)	3
5508	Open Systems Technology Pty Ltd -	(4,125.00)	3
V02162	RMI Security - Conigrave Pty Ltd	(4,792.51)	3
V00228	Outback Tree Service	(6,394.98)	3
V00443	Forecast Machinery	(6,889.94)	3
V04802	AHG Building Contractors Pty Ltd	(7,022.67)	3
3936	Arafura Tree Services and Consulting	(9,955.00)	3
V04904	Tropical Tree Services Pty Ltd	(14,025.00)	3
2587	Top End RACE	(15,015.00)	3
5104	JLM Contracting Services Pty Ltd	(26,426.75)	3
V04498	HCS Constructions NT Pty Ltd	(27,691.52)	3
4660	Brightly Software Australia Pty Ltd	(28,716.60)	3
V01814	N and M Klidaras Nominees Pty Ltd T/A	(41,926.97)	3
1607	Sterling NT Pty Ltd	(82,244.44)	3
		(270,366.90)	

Total	30 days	30 - 60 days	60 - 90 days	90 days and over
(270,366.90)	(270,366.90)	-	-	-

Note
1. This is an autopayment, awaiting Credit card reconciliation.
2. Credit note received from te vendor to be applied to future invoices.
3. Invoices will be paid in October.

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Section 2
Financial Results
Commercial Leases as at 30 September 2026
% of year passed 25.00%

2.7 - Commercial Leases

Description	Revised Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Income						
Library Services	30,000	8,629	29%	8,629	100%	
GM Finance & Governance	80,062	24,683	31%	20,015	123%	1
Civic Centre	166,587	41,647	25%	41,647	100%	
Income	***276,649***	***74,959***	***27%***	***70,291***	***107%***	
Expenditure						
GM Finance & Governance	-12,000	-4,154	35%	-3,000	138%	1
Expenditure	***-12,000***	***-4,154***	***35%***	***-3,000***	***138%***	
Profit/(Loss)	***264,649***	***70,805***	***27%***	***67,291***		

Notes
1. Variance is due to timing of expenses being deducted from rental income generated by leased properties.

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Council Loans as at 30 September 2026
% of year passed 25.00%

2.8 - Council Loans

INTERNAL LOANS

Making the Switch Balances (FILOC)	
1st Withdrawal June 2019	640,000
2nd Withdrawal June 2020	2,583,849
Public lighting officer June 2020	114,000
Project Cost taken from FILOC	***3,337,849***
Repayments 2019/20	(200,000)
Repayments 2020/21	(313,615)
Repayments 2021/22	(321,849)
Repayments 2022/23	(330,299)
Repayments 2023/24	(338,971)
Repayments 2024/25	(346,950)
Repayments 2025/26	(357,004)
Loan Balance at 1/07/2026	***1,129,161***
Expected Repayments 2026/27	(281,902)
Expected Loan Balance as at 30/06/2027	***847,259***

Making the Switch (FILOC)					
Principal as of 1/7/2026	*Principal Loan Repayments for 2026-27*	*Principal Loan Repayments YTD*	*Interest for 2026-27*	*Interest YTD*	*Loan balance as of 30/09/2026*
1,129,161	*-281,902*	*-70,475*	*-25,958*	*7,177*	*1,058,686*

The above table shows the total loan amount taken from the FILOC Reserve. The interest rate is fixed at 2.60% for the duration of the loan and is paid on a quarterly basis. The loan repayments will end in 2029. The final loan value for this project is $3,223,849 not including employee costs for the Public Lighting Officer. External Loan - Archer Landfill Rehabilitation Balances

SWELL Loan (FILOC)	
Project Cost taken from FILOC	
Project Cost taken from FILOC	***400,000***
Repayments 2023/24	(80,000)
Repayments 2024/25	(80,000)
Repayments 2025/26	(80,000)
Loan Balance at 1/07/2026	***160,000***
Expected Repayments 2026/27	(80,000)
Expected Loan Balance as at 30/06/2027	***80,000***

SWELL Loan (FILOC)			
Principal as of 1/7/2026	*Principal Loan Repayments for 2026-27*	*Principal Loan Repayments YTD*	*Loan balance as of 30/09/2026*
160,000	*-80,000*	*-20,000*	*140,000*

The above table shows the loan amount taken from the FILOC Reserve for SWELL construction. An amount of $80K is repaid on yearly basis and no interest is charged. The loan repayments will end in 2028.

Section 2
Financial Results

Council Loans as at 30 September 2026
% of year passed 25.00%

2.8 - Council Loans

EXTERNAL LOANS

Archer Landfill Rehabilitation Balances (NAB)	
Total Loan Amount	***1,960,000***
Repayments 2019/20	(221,647)
Repayments 2020/21	(228,052)
Repayments 2021/22	(234,504)
Repayments 2022/23	(240,950)
Repayments 2023/24	(248,044)
Repayments 2024/25	(254,986)
Repayments 2025/26	(262,201)
Loan Balance at 1/07/2026	***269,615***
Expected Repayments 2026/27	(269,615)
Expected Loan Balance as at 30/06/2027	***0***

Archer Landfill Rehabilitation (NAB)					
Principal as of 1/7/2026	***Principal Loan Repayments for 2026-27***	***Principal Loan Repayments YTD***	***Interest for 2026-27***	***Interest YTD***	***Loan balance as of 30/09/2026***
269,615	***-269,615***	***-66,691***	***-676,473***	***1,903***	***202,925***

The External Loan - Archer Landfill Rehabilitation is for a term of 8 years commencing 28 June 2019 and concluding 30 June 2027. The interest rate is fixed at 2.78% for the duration of the loan and is paid on a quarterly basis.

SWELL (NAB)	
Total Loan Amount	***5,000,000***
Repayments 2023/24	***-187,500***
Repayments 2024/25	***-250,000***
Repayments 2025/26	***-250,000***
Loan Balance at 01/07/2026	***4,312,500***
Expected Repayments 2025/26	***-250,000***
Expected Loan Balance as at 30/06/2027	***4,062,500***

SWELL (NAB)					
Principal as of 1/7/2026	***Principal Loan Repayments for 2026-27***	***Principal Loan Repayments YTD***	***Approx Interest for 2026-27***	***Interest YTD***	***Loan balance as of 30/09/2026***
4,312,500	***250,000***	***-62,500***	***-236,740***	***58,726***	***4,250,000***

The External Loan - SWELL is for a term of 20 years commencing 29 December 2023 and concluding 28 September 2043. The interest rate is variable for the duration of the loan and is paid on a quarterly basis. The current interest for September quarter 2026 quarter is 5.61%

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Section 2
Financial Results
Elected Member Expenses 30 September 2026
% of year passed 25.00%

2.9 - Elected Member Expenses

Description	Revised Annual Budget $	YTD Actuals $	% YTD Actuals of Annual Budget	YTD Budget	% YTD Actuals of YTD Budget	Notes
Operating Expenditure						
Superannuation	-59,812	-14,256	24%	-14,953	95%	
Mayoral Allowance	-124,032	-31,603	25%	-31,008	102%	
Mayor Vehicle Allowance	-25,000	-6,370	25%	-6,940	92%	
Mayoral Professional Dev Allowance	-7,500	-1,758	23%	0	o%	
Deputy Mayoral Allowance	-17,200	-3,817	22%	-4,300	89%	1
Elected Members Councillor Allowances	-184,464	-47,002	25%	-46,116	102%	
Elected Members Professional Dev Allowance	-52,500	-300	1%	0	o%	
Elected Members Meeting Allowance	-84,000	-26,800	32%	-22,198	121%	2
Information Technology Capital Entitlement	-9,955	0	0%	-4,036	0%	
Acting Mayor Allowance	-11,240	-3,211	29%	-624	514%	1
Advertising and promotion	0	-173	o%	0	o%	
Printing & Photocopying Costs	-1,000	0	0%	0	o%	
Other Sundry Expenses	-6,578	0	0%	-1,853	0%	
Food & Catering Costs	-9,000	-1,456	16%	-1,437	101%	
Course Seminar & Conference Registration	-20,557	-5,260	26%	0	o%	3
Air Travel	-3,093	-244	8%	0	o%	3
Travel Accommodation	-2,111	0	0%	-1,185	0%	3
Travel Related Costs Other	-1,031	-1,941	188%	0	o%	3
Operating Expenditure	***-619,073***	***-144,192***	***23%***	***-134,650***	***107%***	

Notes
The variance is due to following:
1. Deputy Mayor acting in Mayor's role.
2. Meeting allowance expenditure is dependent on the number and timing of meetings attended during the period.
3. Expenditure for these budget lines is dependent on the timing of seminars/conferences attended and travel undertaken.

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Section 2
Financial Results
CEO Credit Card Transactions as at 30 September 2026
% of year passed 25.00%

2.10 - CEO Credit Card Transactions

Cardholder Name: Nadine Nilon
Cardholder Position: Interim Chief Executive Officer
Period 01/09/2026-30/09/2026

Transaction Date	*Amount $*	*Supplier's Name*	*Reason for the Transaction*
		NIL	



Approved by: Exec Manager Financial Performance

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.2.3
Report Title:	Community Satisfaction Survey Results 2026
Meeting Date:	Tuesday 20 October 2026
Author:	Executive Manager Organisational Performance, Penny Hart
Approver:	General Manager Finance and Governance, Chris Fearon

Community plan

Governance: Council is trusted by the community and invests in things that the public value.

Purpose

This report presents the Community Satisfaction Survey 2026 results.

Key messages

- City of Palmerston conducts an annual Community Satisfaction Survey with residents to understand community attitudes, perception and satisfaction with various facilities and services.
- The Survey aligns to the Community Plan and forms part of City of Palmerston's Key Performance Indicators and reporting in its annual reports.
- In 2026, the Survey was conducted during July with 406 residents participating, through computer assisted telephone interview (CATI) (402) and online (4).
- The outcomes of the Survey remain consistently in the 'good' range and continue to demonstrate positive levels of community satisfaction.

Recommendation

THAT Report entitled Community Satisfaction Survey Results 2026 be received and noted.

Background

Council conducts the Community Satisfaction Survey each year to gain an understanding of the community's attitudes, perceptions and satisfaction of various facilities, events and services Council provides. The survey forms part of City of Palmerston's Key Performance Indicators and reporting in its annual reports.

City of Palmerston's Municipal Plan is based around six (6) key outcome areas from the Community Plan:

1. Family and community.
2. Vibrant Economy.
3. Cultural Diversity.
4. A Future Focus.
5. Environmental Sustainability.
6. Governance.

There are a range of indicators under each outcome to measure Council's progress. Many of these indicators are measured and tracked through Council's standard operating processes; however, others rely on the thoughts, perceptions and satisfaction levels of the community, which are measured through the annual community satisfaction survey.

This report presents the findings from the 2026 Community Satisfaction Survey.

Discussion

A summary of the City of Palmerston 2026 Community Satisfaction Survey results is provided at **Attachment 12.2.3.1**.

Overall outcomes

The outcomes of the 2026 Community Satisfaction Survey remain consistently positive and continue to demonstrate positive levels of community satisfaction. There has been a declined to the results of 2025, which has been considered as part of the review of the results, however there may also have been contributing factors due to a change in provider and reduction of survey respondents from 600 to 400.

All survey results are reported on a 10-point scale and categorised as follows:

- 0: Very poor.
- 2-3: Poor.
- 4-6: Neutral.
- 7-8: Good.
- 9-10: Very good.

The overall average score for the community satisfaction was 6.84, which presents strong levels of community satisfaction at a rating of 'good'. Approximately 67% of members of the community rated Council's overall performance as good or very good, which is a slight decrease from 2025 (73%). The area that scored the highest was Cultural Diversity (7.09). The area that scored the lowest was Vibrant Economy (5.79).

Each Outcome includes measures to score Council's performance, with 28 in total. Out of that number, Council achieved ten scores over 7.0 and four (4) scores below 6.0. The majority of scores are between 6-7, which are rated 'monitor' and 'good'.

The ten scores over 7.0 were:

- Providing and maintaining Archer Waste Management Facility (7.80).
- Providing libraries and library services to the community (7.77).
- Kerbside Waste Collection (7.70).
- Hosting enough quality community events (7.62).
- Providing opportunities for recycle and re-use through the pre-cyclone clean-up (7.61).
- Managing Palmerston Swimming and Fitness Centre (7.39).
- Supporting culturally diverse events (7.24).
- Managing the Palmerston Recreation Centre (7.19).
- Maintaining drainage facilities (7.16).
- Maintaining lakes (7.03).

With a number of measures previously reaching record levels in 2025, that year represents a particularly strong performance benchmark. However, Council will use the survey results to help inform the planning, delivery and improvement of its programs and services to better meet community needs and priorities.

Additional observations of note include:

- The lowest scoring measure was 'Supporting innovation in the business community' (5.77), a -0.74 difference from 2025.
- One (1) measure had a statistical increase for the second year in a row with 'Maintaining lakes' (+0.12).
- One (1) measure saw a statistically significant decrease, 'Maintaining local roads' from 6.94 in 2025 down to 6.04 this year.
- Awareness of Council's slogan 'A place for people' is consistent with 2025 and is at an all-time high with 55% of participants being aware of the slogan. Belief in this statement has remained stable, with 58% agreeing that Palmerston is a place for people.

Net Promoter Score

The Net Promoter Score is a standardised measure which represents how likely our residents are to recommend living in Palmerston. It can range from -100 (100% detractors) to +100 (100% promoters), with zero being passive where residents don't promote nor detract the area.

In 2026 Council's Net Promoter Score improved by two (2) points to –6 from –8 in 2025.

Conclusion

Actions committed to in the 2026/27 Municipal Plan will continue to deliver and improve on program outcomes across Council.

From the perspective of the community, the most significant Council achievements were improved footpaths and roads (13%), festivals, events and markets put on (23%), and increased and improved parks/green space (13%).

For the whole City of Palmerston area, the most important issue is crime, safety and antisocial behaviour (57%). This is consistent with 2025 (54%), 2024 (59%) and 2023 (65%).

Consultation and marketing

Council engaged external consultant Micromex to conduct the Survey, which was undertaken during July 2026 with a total of 406 participants, of which 402 were over the phone, and four (4) completed via the online questionnaire.

400 survey responses are considered a statistically valid sample size, based on Palmerston's population. The sampling frame was designed to be representative of the Palmerston community in terms of age and gender. Demographic information is included in the survey report at **Attachment 12.2.3.1**.

Results will be communicated to the public through a media release, displaying results on the webpage, and incorporating the results in the 2025-26 Annual Report.

The following City of Palmerston staff were consulted in preparing this Report:

- Executive Leadership Team.
- Senior Leadership Team.
- Governance Lead.

Policy implications

There are no policy implications for this Report.

Budget and resource implications

The cost of the survey is included in Council's annual budget each year and was completed within budget.

The results will be used to inform future decisions, programs and budget development.

Risk, legal and legislative implications

With City of Palmerston's population, a sample size of 400 participants provides a minor margin of error. This means Council can be confident that if it had asked the question of the entire population, the percentage level of response, would expect to be marginally different. This is considered a robust sample size and an acceptable margin of error for most government applications.

There is a risk that if Council does not continue with its planned initiatives or does not consider the results and use them to inform future decisions that the level of Community satisfaction may decline.

This Report addresses the following City of Palmerston Strategic Risks:

6. **Governance**
   Failure to effectively govern.

Strategies, framework and plans implications

This report relates to all City of Palmerston Strategies, Framework and Plans and reflects the Communities satisfaction with them. Initiatives being implemented under each Outcome performance area are either ongoing or were taken from the 2025-26 Municipal Plan.

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

1. Executive Summary - Community Satisfaction Survey 2026 [**12.2.3.1** - 12 pages]

COMMUNITY SATISFACTION SURVEY 2026

city of PALMERSTON
'A Place for People'

EXECUTIVE SUMMARY

The overall picture

Palmerston remains a place many residents value. The outcomes of the 2026 Community Satisfaction Survey remain consistently positive and continue to demonstrate positive levels of community satisfaction. There has been a decline compared to the results of 2025, which has been considered as part of the review of the results.

- 67% rated Council's overall performance as good or very good.
- Overall Council performance averaged 6.84 out of 10, compared with 7.26 in 2025.
- Ten of the 28 services and facilities achieved an average score of at least 7 out of 10.
- 57% identified crime or safety as one of the two most important local issues.
- 39% contacted Council in the previous 12 months
- Among residents who contacted Council in the previous 12 months, 66% rated the ease of interaction as 'good' or 'very good', while 63% gave the same rating to Council's customer service delivery.
- Overall satisfaction has remained within a consistent range over the past 8 years.

What this means

Council has a solid base of valued services, particularly libraries, waste services and community events.

Section	Measure	2026	Average 2021-2025	Gap
Living in Palmerston	Awareness of Council's slogan 'A place for people'	55%	48%	+7%
	Agreement with Council's slogan 'A place for people'	6.66	6.81	-0.15
	Recommend Living in Palmerston (NPS)	-4	-10	+6
	Inclusion of Indigenous Community	6.37	6.64	-0.27
Performance of Council	Overall satisfaction	6.84	7.00	-0.16
	Council has a long term vision for economy	6.50	6.65	-0.15
	Council is accountable	6.41	6.59	-0.18
	Council is effective	6.16	6.58	-0.42
	Council is innovative	6.10	6.39	-0.29
	Elected Members are accessible	6.08	6.43	-0.35
	Council is flexible	5.89	6.28	-0.39
	Category Sat: Family and Community (7 measures)	6.92	7.15	-0.23
	Category Sat: Vibrant Economy (1 measure)	5.79	5.97	-0.18
	Category Sat: Cultural Diversity (4 measures)	7.09	7.47	-0.38
	Category Sat: A Future Focus (7 measures)	6.45	7.01	-0.56
	Category Sat: Environmental Sustainability (7 measures)	7.04	7.31	-0.27
	Category Sat: Governance (2 measures)	6.01	6.35	-0.34
Contact and Communication	Contact with Council	39%	34%	+5%
	Council making it easy for you to interact with them	6.91	7.11	-0.20
	Council's Customer Service Delivery when you dealt with them	6.77	6.99	-0.22

Blue/Red = A significantly higher/lower rating (compared to average 2021-2025)

About the research

The survey was designed to understand residents' experiences of living in Palmerston and their views of Council services and performance.

How it was conducted

Micromex Research surveyed 406 residents between 9 and 27 July 2026. There were 402 telephone interviews and four opt-in online responses. Results were weighted by age and gender using 2021 Census data.

How to read the scores

Most satisfaction and agreement questions used a scale from 0 to 10. All survey results are reported on a 10-point scale and categorised as follows:

- 0: Very poor.
- 2-3: Poor.
- 4-6: Neutral.
- 7-8: Good.
- 9-10: Very good.

The maximum reported sampling margin of error is ±4.9 percentage points at 95% confidence.

Differences between scores are not automatically statistically significant.

The key messages for Council

The findings point to a distinction between liking Palmerston as a place to live and being satisfied with Council's current performance.

Strengths

- Residents rate libraries, waste services, community events and recreation facilities well.
- Awareness of the slogan "A place for people" reached 55%, matching 2025 and exceeding the five-year average of 48%.
- Residents' willingness to recommend living in Palmerston improved against the five-year average.

Issues requiring attention

- Community safety was a main priority for residents, even though much of the direct responsibility sits outside Council.
- There is a perception that road and footpath maintenance has declined and is strongly linked to overall Council satisfaction.
- Residents gave lower ratings to 'opportunities to influence Council's decisions' and 'to Council advocacy on planning issue'.
- Business support, environmental action and confidence in Council effectiveness also warrant attention.

Living in Palmerston

Residents continue to identify positive aspects of living locally, but community safety has an effect on whether they would recommend the area.

Willingness to recommend

Palmerston's Net Promoter Score was -4 in 2026, compared with -10 for the 2021–2025 average and -6 in 2025. This measure subtracts the share of detractors from the share of promoters. A negative score means detractors still slightly outnumber promoters. However, 28% rated their likelihood to recommend living in the Palmerston area in 2026 a 9 or 10 (very likely). 69% ranked it a 7 or above.

What residents appreciate

Residents who strongly recommend Palmerston commonly describe it as a good place to live, family friendly and close to shops, schools and other services. Of promoters, 71% mentioned Palmerston being a good place to live and 31% mentioned its family-friendly character.

What holds others back

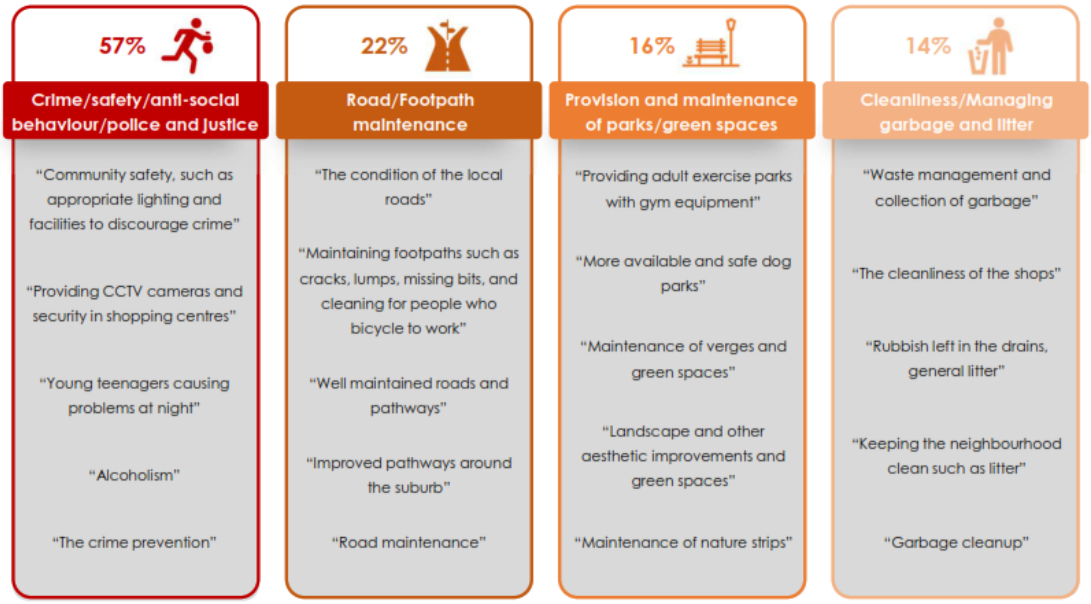
Among detractors, 60% referred to crime, safety, antisocial behaviour or policing and justice. This helps explain why residents may value the location but remain cautious about recommending it.

Council identity

Of those surveyed, 55% recognised Council's slogan "A place for people" and 58% agreed with the statement. Agreement averaged 6.66 out of 10, slightly below the five-year average of 6.81.

What matters most to residents

When asked to name the two most important issues in their local area, residents placed safety well ahead of other concerns.



Leading community issues

- Crime, safety, antisocial behaviour, youth crime, policing and justice: 57%.
- Road and footpath maintenance: 22%.
- Parks and green spaces: 16%.
- Cleanliness, rubbish and litter: 14%.

Differences between suburbs

The report indicates safety was especially prominent in Woodroffe (82%) and Gray (73%). Road and footpath maintenance was especially prominent in Driver (55%), while parks and green spaces led in Durack (41%). These suburb samples were each below 50 respondents and should be treated as indicative.

Overall performance of Council

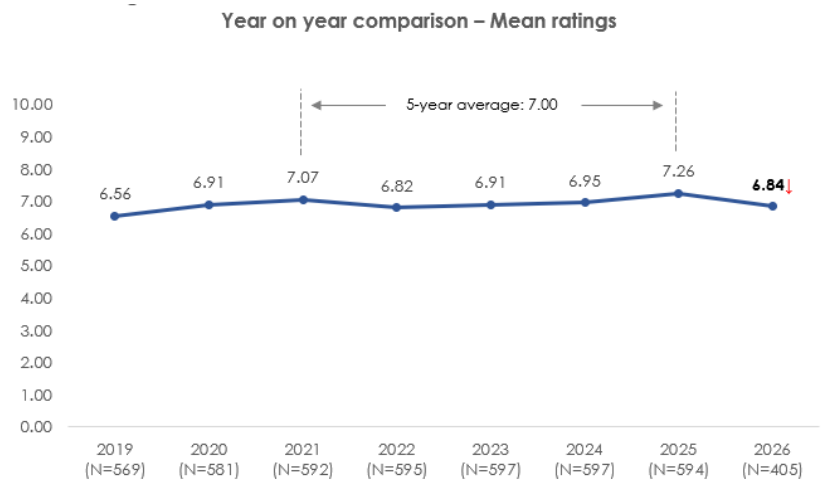
Council continues to receive generally positive feedback from the community, achieving an overall satisfaction score of 6.84 out of 10. While this represents a modest decline from previous years, the result demonstrates that residents continue to hold a broadly favourable view of Council's performance.

Overall satisfaction

The average rating was 6.84 in 2026. This compares with 7.00 across 2021–2025 and 7.26 in 2025. Overall, 67% rated performance as good or very good.

Perceptions of Council

- Accountable: 6.41 compared with a five-year average of 6.59.
- Effective: 6.16 compared with 6.58.
- Innovative: 6.10 compared with 6.39.
- Flexible: 5.89 compared with 6.28.



COMMUNITY PLAN OUTCOME AREAS

Family and community

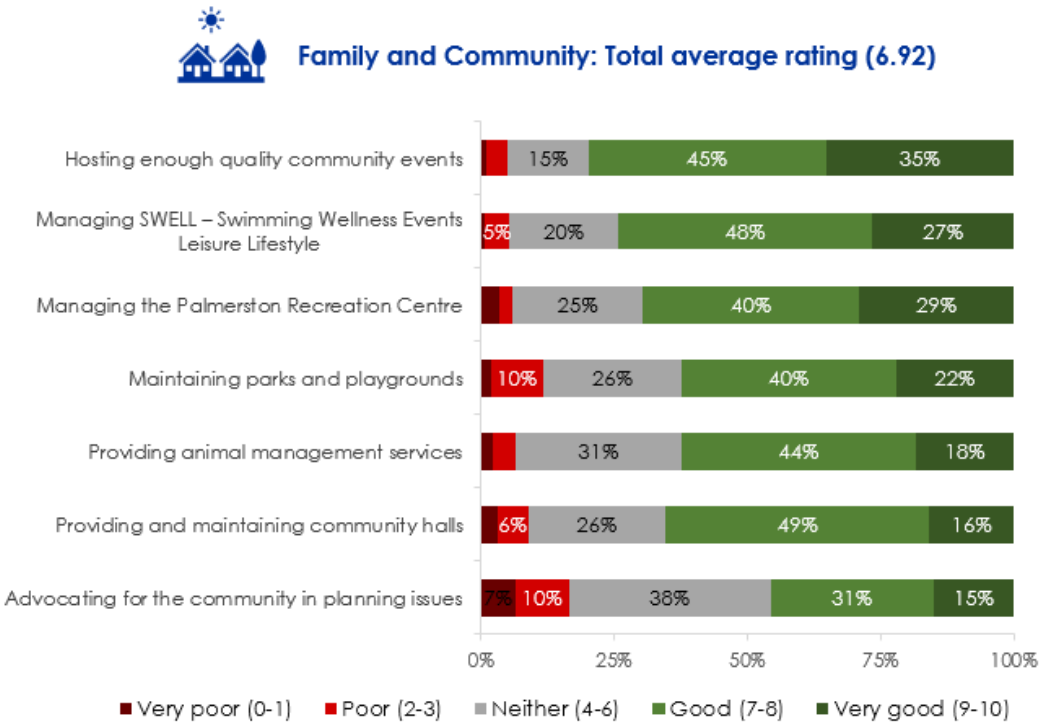
Community events and recreation remain areas of strength, while advocacy and some community facilities scores were slightly lower.

2026 scores

- Quality community events: 7.62.
- SWELL: 7.39.
- Palmerston Recreation Centre: 7.19.
- Parks and playgrounds: 6.82.
- Animal management: 6.76.
- Community halls: 6.76.
- Advocacy on community planning issues: 5.94.

Trend

The category achieved an overall satisfaction rating of 6.92 out of 10, reflecting generally positive community perceptions and remaining close to the five-year average of 7.15. While all seven measures recorded slightly lower ratings than their historical averages, satisfaction remained relatively strong across most services. Community halls and planning advocacy experienced statistically significant declines, highlighting opportunities for targeted improvement.



Vibrant Economy

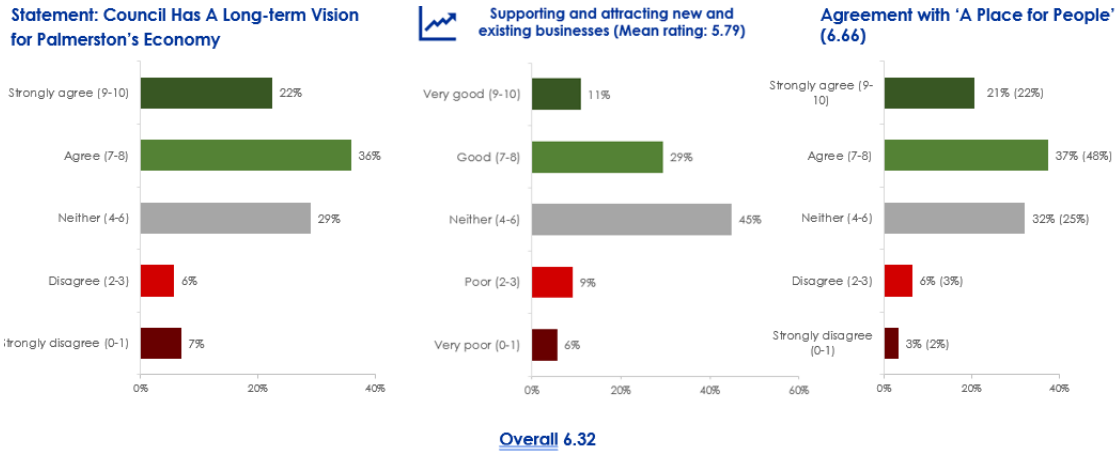
Council continues to support Palmerston's economic development, with residents providing a generally positive rating of 6.50 for Council's long-term vision for the local economy. Opportunities remain to further strengthen support for existing businesses, attract new investment and encourage innovation within the business community.

Key findings

- Council's long-term vision for Palmerston's economy: 6.50.
- Supporting and attracting new and existing businesses: 5.79.
- Awareness of Council's slogan 'A Place for People': 55%, above the five-year average of 48%.
- Agreement that Palmerston is 'A Place for People': 6.66.

Change over time

Satisfaction with supporting and attracting businesses was 5.79, compared with the five-year average of 5.97. While results have moderated slightly, awareness of Council's slogan remains strong and has improved compared with previous years.



Cultural Diversity

Council continues to perform strongly in supporting cultural diversity, with libraries and culturally diverse events remaining among its highest-rated services. These results reflect the community's ongoing appreciation for accessible facilities, cultural celebrations and opportunities that bring people together.

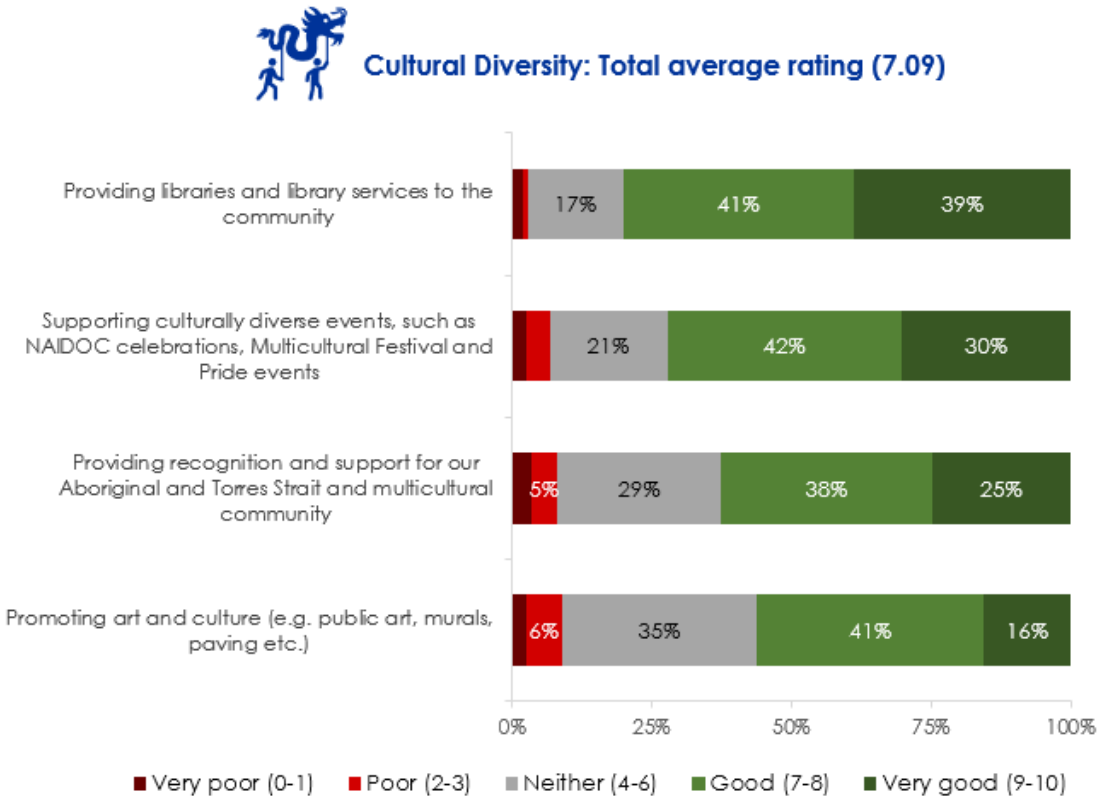
Key findings

- Library services: 7.77.
- Supporting culturally diverse events: 7.24.
- Recognition and support for Aboriginal and Torres Strait Islander and multicultural communities: 6.84.
- Promoting art and culture: 6.51.

Change over time

The Cultural Diversity category achieved an overall satisfaction rating of **7.09**, remaining within the good performance range despite moderating from the five-year average of 7.47.

While ratings for libraries, culturally diverse events and promoting art and culture declined compared with historical averages, libraries and cultural events continue to receive strong community satisfaction.



A Future Focus

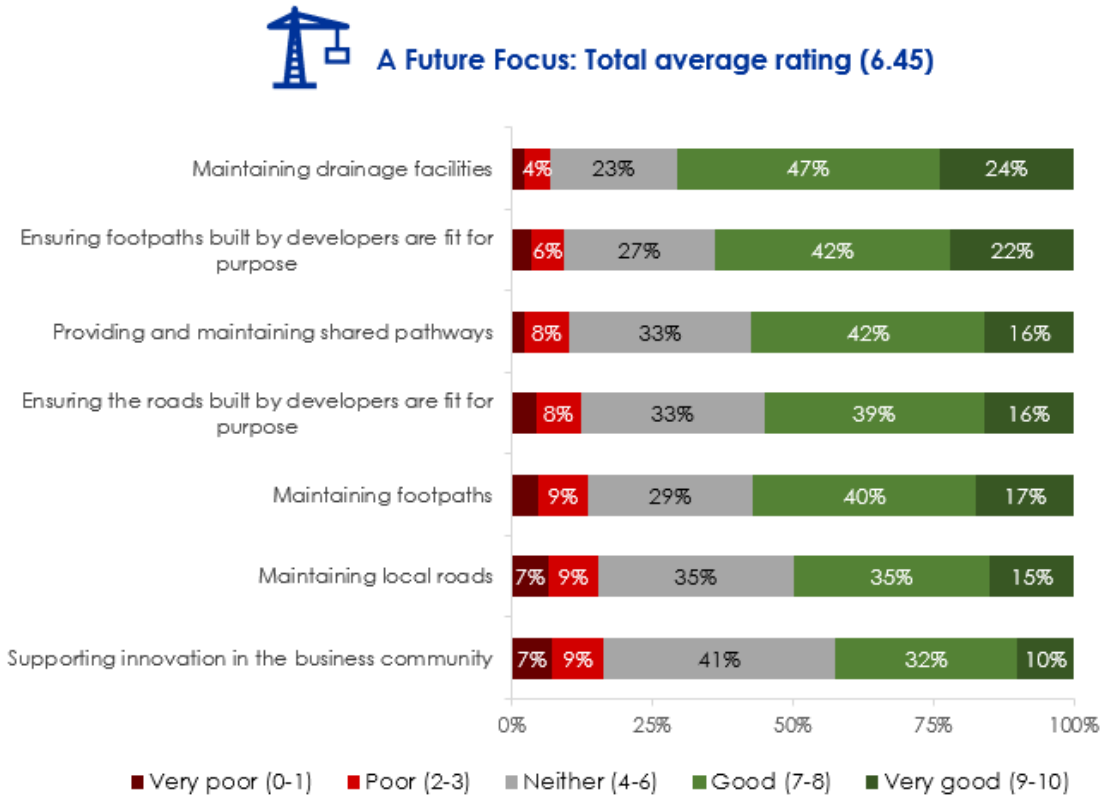
Roads and footpaths are among the clearest improvement priorities because residents rate them relatively poorly and they have a strong relationship with overall satisfaction.

2026 infrastructure scores

- Drainage facilities: 7.16.
- Footpaths built by developers being fit for purpose: 6.83.
- Shared pathways: 6.52.
- Roads built by developers being fit for purpose: 6.45.
- Maintaining footpaths: 6.42.
- Maintaining local roads: 6.04.

Where performance fell

Local roads dropped from a five-year average of 7.08 to 6.04, a decline of 1.04 points. Roads built by developers fell by 0.66 points and footpath maintenance by 0.52 points.



Environmental Sustainability

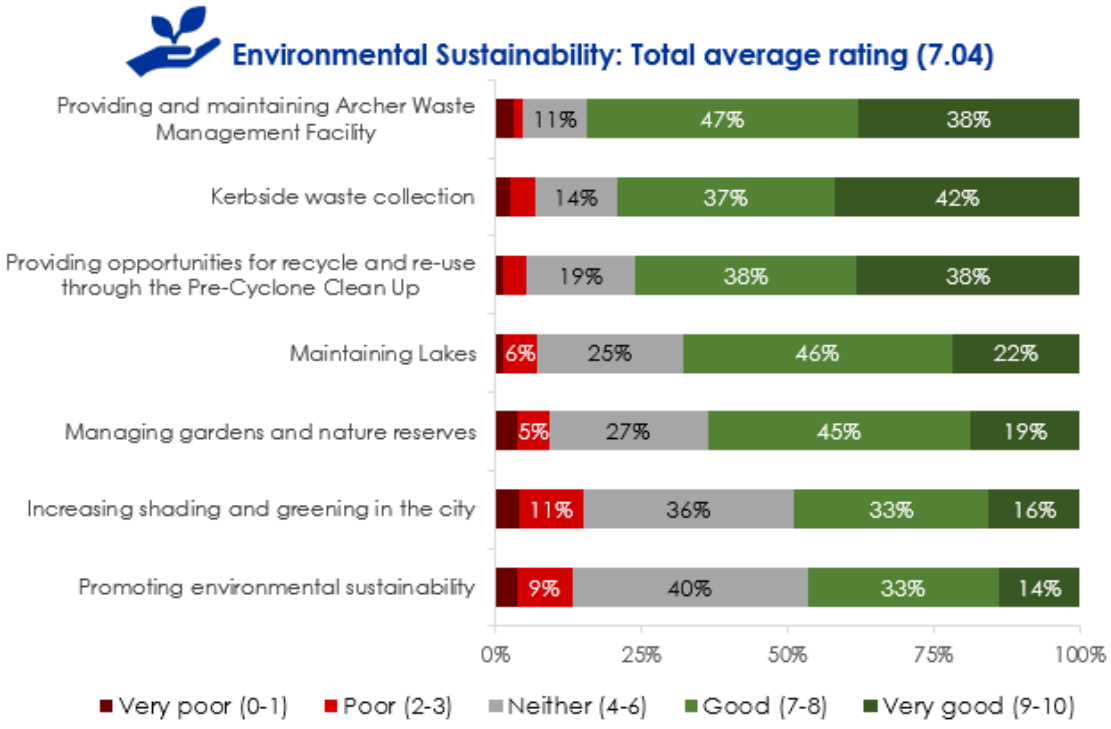
Residents are generally satisfied with waste services, while shading, greening and environmental action scored lower.

2026 service ratings

- Archer Waste Management Facility: 7.80.
- Kerbside waste collection: 7.70.
- Pre-Cyclone Clean Up recycling and reuse: 7.61.
- Maintaining lakes: 7.03.
- Gardens and nature reserves: 6.76.
- Increasing shading and greening: 6.20.
- Promoting environmental sustainability: 6.19.

Trend

The category average was 7.04, compared with 7.31 across 2021–2025. Maintaining lakes was the only measure in this group above its five-year average.



Governance

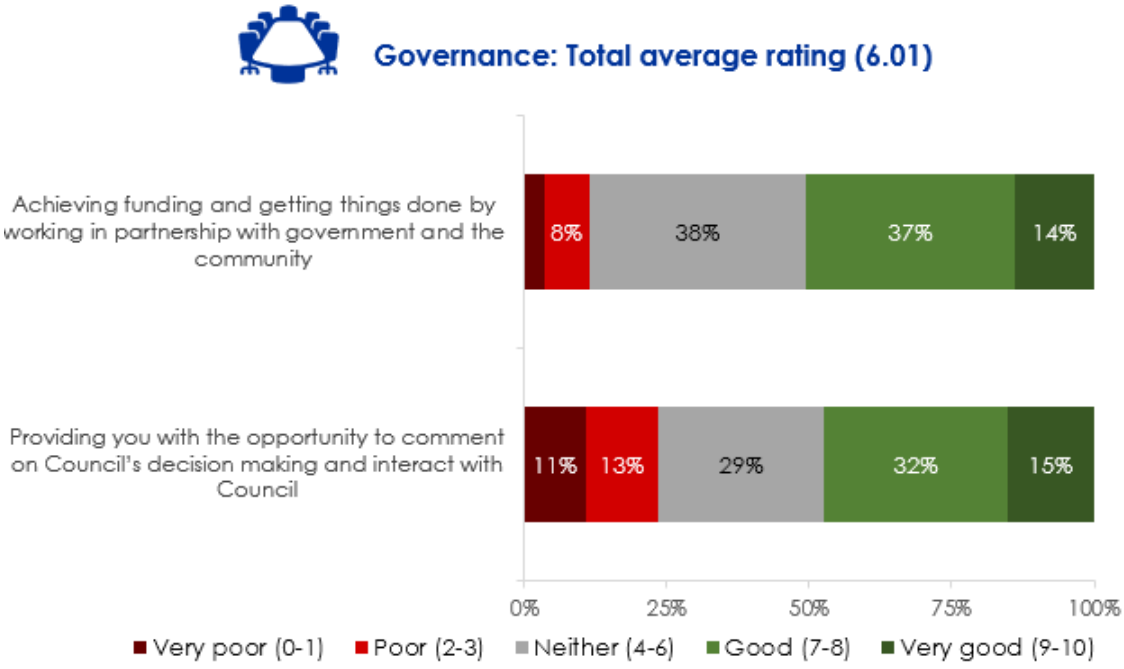
Community engagement presents an opportunity for Council to further strengthen its relationship with residents by providing more accessible and meaningful opportunities to contribute to decision making. While this area received the lowest satisfaction rating, it offers an opportunity to build community confidence and encourage greater participation in Council decisions.

Key ratings

- Opportunities to comment on Council decisions and interact with Council: 5.73.
- Achieving funding and results through partnerships: 6.29.
- Council is accountable: 6.41.
- Council is effective: 6.16.

Trend

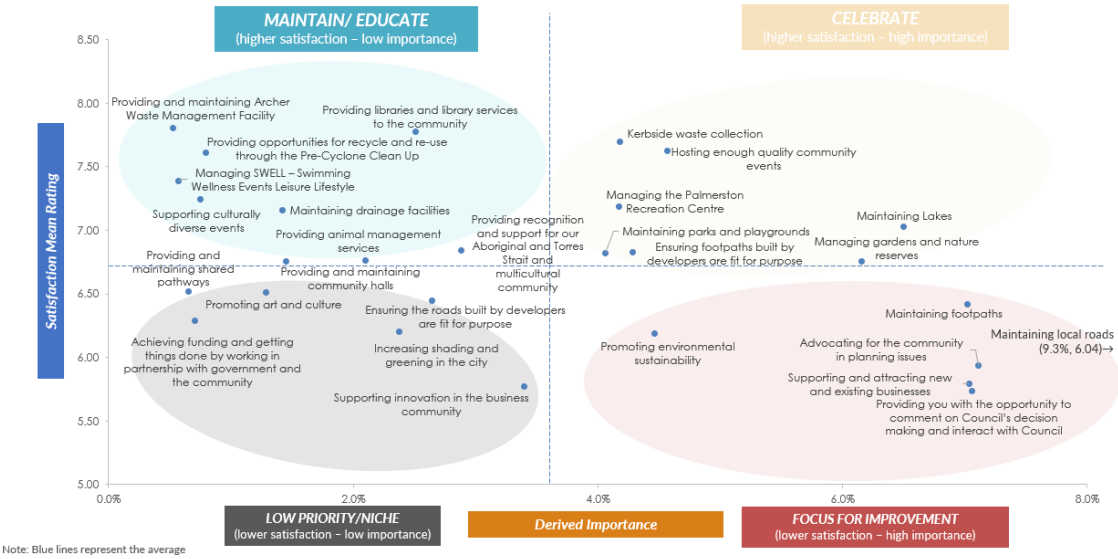
The governance service category averaged 6.01, down from 6.35 across 2021–2025 and 6.66 in 2025. The rating for opportunities to comment on decisions was also lower than its five-year average of 6.08.



What drives satisfaction with Council

Micromex used statistical modelling to estimate which service ratings are most closely associated with residents' overall view of Council.

Quadrant Analysis – Satisfaction vs Derived Importance



Note: Blue lines represent the average

Top ten drivers and estimated influence

- Local roads: 9.3%.
- Advocacy on planning issues: 7.1%.
- Opportunities to comment on decisions: 7.1%.
- Supporting and attracting businesses: 7.0%.
- Maintaining footpaths: 7.0%.
- Maintaining lakes: 6.5%.
- Gardens and nature reserves: 6.2%.
- Quality community events: 4.6%.
- Promoting environmental sustainability: 4.5%.
- Footpaths built by developers being fit for purpose: 4.3%.

Understanding the model

The ten measures account for approximately 64% of the model's estimated importance. Across all 28 measures, "A Future Focus" accounts for 28.8%, environmental sustainability for 25.0% and family and community for 24.0%. The model reports an R-squared of 0.76.

Contacting and communicating with Council

More residents are contacting Council and most describe their interactions positively, although there is room to improve.

Contact and service

- 39% had contacted Council in the past year, the highest proportion across the eight survey waves.
- The most common contact methods were phone (63%), email (38%) and in person (35%). Respondents could use more than one method.
- 66% of those who contacted Council rated ease of interaction as good or very good.
- 63% gave Council customer service delivery a good or very good rating.

How residents want information

Social media (37%) and the Council website (26%) were the leading preferred channels. Email was preferred by 20% and letter drops by 18%. Only 5% currently receive information by email, suggesting an opportunity to expand opt-in email updates.

In summary

Overall, the 2026 Community Satisfaction Survey presents a positive picture of Council's performance. While satisfaction ratings have moderated from previous years, 67% of residents continue to rate Council's overall performance as good or very good, demonstrating a strong foundation of community satisfaction. The results highlight Council's ongoing achievements in delivering valued services and facilities, while identifying opportunities for continued improvement. Importantly, the findings provide a valuable opportunity for Council to build on its strengths, respond to evolving community expectations and continue delivering positive outcomes for the Palmerston community.

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.2.4
Report Title:	Major Capital Projects Update
Meeting Date:	Tuesday 20 October 2026
Author:	Senior Project Manager, Richard Azzopardi
Approver:	Acting General Manager Infrastructure, Michael Williams

Community plan

Future Focused: Palmerston is an innovative city that sustains itself through the challenges of the future.

Purpose

The purpose of this Report is to update Council on the status of current Major Capital Projects.

Key messages

- Council has major capital projects underway that have a planned, or contracted value, greater than $1 million.
- The following projects have updates included as attachments of this report:
  - Zuccoli Community Hub.
  - Enterprise Resource Planning Project (ERP).
- Updates on additional relevant projects are also provided within this report, these include:
  - Woodroffe Park upgrade.
  - SWELL solar and battery project.
  - Animal Management Facility.
  - Palmerston Plan projects.

Recommendation

THAT Report entitled Major Capital Projects Update be received and noted.

Background

Council has a $12.05M Capital Works Program in 2026/27. The Capital Works Program include a broad range of asset renewal programs along with major capital projects from planning and development stages to delivery.

Capital projects are any project where a Council asset is built or renewed. This can include new assets, such as a new shade over a playground, or replacement (also referred to as renewal of assets such as road resurfacing). Typically, Council's programs and projects are reported through specific project communications with updates provided in the quarterly and financial reports.

Discussion

Updates on the following major capital projects are included as attachments to this report:

- Zuccoli Community Hub **Attachment 12.2.4.1**.
- Enterprise Resource Planning Project (ERP) **Attachment 12.2.4.2**.

Council is also progressing additional capital projects and programs, with recent progress on key projects summarised below.

SWELL solar and battery project

Installation of the solar and battery system has commenced and is expected to be operational by December. The project is part funded by a $264,000 grant from the Australian Government's Community Energy Upgrades Fund Round 2.



Figure 2: Solar Cell Installation, 7 October 2026

Woodroffe Park upgrade

Installation of the shelter and park furniture is complete. The upgrade of the bike path is also complete. Posts for the new shade sails have been installed. However, issues with delivery of play equipment components have delayed the installation of play equipment and subsequently the installation of the shade sails. Completion is now expected in November. The project has a total budget of $600,000 and is 100% funded by the Northern Territory Government.



Figure 1: Woodroffe Park upgrade, 1 October 2026

Animal Management Facility

Construction work is nearing completion, with commissioning expected in late October. This stage includes 16 new dog pens.



Figure 3: Animal Management Facility, 6 October 2026

Palmerston Plan Projects

Council has secured $6.8M from the Northern Territory Government for the City of Palmerston Infrastructure Support Package. The status of each project is described below:

Project A - Bloodwood Park Fencing: Tenders under assessment.

This project includes installation of approximately 200m of fencing around the playground area at Bloodwood Park, including mowing strip (concrete base strip), gates and servicing access as shown in **Figure 4** below.



Figure 4: Bloodwood Park Fencing

Project B – Playground softfall: Widdup Park project implementation plan approved

The first identified project for Gray and Driver playground sand softfall replacement with rubber to be completed this financial year is Widdup Park, in conjunction with the master plan works that will commence in early 2027.

Project C – Driver Community Centre redevelopment: Yet to commence

Council is investigating external funding opportunities to secure the remaining $2.5M required to deliver this project in 2027/28

Project D – Path upgrades: Design underway for Driver Avenue path upgrade

The first identified project for pathway ugprades in Gray and Driver to be completed this financial year is Driver Avenue, extending the wider, shared pathway from the school (just past the bridge) to the President Park crossing, as shown in **Figure 5** below.



Figure 5: Driver Avenue Path Upgrade

Project E – Library Pop-up Outreach Van: Implementation Plan approved

A project implementation plan has been approved. Procurement of the van is planned to commence in October, with commencement of the service in 2027.

Project F – Zuccoli Community Hub: Yet to commence

A project implementation plan for the skate park and surrounds will be prepared and submitted in October.

Project G – Mitchell Creek Trail Network: Implementation Plan conditionally approved

A project implementation plan for a section of path linking the Zuccoli Community Hub to Dawun Dirra Park (refer to **Figure 6** below) has been conditionally approved. Approval conditions relate to finalising a lease for the area, which is underway.



Figure 6: Mitchell Creek trail network

Consultation and marketing

Consultation occurs as relevant to each project and its status.

Policy implications

There are no policy implications for this Report.

Budget and resource implications

The projects are being delivered within the 2026/27 Capital Works Program. Individual budget updates are included with the current project summaries.

Risk, legal and legislative implications

This Report addresses the following City of Palmerston Strategic Risks:

5. **Infrastructure**
   Failure to plan, deliver and maintain fit for purpose infrastructure.

Strategies, framework and plans implications

This Report relates to the following City of Palmerston Strategies, Framework and Plans:

- Community Infrastructure Plan 2016-2026

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

1. Zuccoli Community Hub [**12.2.4.1** - 3 pages]
2. Enterprise Resource Planning Project (ER P) [**12.2.4.2** - 2 pages]

ZUCCOLI COMMUNITY HUB

OCTOBER 2026 UPDATE

city of PALMERSTON
'A Place for People'

PROJECT OVERVIEW

Summary:

The Zuccoli Community Hub aims to provide an integrated multi-purpose precinct to meet open space, recreation and community needs for the rapidly growing Zuccoli and wider City of Palmerston communities. The Masterplan and Stages 1 and 2A are complete, with the Dog Park, Public Toilet and Pump Track open to the public. This report focuses on the following elements:

- Stage 2B: construction of the skate park and surrounds.
- Stage 3A: design and construction of the Community Buildings.

Website Link: https://palmerston.nt.gov.au/operations/major-projects/zuccoli-community-hub

Total budget and funding:

Stage	Prior Year Costs	Current FY* Budget	Total Budget to Date	Current FY* Actuals	Current FY* Commitment	Remaining Budget
Masterplan	$116,062	$0	$116,062	$0	$0	$0
Stage 1 - Dog Park	$1,467,166	$0	$1,467,166	$0	$0	$0
Stage 2 - Design	$202,588	$0	$202,588	$0	$0	$0
Stage 2 - Civil	$809,974	$0	$809,974	$0	$0	$0
Stage 2 - Walkway, Seating, BBQ	$459,886	$0	$459,886	$0	$0	$0
Stage 2 - Pump Track	$1,174,408	$0	$1,174,408	$0	$0	$0
Stage 2B – Skate Park and surrounds	$0	$0	$0	$0	$0	$0
Stage 3A - Design	$178,026	$272,348	$450,374	$195,391	$76,957	$0
Stage 3A - Building	$0	$3,000,000	$3,000,000	$0	$0	$3,000,000**
TOTAL	**$4,408,110**	**$3,272,348**	**$7,680,458**	**$195,391**	**$76,957**	**$3,000,000**

*Current financial year is 2026/27.
** Council borrowing

Table 1: Total project budget and funding, 7 October 2026

External Funding Sources:

- $250,000 Northern Territory Government– Immediate Priority Grant (Pump Track).
- $411,889 LRCI Phase IV (Walkway, BBQ).

- $10,000,000 Federal Government (Stage 3 Building – Commitment announced).
- $2,000,000 Northern Territory Government – Palmerston Plan (Stage 2B – commitment announced).

Anticipated completion date:

- Stage 2B construction – 2027.
- Stage 3 concept design and preliminary building design for tender – late 2026.
- Stage 3 building construction – 2027-2028.

STATUS UPDATE

Current Contracts:

Activity	Status	Awarded contract value	Approved variations	Approved claims	Amount to claim
Stage 3 Design	Awarded	$450,000	-	$373,043	$76,957
TOTAL		**$450,000**	**-**	**$373,043**	**$76,957**

Table 2: Current contracts, 7 October 2026

Works to date summary:

Stage 2

Stage 2 includes the recreational facilities of the Zuccoli Community Hub and is being constructed in smaller stages as funding is available. A component of the walking trails and pathways, shade structure, and civil works were completed by mid-2025. The track was formally opened to the public on 4 March 2026, with lighting installed and operational in May 2026.

An allocation of $2,000,000 has been announced by the Northern Territory Government for the Zuccoli Community Hub as part of the Palmerston Plan. The available funds will be added to the budget in the 1st budget review and have been allocated to the construction of skate park, shade, pathways, and landscaping. The design of these elements was completed in 2025.

There is currently no funding available for the remaining Stage 2 works, including the multi-purpose court and exercise equipment.

Stage 3

Stage 3 incorporates all remaining elements of the site, with a focus on the community facilities, including the community hall and programs building, multi-purpose entrance and events space, playground, gardens and carpark. The current activities are focussed on the design of these elements and preparation for tender documents for the building.

Progress in the past month:

- Progression of preliminary design for the hall and programs building.



Figure 1: Zuccoli Community hub - concept image

Upcoming works:

Stage 2:

- Preparation of project plan for approval.
- Preparation of tender documents for skate park.

Stage 3:

- Completion of preliminary design phase of building elements.
- Completion of concept design for all other stage 3 elements.
- Finalise funding.

Project risks:

Stage 3:

Global events have the potential to impact construction costs through:

- Cost of fuel on elements like transport of materials.
- Availability of certain materials.

ENTERPRISE RESOURCE PLANNING PROJECT

OCTOBER 2026 UPDATE

PROJECT OVERVIEW

Summary:

City of Palmerston (CoP) requires effective software systems capable of delivering efficient and quality services to the community while meeting the organisation's internal corporate needs. An Enterprise Resource Planning (ERP) Project has been identified to enable a strategic approach to updating Council's existing system.

Project budget:

$2 million over three (3) financial years

Funding source(s):

City of Palmerston

Completion date:

2026

Contractor:

Project/Procurement Management Support – Corporate Strategic Systems (CSS)

STATUS UPDATE

Percentage complete:

25%

Actual costs to date (consultancy):

- FY24 - $282,900.
- FY25 - $494,784.
- FY26 - $217,450.
- FY27 - $1,800.

- Total to date $1,004,883.

Works to date summary:

CoP currently uses several software systems to meet its core operational requirements, some of which have partial integration, and most operate independently. To mitigate these issues, CoP has made the decision to invest in an Enterprise Resource Planning (ERP) project. CoP have engaged Corporate Strategic Systems (CSS) for the procurement stage of the project. An internal Project Control Group (PCG) has been established to provide direction and governance for the project.

An initial two-stage tender process was initiated with legal and probity support. The Expression of Interest (EOI) phase ran from 9 April to 21 May 2025. After evaluation, no submissions were progressed, and the CEO disbanded the tender panel.

In conjunction with CSS, a revised procurement process is now underway including consideration of a best of breed selection process with focus on solutions for high-risk areas.

The full tender process commenced on 5 November 2025, supported by legal and probity advice, with submissions closing 8 December 2025.

Responses to the Tender were received and are now being evaluated by the Tender Assessment Panel. The assessment process consists of three (3) stages, and assessment is currently underway.

Completed activities:

- Tender submissions closed 8 December 2025.

Upcoming activities:

- Finalise tender assessment.

Project risks:

The project is currently tracking 19 risks.

The top three (3) high rated risks are:

- Limited CoP staff – as CoP has a limited number of resources, if business resources or SMEs are not available to support project activities, project deliverables, timelines and overall cost may be impacted. Changes of significance also have a greater impact.
- Impact of change and training activities - if change management and training activities are not timely and appropriately managed, there is a risk that staff may not use the system.
- Insufficient funding – while funds have been set aside for the implementation of the new ERP system, if the tender quote is higher and additional funding is not available, there is the risk that scope may need to be cut.

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.2.5
Report Title:	Community Quarterly Report - July to September 2026
Meeting Date:	Tuesday 20 October 2026
Author:	General Manager Community, Konrad Seidl
Approver:	General Manager Community, Konrad Seidl

Community plan

Family and Community: Palmerston is a safe and family friendly community where everyone belongs.

Purpose

This Report summarises the key activities undertaken by Council's Community Directorate in the July to September 2026 quarter and forecasts key activities to be undertaken next quarter.

Key messages

- The quarterly report format has been updated to reflect the 2026-27 Municipal Plan Measures of Success.
- SWELL Palmerston has seen an average of 2700 visits each week this quarter.
- City of Palmerston's Youth Info Map was launched
- Community Services have provided events and programs that support community cohesion.
- City of Palmerston received high praise for the Seniors Day High Tea Event which attracted 150 attendees.
- 800 people attend the last Brekkie in the Park for 2026.
- Palmerston's Youth Info Map was developed in collaboration with Youth Week participants and launched this quarter.
- Physical borrowing of the library collection has increased by 30% compared to this quarter last year.

Recommendation

THAT Report entitled Community Quarterly Report - July to September 2026 be received and noted.

Background

Council's Community Directorate provides a quarterly report to Council on key activities undertaken during the quarter and works planned for the next quarter. Reporting is provided against the relevant 'Measures of Success' in the 2026-27 Municipal Plan.

Discussion

1. Family and community

Increased participation in community events, activities and programs

Seniors Fortnight Andrews Sisters High Tea
As part of Seniors Fortnight, Seniors Day was held at the Palmerston Recreation Centre on 12 August 2026, with 150 seniors attending the event. The program featured live entertainment from the Andrews Sisters Tribute Show and a sit-down afternoon tea catered by Mama's Kitchen. Feedback from attendees was overwhelmingly positive, with participants highlighting the quality of the entertainment, catering, service and venue layout. The event provided an opportunity for seniors to socialise and connect with others in the community, supporting Council's commitment to social inclusion, community connection and wellbeing for older residents.



Figure 1: Andrews Sisters Tribute Show

Brekkie in the Park – Joan Fejo Park
The final event in the 2026 Brekkie in the Park series was held at Joan Fejo Park, Rosebery, from 8.00am to 10.00am, attracting approximately 800 attendees. A total of 1976 people attended across the four (4) events for 2026.

Community engagement was a key focus of the event. Rangers recorded 120 community interactions and distributed 12 desexing vouchers and 18 microchipping vouchers. The Sustainability team engaged with 20 community members and distributed entries for a compost bin raffle, while Neighbourhood Watch recorded 64 community engagements.

An unexpected visit from Community Police was a welcome addition to the event, providing further opportunities for positive community engagement. Children were able to interact with officers and explore the police vehicles.



Figure 2: Joan Fejo Park hosting Brekkie in the Park

Aquafest 2026

City of Palmerston supported Royal Life Saving Northern Territory's (RLSNT) Aquafest at SWELL Palmerston on 19 September 2026, marking the conclusion of Water Safety Week. The free family event promoted water safety awareness and provided an opportunity for families to connect and enjoy a range of activities.

The event provided face painting, bubble magic and roving entertainment, while hooded towels were distributed through the RLSNT information booth. City of Palmerston also provided the venue and barbecue trailer, including delivery and collection. The event was well attended, with families enjoying the activities, barbecue and water safety information.



Figure 3: Promotional Hooded Towels



Figure 4: Community Barbeque Trailer in Action

Youth Services – Speed Networking
In partnership with the Office of Youth Affairs (OYA), the City of Palmerston supported the delivery of the Community Connections Conversation Walk, designed to strengthen relationships across the Greater Darwin youth services sector. The event provided an opportunity for youth service providers and stakeholders to connect, share information about their services and programs, and explore opportunities for collaboration.

The event was attended by 26 youth sector representatives and was well received, providing a valuable opportunity to build connections between established and newer service providers and support a more connected approach to working with young people across the region.



Figure 5: Speed Networking Participants

Hooked on Palmerston
Halfway through the Hooked-on Palmerston program, there have been 424 registrations, 33 fish caught, and approximately $1,600 worth of prizes awarded.

The program continues to attract participants of different ages and provides an accessible way for the community to enjoy fishing without needing to own a boat or incur the additional costs associated with boating and travelling to fishing locations. With the program continuing until 31 January 2027, Council will continue to encourage participation and engagement across the Palmerston community.



Figure 6: Some of the Hooked-on Palmerston prize winners

Library

LIBRARY PERFORMANCE METRICS July - September 2026		% Change compared to 25/26 Q1
Library Visits	41,068	6%
Library Items Borrowed	21,626	29%
Online Library Items Borrowed	2,559	54%
Library Programs Held	134	2%
Library Programs Attendance	3,344	17%

Table 1: Library Performance Metrics

The changes made across the library over the past 6 months to improve the customer experience, collection, displays and discoverability of resources are beginning to show dividends, with significant increases in both physical and online borrowing. Physical borrowing has increased by 29% compared with the same quarter last year, while online borrowing has increased by 54%.

This is particularly significant in the context of broader trends across Australian public libraries, where physical borrowing has generally been declining. Growth in digital borrowing is often accompanied by a corresponding decline in physical borrowing as customers shift between formats. At Palmerston Library, however, both physical and online borrowing are increasing, indicating an overall increase in reading and use of the library's collection by the community.

"The library looks fantastic. Much better than before"

"I applaud the team at the Palmerston Library for the sense of community that is felt and seen here through the care and help that is given to everyone. The facilities are clean, welcoming and accessible, staff are friendly and very willing to help everyone. I love that the entrance has freely available power for all to charge their phones in a cool and comfortable environment. As a long-term Territorian, who moved away, I felt proud to be back and to remember home as a place of love, and meeting and accepting each other for who we are; without judgement. Congratulations for living up to your motto: connect, create, discover. You do walk your talk."

For the September school holidays, the Library trialled moving school holiday program activities to the afternoon, allowing our regular morning Storytime sessions to continue throughout the school holiday period. This enabled families to maintain their regular Storytime routine while also providing school holiday activities for children later in the day.

The response has been very positive, with Storytime parents expressing their gratitude for being able to continue their regular routine. The September school holiday programs attracted 353 children, an increase of more than 30% compared with the previous September school holidays. Based on the strong attendance and positive customer feedback, the afternoon school holiday program model will continue going forward.

"Lovely to see kids program so well attended. The library has a good community feel."
"The school holiday programs are so generous. Thank you for continuing them."



Figure 7: Storytime participation

"Thank you for running Storytime during the School Holidays. My older child aged up and loved coming to Storytime. We have enjoyed having the older and younger child both participating."

Reduction in crime rates, specifically targeting alcohol-fuelled violence.

City of Palmerston supported Operation Ventura which concluded in the quarter. The multi-agency operation had a direct impact in reducing crime in Palmerston and incidence of public drinking across the CBD and residential areas.

Participation in the multi-agency Daily Patrollers meetings continues, enabling action and positive outcomes on emerging issues and identified hotspot areas with this quarter seeing attention the escarpment areas off Chung Wah Terrace.

Increased use of free venue hire

Community Facilities

Council's community facilities were used for a range of community programs, activities and events throughout the quarter. Key events, including Darwin Festival in Palmerston and Palmerston Youth Festival, meant some facilities were unavailable for public hire, reducing the number of bookings for the quarter. Geek Culture Collective also successfully delivered their community event at Palmerston Recreation Centre, with Council sponsorship through the Community Funding Program. The table below shows the total booked hours for each facility.

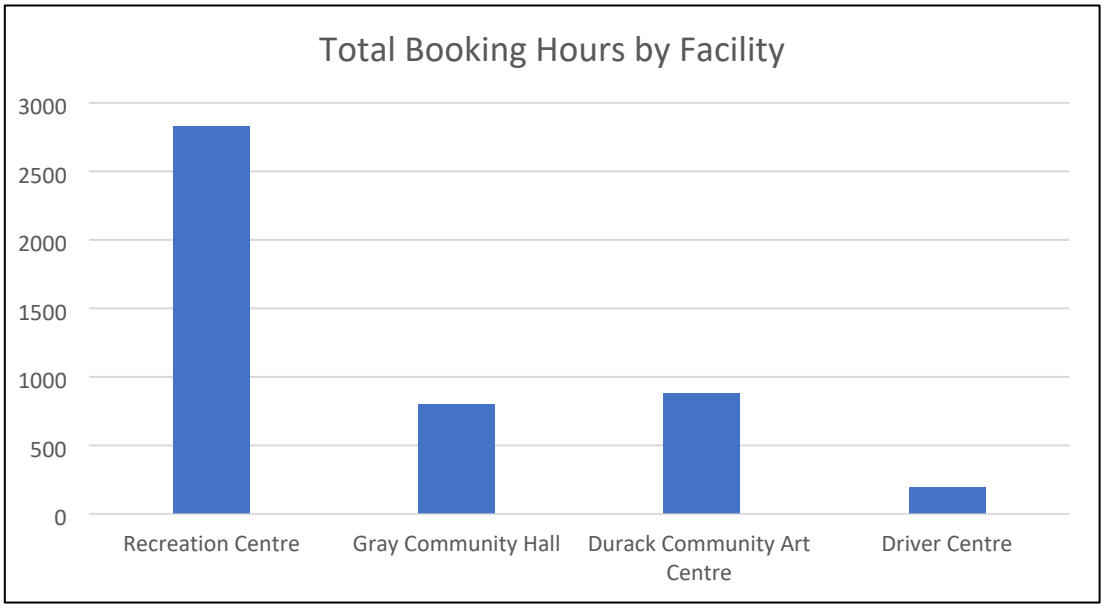


Table 2: Total booking hours by facility

SWELL Palmerston

The aquatic centre experienced a successful quarter, with 367 participants enrolled in the Go Swim program and an average of 2,700 visitors each week. Swimming clubs continued to use the facility regularly for training and four (4) swimming galas for Palmerston schools were held at the venue. Adventure Play also recorded positive attendance, welcoming 723 visitors during the quarter.

Increased compliance in areas such as number of registered dogs and valid licences to keep more than two dogs

Animal Management and Compliance

During this quarter, 233 animal impoundments where recorded, while Rangers responded to 1002 customer action requests, representing an increase of 125 requests from the preceding quarter. Animal-related matters continued to account for the largest proportion of customer requests received by Regulatory Services. During the period, 93 animal-related infringements were issued, with containment, unregistered dogs and dog attacks among the principal offences identified.

As of 30 September 2026, there were 3000 dogs and cats registered within the municipality with another 1820 dogs and cats pending registration. A physical audit will be undertaken in the next quarter to ensure compliance of animal owners regarding registration.

Regulatory Services has also continued to strengthen proactive compliance activities. Targeted patrols of residential areas have been undertaken to identify unregistered animals and address non-compliance with the Animal Management By-Laws. This approach provides an opportunity for Rangers to engage directly with animal owners, provide education and, where necessary, progressively escalate compliance action through cautions, infringements and seizure of animals.



Figure 8: Ranger stall

Decreased number of infringements issued to members of the public

Animal Management Plan 2026-2030

For this quarter, a significant achievement for Regulatory Services has been the introduction of the Animal Management Plan 2026–2030, which establishes the strategic direction for animal management services across the municipality over the next four years.

The Plan provides an important opportunity for Regulatory Services to transition from a predominantly reactive animal management model towards a more strategic and preventative approach. This includes increasing community education, encouraging animal registration and microchipping, promoting responsible ownership and improving partnerships that support animal welfare and community safety.

Parking Enforcement

Parking enforcement continued to form part of Regulatory Services' broader community safety and compliance function, with Rangers undertaking enforcement activities in response to observed non-compliance and customer concerns. The introduction of increased parking enforcement activity supports Council's objective of maintaining safe, accessible and appropriately managed parking areas across Palmerston.

During the reporting period, Regulatory Services issued 82 parking infringements, with enforcement focused on improving compliance with applicable parking restrictions and

supporting the safe and equitable use of Council-controlled parking areas. Feedback during the Community Safety Wellbeing Advisory Committee highlighted the positive outcomes of parking patrols allowing for more accessible parking for Seniors.

2. Cultural diversity

Council consults with and includes the needs of all people in its programs and planning using a mechanism it has agreed with those communities.

Palmerston Youth Info Map
City of Palmerston developed the Palmy Youth Info Map in collaboration with young people at our Youth Week Celebration held in April of this year, a pocket-sized resource was designed to improve awareness and access to youth services available in and around Palmerston. The map brings together information on 17 youth services, covering areas such as health and wellbeing, education, employment, recreation, social connection and safe spaces.

The initiative supports the City's broader commitment to youth engagement, community connection and improving access to local services, providing a practical resource that helps young people and the wider community better understand and navigate the support available in Palmerston.

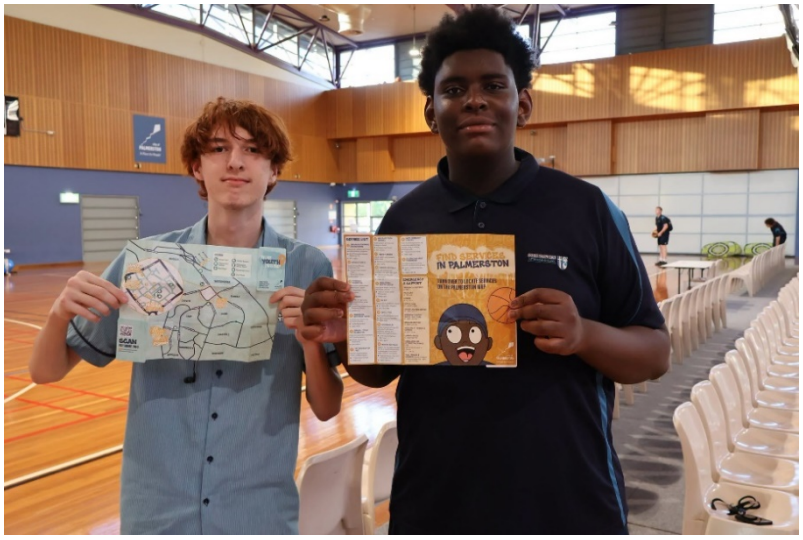


Figure 9: YDIS participants receiving the Palmy Info Map

Library Access and inclusion
Library Services has continued to improve access to library services and technology for the community. A high-contrast keyboard and TrackMouse have been installed on the library's accessible public computer, providing alternative input options for customers who may experience difficulty using standard computer equipment.



Figure 10: Library Inclusive Technology

A Book a Librarian service was launched at the end of August, allowing customers to book a planned one-on-one session of up to one hour with a library staff member for assistance with everyday technology, information and digital services. This provides customers with dedicated time to work through their needs without the interruption that can occur when seeking ad hoc assistance from staff while other customers are being served.

Inclusion and accessibility are incorporated into our programming and planning

Library 2 You
The Home Library Service has been rebranded and promoted as Library 2 You, with new flyers being distributed throughout the community to promote this valuable and currently underutilised service. All members of the community are entitled to equal access to library information, resources, and a high standard of service. Library 2 You is a fortnightly delivery service that brings library resources directly to the homes, residential facilities or hospital for community members who are unable to physically visit their local library due to special circumstances, such as transport or accessibility issues.

Light Up Palmerston
During this quarter, staff received and reviewed 22 applications for the Light Up Palmerston program. The program recognised 14 events and community causes, bringing the total number of lighting activations to 53 for 2026 to date.

Increase in Community Funding Program applications from diverse organisations.

Community Funding Program
The Community Funding Program has an annual budget of $250,000 and supports eligible events, programs and projects held in Palmerston. This quarter the following initiatives have been supported by Council.

Representation support
During this quarter, 58 Individual Representation Support applications were received.

Breakdown of received applicants for the quarter

- 69% of applications were under 18, 31% were adults.
- Fifty-two (52) applications were for sporting activities, five (5) for creative activities and one (1) for youth leadership.

Annual School Awards
Six (6) Annual School Awards have been approved this quarter.

Graffiti removal
No Graffiti Removal applications were received this quarter.

Community grants
Four (4) Community Grant applications were received this quarter. Two (2) applications were approved by Council, and one (1) is currently being assessed and will be presented to the CEO for a decision.

Legacy NT
Council approved $4,500 in funding to support five (5) lunches in Palmerston throughout the year for Legacy NT beneficiaries.

Share the Dignity Limited
Council approved $9,756 in funding to support the distribution of 240 dignity bags and individual hygiene products to vulnerable Palmerston residents.

Sponsorship
Seven (7) sponsorship applications were reviewed this quarter. Two (2) were approved, two (2) were not supported, two (2) were referred to the CEO for consideration, and one (1) was assessed as not meeting the funding guidelines.

Geek Culture Collective
Council approved $5,000 in sponsorship funding as a Gold Partner to support the delivery of the community event TECC (Trade, Entertainment, Collectables and Community).

Multiyear Sponsorship Agreements
One (1) multi-year sponsorship application from Palmerston Rugby Union Club was approved for $6,000 per year over three years, totalling $18,000.

Environmental Initiatives
No Environmental Initiatives applications were received this quarter.

Landcare NT delivered the BioEd program to four (4) Palmerston schools during this quarter.

Acquittals
One (1) acquittal report was received this quarter from Arafura Music Collective for previously approved Community grant funding.

The Community Funding Program budget for the 2026/27 financial year is $250,000. The remaining budget is $184,894.

As of 30 September 2026, the following amounts have been expended or committed:

- Grants $29,106 (including annual school awards, representation support, and graffiti).
- Sponsorship $36,000.
- Environmental Initiatives $0.

3. A future focus

Council consults with and includes the needs of all people in its programs and planning using a mechanism it has agreed with those communities

Seniors Community Safety Information Sessions
City of Palmerston is partnering with Victims of Crime NT to deliver a community safety information session for seniors. The session will provide practical information on home safety and personal safety practices, while also offering participants an opportunity to discuss safety concerns. As part of the initiative, Council has purchased personal safety alarm keyrings for distribution to seniors, providing an additional practical tool to support personal safety, confidence and community wellbeing.

Dementia-Friendly Virtual Reality (VR) Session
A key highlight of the quarter was a Dementia-Friendly Virtual Reality (VR) session held in the Community Room at Palmerston Library. Participants explored destinations around the world, walked with elephants and watched whales in their natural environment. Those seeking adventure enjoyed virtual rollercoaster rides and rock-climbing experiences, while others chose calming activities such as virtual colouring and creative pursuits.

The session provided an inclusive opportunity for participants to engage with technology in a supported, Dementia-Friendly environment. The ability to tailor activities to individual interests contributed to high levels of engagement throughout the session, with the diverse VR experiences generating plenty of smiles, laughter and conversation. Morning tea was also provided, creating an additional opportunity for participants to connect, socialise and build a sense of community.

6. Governance

The community is satisfied that Council values and encourages their participation in Council activities and is committed to delivering the highest possible levels of service and community engagement.

Library Access during Friday Night Markets
Activation of the library space during the Friday Night Markets has continued, with activities including DJ Charlie workshops, live music and Level Up Gaming. These activities provide opportunities for children, young people and families to engage with the library in a relaxed community setting, supporting the library's role as a safe and welcoming place for connection and participation. Providing positive activities and opportunities for young

people to gather and participate also contributes to Council's broader efforts to encourage positive use of public spaces and reduce antisocial behaviour.

Networks
During the quarter, City of Palmerston facilitated three community network meetings, providing opportunities for local service providers, community organisations and key stakeholders to connect, share information and strengthen collaboration across Palmerston.

Palmerston Kids and Youth Network (PKYN)
The network brings together service providers and community organisations that deliver services, programs and activities for children and young people across Palmerston. The meeting provided an opportunity to share updates, identify emerging issues and strengthen connections between organisations supporting local children, young people and families.

Palmerston Safe Communities Network (PSCN)
The network facilitates collaboration, information sharing and consultation between community members, organisations and key stakeholders to support community safety across Palmerston. Discussions focused on Operation Ventura, rough sleeping in the escarpment areas, rock throwing and the review of the Public Places By-Law. Other discussions included local safety initiatives, emerging community concerns and opportunities for collaborative action.

Palmerston Seniors Network (PSN)
Originally scheduled for 11 August, the meeting was rescheduled to avoid overlap with Seniors Month activities. The network brings together service providers and organisations supporting seniors, providing opportunities to share information, strengthen partnerships and collaborate on matters impacting older members of the Palmerston community. Discussion focussed on the viability of Trello Board for Seniors and increasing stakeholder opportunities to run engagement sessions at the Library.

Consultation and marketing

The following City of Palmerston staff were consulted in preparing this Report:

- Community Services Manager
- Community Services Lead
- Library Services Manager
- Regulatory Services Manager
- Community Connections Officer

Policy implications

There are no policy implications for this Report.

Budget and resource implications

There are no budget or resource implications relating to this Report.

Risk, legal and legislative implications

This Report addresses the following City of Palmerston Strategic Risks:

1. **Community Safety**
   Failure of Council to effectively plan and deliver its role in community safety.

4. **Inclusion, Diversity and Access**
   Failure to balance meeting needs of Palmerston's cultural mosaic.

Strategies, framework and plans implications

This Report relates to the following City of Palmerston Strategies, Framework and Plans:

- Animal Management Plan 2026-2030
- Disability Inclusion Access Plan 2022-2025
- Library Master Plan

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

Nil

COUNCIL REPORT

2nd Ordinary Council Meeting

Agenda Item:	12.2.6
Report Title:	Youth Engagement
Meeting Date:	Tuesday 20 October 2026
Author:	Community Services Manager, Laura Hardman
Approver:	General Manager Community, Konrad Seidl

Community plan

Family and Community: Palmerston is a safe and family friendly community where everyone belongs.

Purpose

This Report provides an update on current and future youth engagement strategies to undertaken by Council.

Key messages

- City of Palmerston has established strong reciprocal relationships with numerous youth service organisations across Palmerston and Darwin.
- Council works with organisations that provide established opportunities for youth participation and advocacy.
- City of Palmerston engages young people through a variety of existing mechanisms, including partnerships with schools, youth service providers, community organisations, events and targeted surveys.
- 181 Palmerston young people were asked how they would like Council to engage with them.
- The findings demonstrate a preference for engagement opportunities that are accessible, flexible and require a low level of ongoing commitment.
- Community Safety and Wellness Advisory Committee feedback has been incorporated into this report.

Recommendation

THAT Report entitled Youth Engagement be received and noted.

Background

City of Palmerston engages young people through a variety of existing mechanisms, including its Community Networks, partnerships with schools, youth service providers, community organisations, events and targeted surveys. These methods provide opportunities for a youth voice and to capture a broad range of perspectives across different settings and demographics.

Examples of recent engagements include the redesign of the Youth Info. Map, Palmerston Youth Festival survey, Youth Week and park redevelopment.

Youth engagement is a key component of inclusive and effective local government decision-making. Councils across Australia use a range of models to ensure that young people have opportunities to contribute to the development of policies, programs and services that affect them.

In recent years, there has been a shift in how young people prefer to engage with government and community organisations. Traditional structures such as formal Youth Advisory Committees are increasingly complemented or replaced by more flexible, issue-based and short-term engagement approaches. These approaches are generally more accessible to a broader range of young people who may have competing commitments such as school, employment, sport, and other activities.

Discussion

Youth Engagement and Voice

Young people in Palmerston have many opportunities to participate in community life, provide feedback and contribute their perspectives on matters that affect them. The City of Palmerston has established connections with a range of government, community and youth-focused organisations, providing multiple pathways for young people to have their voices heard.

These pathways include opportunities for young people to engage directly with Council, through established youth organisations, service providers and Northern Territory Government initiatives. Council facilitates Community Networks and maintains ongoing relationships and regular discussions with key stakeholders, including the Northern Territory Government, The Y, Youth Drop-In Sports (YDIS) and other youth-focused organisations. These relationships provide Council with opportunities to understand emerging issues, identify the priorities of young people and connect with different cohorts within the community.

At a Territory level, the Northern Territory Youth Round Table provides young people aged 15 to 25 with opportunities to contribute to government decision-making and policy development through workshops, consultations, meetings with Ministers and community-based projects. The program currently includes four young people from Palmerston, providing a direct pathway for Palmerston young people to contribute to broader Territory policy discussions.

The Northern Territory Youth Week Ambassador Program, delivered by the Office of Youth Affairs, provides another pathway for young people aged 15 to 25 to develop leadership skills, participate in community life and represent the views of young people. In 2026, two Youth Week Ambassadors represented the Palmerston and Rural region. One of the Ambassadors also contributed to the City of Palmerston's Reconciliation Action Plan Working Group as a youth representative, providing a direct link between youth leadership and Council's decision-making processes.

Council works with local organisations that provide established opportunities for youth participation and advocacy. Headspace Palmerston's Youth Reference Group provides young people with opportunities to contribute to discussions about youth mental health services, accessibility and community wellbeing. Multicultural Youth Northern Territory (MyNT) provides opportunities for young people from migrant and refugee backgrounds to participate in forums, consultations and community engagement activities, supporting diverse youth perspectives to be represented.

Youth Drop-In Sports (YDIS) provides an informal and accessible environment for young people to participate in basketball at the Palmerston Recreation Centre. The program also provides opportunities for Council staff to build relationships directly with young people and, through regular discussions with the YDIS Coordinator, gain an understanding of emerging trends, including their interests, needs and preferences. Similarly, the Palmerston Youth Centre (PYC) provides a youth-focused environment where young people can participate in activities, connect with youth workers and access information and support. Y Up Top provides further opportunities for youth participation and represents an additional pathway for Council to reach a broad and diverse range of young people.

Together, these relationships provide Council with a network of established youth engagement pathways. They enable youth perspectives to be raised through a range of settings and provide opportunities for Council to engage with young people in ways that are accessible, informal and responsive to the needs of the community.

Understanding Young People's Engagement Preferences

While Council has a range of established pathways for youth voice, Council undertook targeted engagement to understand how young people themselves would like to engage with Council and whether there was a need for a more formal youth engagement mechanism.

Face-to-face engagement was intentionally used to capture the views and experiences of young people directly within community settings, rather than relying solely on online consultation. This approach enabled Council officers to engage directly with young people, clarify questions where required and hear their views in an informal and accessible environment.

As part of the 2026 Palmerston Youth Festival, Council conducted a face-to-face survey over four days to understand how young people would like to engage with Council in the future. A total of 126 young people participated.

When asked about their preferred method of engagement with Council, 63 respondents selected a Youth Group, making this the most preferred option. A further eight respondents

selected a Youth Advisory Committee, while 55 respondents indicated that no formal youth engagement group was required.

The results demonstrate a clear preference for an informal Youth Group over a formal Youth Advisory Committee. The number of respondents who indicated that no formal group was required was significantly higher than those who supported a Youth Advisory Committee.

To ensure the findings were not limited to young people attending the Youth Festival, Council undertook a further Youth Engagement Preference Survey with young people accessing City of Palmerston Library services and Youth Drop-In Sports (YDIS) programs. This provided an opportunity to engage with a different cohort of young people through established Council programs and facilities. A total of 51 responses were received.

The findings further demonstrate a preference for engagement opportunities that are accessible, flexible and require a low level of ongoing commitment. Online surveys and social media were the most preferred methods for having a voice heard, selected by 53 per cent of respondents. This was followed by youth events and one-off consultations at 22 per cent, and engagement through schools or youth services at 18 per cent.

Only a small proportion of respondents preferred a more formal structure, with 6 per cent selecting a Council Youth Action Group and 2 per cent selecting a Youth Advisory Committee.

The consistency between the two engagement activities indicates that young people are generally more supportive of opportunities to participate when and where it is convenient for them, rather than committing to an ongoing formal advisory structure. The findings also reinforce the value of Council's existing approach of engaging through events, programs, facilities, youth organisations, schools, service providers and direct consultation.

Advisory Committee feedback

The Community Safety and Wellness Advisory Committee (CSWAC) discussed the Youth Engagement Report presented at the meeting held on 22 September 2026.

Discussion focused on the viability of establishing a dedicated youth group and other potential engagement options, including a youth forum to provide opportunities for Palmerston young people to share their views, ideas and perspectives with Council.

Other suggestions included encouraging youth participation at existing Networks, tapping into youth leaders at schools and sporting clubs and looking at expanding membership of the CSWAC to include a youth representative.

Next Steps

Council staff will continue to utilise and explore existing relationships and new youth initiatives as part of their annual planning for 2027.

Consideration in future programs and activities will be given to the suggestions provided by the CSWAC including but not limited to:

- The delivery of a Palmerston Youth Forum.
- Opportunities for a Youth Group.
- Youth participation at Networks.
- Engagement with existing Youth leaders.
- The opportunity for Youth to participate in CSWAC.

Consultation and marketing

The following City of Palmerston staff were consulted in preparing this Report:

- Community Connections Officers.

In preparing this Report, the following external parties were consulted:

- Office of Youth Affairs, Department of People, Sport and Culture.
- City of Darwin Youth Programs Team.
- Litchfield Council Community Participation Team.
- Katherine Council Events and Communication Team.
- Alice Springs Community Development Team.
- Headspace Community Engagement Team.

Policy implications

There are no policy implications for this Report.

Budget and resource implications

There are no budget or resource implications relating to this Report.

Risk, legal and legislative implications

This Report addresses the following City of Palmerston Strategic Risks:

4. **Inclusion, Diversity and Access**
   Failure to balance meeting needs of Palmerston's cultural mosaic.

Strategies, framework and plans implications

This Report relates to the following City of Palmerston Strategies, Framework and Plans:

- Inclusive, Diverse and Accessible Policy Framework

Council officer conflict of interest declaration

We the author and approving officer declare that we do not have a conflict of interest in relation to this matter.

Attachments

Nil

13 INFORMATION AND CORRESPONDENCE

13.1 Information

13.2 Correspondence

13.2.1 Data Centres

THAT correspondence 13.2.1.1 dated 4 September 2026 and the response 13.2.1.2 received 5 October 2026 be received and noted.

OFFICE OF THE MAYOR

city of PALMERSTON
'A Place for People'

ID: 705590 – APB: apb

4 September 2026

Hon. Robyn Cahill
Minister for Trade, Business and Asian Relations; International Education, Migration and Population; Workforce Development; Advanced Manufacturing; Children and Families; Child Protection; Prevention of Domestic Violence
GPO Box 3146,
DARWIN NT 0801

Email: Minister.Cahill@nt.gov.au
CC: Minister.Burgoyne@nt.gov.au

Dear ~~Minister~~ Robyn

Data Centres and the potential for use of recycled water and renewable power in Palmerston

I am writing to follow up on our discussion on 3 September 2026 regarding data centres. City of Palmerston believes that we have several locations that would suit sustainable data centre development within the Palmerston municipality within the suburb of Archer, with both a water source and potential for renewable energy. I wish to raise these as an opportunity and an alternative to other sites proposed in the Top End.

The suburb of Archer has limited development, with only a few land uses currently operating; Palmerston sewerage ponds (PowerWater), Pistol Club (Crown Term Lease), Motocross Club (Crown Term Lease), disused Archer Sports Ovals (City of Palmerston Freehold), Archer Waste Transfer Facility (Crown Term Lease to City of Palmerston) and former land fill site (Crown Term Lease to City of Palmerston).

Remaining areas within the suburb of Archer total 456 hectares of Vacant Crown Land. The land is constrained due to biting midge and isn't planned for residential use. However, it is planned for light industrial use, making it ideal for data centres.

The proximity to the Sewerage ponds presents an opportunity for the recycling of wastewater to supply a data centre. This would alleviate community concerns about the use of potable reticulated water or use of groundwater to supply data centres. In addition, City of Palmerston has a concept plan for a solar farm over the former land fill site, also located in Archer. The availability of Crown land in Archer presents an opportunity for solar to be established in other Crown Land sites also. High voltage power lines also run through the Archer area, making the location ideal for the delivery and operation of sustainable data centres.

(08) 8935 9969
mayor@palmerston.nt.gov.au
Civic Plaza, 1 Chung Wah Terrace, Palmerston NT 0830
PO Box 1, Palmerston NT 0831
ABN 42 050 176 900
PALMERSTON.NT.GOV.AU

The table below lists the Vacant Crown Land lots with their land area in hectares, and the attached map shows the current land use and tenure.

ADDRESS	HECTARES	PLANNING ZONE
15 DURACK DR (LOT 4258) ARCHER	113.50	MZ
158 ELRUNDIE AVE (LOT 4257) ARCHER	96.48	MZ
40 CHANNEL ISLAND RD (LOT 4259) ARCHER	54.24	MZ
19 CATALINA RD (LOT 4256) ARCHER	62.64	MZ
65 CATALINA RD (LOT 4255) ARCHER	100.00	MZ
5 CATALINA RD (LOT 2721) ARCHER	10.02	FD
(LOT 8483) ARCHER	19.80	MZ

Palmerston has other light industrial locations that may be suitable for data centres; however, Archer represents the best opportunity for both the use of recycled water and alternative power supply through solar.

If the Northern Territory Government is aware of proponents interested in the development of sustainable data centres, I would appreciate them being made aware of this opportunity within the City of Palmerston.

Yours sincerely

Athina Pascoe-Bell
Mayor

Att. Map of current land use and tenure in the suburb of Archer

NORTHERN TERRITORY GOVERNMENT

NR MAPS

Archer - Land use and Tenure



Legend

CADASTRE_SATOVERLAY

N

Km 0.2 0.4 0.6

nrmaps.nt.gov.au

Geospatial Services Unit

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Department of Lands, Planning and Environment
© Northern Territory Government

Created by anonymous, 04 Sep 2026

MINISTER FOR LANDS, PLANNING AND ENVIRONMENT

Parliament House
State Square
Darwin NT 0800
minister.burgoyne@nt.gov.au

GPO Box 3146
Darwin NT 0801
Telephone: 08 8999 8624

Ms Athina Pascoe-Bell
Mayor
City of Palmerston

Via email: mayor@palmerston.nt.gov.au

Dear Mayor

Thank you for your correspondence dated 4 September 2026 to the Minister for Trade, Business and Asian Relations, the Hon Robyn Cahill regarding the potential for data centre development in Archer and for sharing the City of Palmerston's views on opportunities to support future investment in Palmerston.

I welcome the City of Palmerston's proactive approach to identifying opportunities for future growth and investment in Palmerston, including emerging industries.

The Northern Territory Government recognises the growing importance of digital infrastructure and the potential economic benefits that data centre investment can bring to the Territory.

The matters you have raised will help inform any future consideration of data centre investment opportunities and associated land use planning.

Thank you again for bringing these matters to my attention and for the City of Palmerston's continued contribution to Palmerston's growth and economic development.

Yours sincerely

JOSHUA BURGOYNE

5 - 10 - 2026

NORTHERN TERRITORY GOVERNMENT

13.2.2 Palmerston Youth Festival Funding Agreement 12 month extension

THAT correspondence 13.2.2.1 dated 18 August 2026 and the response 13.2.2.2 received 11 October 2026 be received and noted.

OFFICE OF THE MAYOR

city of PALMERSTON
'A Place for People'

ID: 699136 – APB: SW/ht

18 August 2026

Hon Jinson Anto Charls
Minister for People, Sport and Culture; Disability; Arts; Youth, Seniors and Equality; Multicultural Affairs; Veterans
GPO Box 3146
DARWIN NT 0801

Email: Minister.Charls@nt.gov.au

Dear Minister

Palmerston Youth Festival 2026

I would like to sincerely acknowledge and thank the Northern Territory Government for your continued support of the Palmerston Youth Festival and contribution towards the ongoing success of this important community event.

The 2026 Palmerston Youth Festival was held from 4–10 July, celebrating the seventh year of a festival dedicated to providing meaningful experiences and opportunities for youth across Palmerston and surrounding areas. The festival continues to grow year after year, with a record attendance of approximately 10,737 participants engaging across the seven-day program.

This year's program was carefully developed to deliver a diverse range of free, inclusive and accessible activities that encouraged participation from youth of all interests and backgrounds. The festival showcased a broad variety of experiences across STEM, arts, sport, culture, talent development and community connection, providing opportunities for young people to discover new interests, build skills, express their creativity and connect with their community.

This year we introduced two new events to the festival including Inflate A'Maze and The Biggest Experiment, alongside refreshed programming for the Deadly NAIDOC Celebration and the Palmerston Sports Carnival, delivering the festival's largest and most diverse program to date.

The successful delivery of the Palmerston Youth Festival was achieved through the strong collaboration between City of Palmerston, the Northern Territory Government, local organisations, community groups and individuals who contributed their time, resources and expertise. These partnerships were instrumental in creating a welcoming, vibrant and memorable celebration for youth.

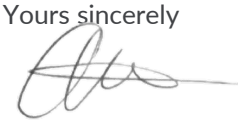
I would once again like to extend my sincere appreciation for your continued support of the Palmerston Youth Festival and look forward to continuing to work with the NTG to make future festivals even bigger and better for our community.

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PO Box 1, Palmerston NT 0831
ABN 42 050 176 900
PALMERSTON.NT.GOV.AU

Your partnership plays a vital role in enabling us to deliver opportunities that engage, inspire and celebrate young people across the Northern Territory. With your continued support, we can build on the festival's strong growth and continue creating meaningful experiences for our youth community for years to come.

Should you have any queries or concerns please contact me on mayor@palmerston.nt.gov.au or (08) 8935 9969.

Yours sincerely



Athina Pascoe-Bell
Mayor

MINISTER FOR HOUSING, LOCAL GOVERNMENT AND COMMUNITY DEVELOPMENT

Parliament House
State Square
Darwin NT 0800
minister.edgington@nt.gov.au

GPO Box 3146
Darwin NT 0801
Telephone: 08 8999 8635

Her Worship the Mayor
Ms Athina Pascoe-Bell
City of Palmerston

Via email: mayor@palmerston.nt.gov.au

Dear ~~Mayor~~ Athina

I refer to your correspondence dated 18 August 2026 acknowledging the Northern Territory (NT) Government's support for the Palmerston Youth Festival 2026 (the Festival).

I congratulate the City of Palmerston and its partners on delivering a successful 7-day Festival from 4 to 10 July 2026, with approximately 10,737 participants attending. This is a strong result and demonstrates the Festival's value to young people in Palmerston and surrounding areas.

The program's diverse, free, inclusive, and accessible activities across science, technology, engineering and mathematics, arts, sport, culture, and community connection provide valuable opportunities for young people to participate, build skills, and connect with their community.

The NT Government values its partnership with the City of Palmerston and recognises the contribution of the local organisations, community groups, and individuals who supported the Festival's delivery.

The Department of Housing, Local Government and Community Development is progressing a 12-month extension to the Palmerston Youth Festival Funding Agreement to support planning and delivery of the July 2027 Festival. The letter of variation was issued to the General Manager People and Place at City of Palmerston, on 11 September 2026.

Thank you for recognising the NT Government's contribution. I look forward to continuing to work with the City of Palmerston to support positive outcomes for young people in the community.

Yours sincerely

STEVE EDGINGTON

11 OCT 2026

NORTHERN TERRITORY GOVERNMENT

14 REPORT OF DELEGATES

15 QUESTIONS BY MEMBERS

16 GENERAL BUSINESS

17 NEXT ORDINARY COUNCIL MEETING

THAT the next Ordinary Meeting of Council be held on Tuesday, 3 November 2026 at 5:30pm in the Council Chambers, Civic Plaza, 1 Chung Wah Terrace, Palmerston.

18 CLOSURE OF MEETING TO PUBLIC

THAT pursuant to *section 99(2) and 293(1)* of the *Local Government Act 2019 and section 51(1)(a) of the Local Government (General) Regulations 2021* the meeting be closed to the public to consider the Confidential items of the Agenda.

19 ADJOURNMENT OF MEETING AND MEDIA LIAISON

MINUTES

1st ORDINARY COUNCIL MEETING

TUESDAY 6 OCTOBER 2026

The Ordinary Meeting of City of Palmerston held in the Council Chambers, Civic Plaza, 1 Chung Wah Terrace, Palmerston, NT 0830.

Council business papers can be viewed on City of Palmerston's website palmerston.nt.gov.au.

UNCONFIRMED

Minutes of Council Meeting held in Council Chambers Civic Plaza, 1 Chung Wah Terrace, Palmerston on Tuesday 6 October 2026 at 5:30 pm.

PRESENT

ELECTED MEMBERS	Mayor Athina Pascoe-Bell (Chair) Deputy Mayor Wayne Bayliss Councillor Damian Hale Councillor Lucy Morrison Councillor Mark Fraser Councillor Sarah Henderson
STAFF	Chief Executive Officer, Nadine Nilon Acting General Manager Infrastructure, Michael Williams General Manager Finance and Governance, Chris Fearon General Manager Community, Konrad Seidl General Manager People and Place, Emma Blight Minute Secretary, Kate Roberts
GALLERY	Three (3) members of the public Eight (8) members of staff

UNCONFIRMED

1 ACKNOWLEDGEMENT OF COUNTRY

City of Palmerston acknowledges the Larrakia people as the Traditional Custodians of the Palmerston region. We pay our respects to the Elders past, present and future leaders and extend that respect to all Aboriginal and Torres Strait Islander people.

2 OPENING OF MEETING

The Chair declared the meeting open at 5:30 pm.

3 APOLOGIES

Moved: **Councillor Morrison**
Seconded: **Deputy Mayor Bayliss**

1. THAT the apology received from Councillor Waters for 6 October 2026 be received and noted.

2. THAT the apology received from Councillor Kanyai for 6 October 2026 be received and noted.

CARRIED (6/0) - 11/0629 – 6/10/2026

4 DECLARATION OF INTEREST

4.1 Elected members

Moved: **Councillor Fraser**
Seconded: **Councillor Henderson**

THAT the Declaration of Interest received from Mayor Pascoe-Bell for Item 25.1.1 be received and noted.

CARRIED (6/0) - 11/0630 – 6/10/2026

4.2 Staff

Nil

UNCONFIRMED

5 CONFIRMATION OF MINUTES

5.1 Confirmation of minutes

Moved: **Councillor Morrison**
Seconded: **Councillor Henderson**

THAT the Minutes of the Council Meeting held on 15 September 2026 pages 12318 to 12331 be confirmed.

CARRIED (6/0) - 11/0631 – 6/10/2026

5.2 Business arising from previous meeting

Nil

6 MAYORAL REPORT

Nil

7 DEPUTATIONS AND PRESENTATIONS

Nil

8 PUBLIC QUESTION TIME (WRITTEN SUBMISSIONS)

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Hale**

THAT the following public question from Magdalene Mahomet and response as tabled regarding Farrar West Development be received and noted.

CARRIED (6/0) - 11/0632 – 6/10/2026

Question 1:
What specific actions has Council taken, such as formal submissions, requests to the developer, or conditions sought, to protect existing Farrar residents and the bushland, wildlife and green belt behind Farrar from the Farrar West development? If Council has taken no such actions, what does it intend to do, and by when?

UNCONFIRMED

Response 1:
A development application for Farrar West is yet to be advertised by the Northern Territory Government Development Assessment Services, who facilitate the planning process prior to a decision being made by the Development Consent Authority. Once advertised, City of Palmerston will have the opportunity to make a submission to the Development Consent Authority. The basis of City of Palmerston's submission will be relating to existing and proposed public assets and infrastructure, with consideration of alignment to the Palmerston Eastern Suburbs Area Plan and Northern Territory Subdivision Development Guidelines.

Question 2:
Has Larrakia Development Corporation provided Council with a written record of its community consultation on Farrar West, including the number of participants and feedback received? If so, will Council make it public, and if not, has Council requested one?
Response 2:
Council has not received or requested documentation relating to the community consultation undertaken by Larrakia Development Corporation. The sharing and use of data gathered through consultation, which has been undertaken prior to the formal planning process, is a decision for Larrakia Development Corporation.

9 CONFIDENTIAL ITEMS

9.1 Moving confidential items into open

9.1.1 Leave of Absence Requests

Moved: **Councillor Henderson**
Seconded: **Mayor Pascoe-Bell**

1. THAT the leave of absence request received from Deputy Mayor Bayliss for 26 September 2026 to 3 October 2026 inclusive, for the reason of a holiday, be approved.

2. THAT each decision be moved to the Open Minutes at expiry of the leave of absence.

CARRIED (7/0) - 11/0574 – 18/08/2026

UNCONFIRMED

9.1.2 Leave of Absence Requests

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Fraser**

1. THAT the leave of absence request received from Councillor Kanyai for 16 September 2026 to 18 September 2026 inclusive, for the reason of work, be approved.

3. THAT each decision be moved to the Open Minutes at expiry of the leave of absence.

CARRIED (7/0) - 11/0600 – 1/09/2026

9.1.3 Leave of Absence Requests

Moved: **Councillor Fraser**
Seconded: **Deputy Mayor Bayliss**

1. THAT the leave of absence request received from Councillor Kanyai for 15 to 18 September 2026 inclusive, for the reason of professional development, be approved, and replace previous leave of absence request as per resolution 11/0600 - 01/09/2026.

3. THAT the leave of absence request received from Councillor Hale for 22 to 24 September 2026 inclusive, for the reason of work-related travel, be approved.

4. THAT the leave of absence request received from Councillor Waters for 6 October 2026 inclusive, for the reason of work-related travel, be approved.

5. THAT each decision be moved to the Open Minutes at expiry of the leave of absence.

CARRIED (7/0) - 11/0621 – 15/09/2026

9.1.4 Vibrant Economy Advisory Committee Expressions of Interest 2026

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Morrison**

1. THAT Report entitled Vibrant Economy Advisory Committee Expressions of Interest 2026 be received and noted.

2. THAT Geoff Goodrich be appointed as a member of a business or property association to the Vibrant Economy Advisory Committee.

UNCONFIRMED

3. THAT Craig Spencer be appointed as a member of a business or property association to the Vibrant Economy Advisory Committee.

4. THAT Council resolves not to fill the remaining community member representative position at this time.

5. THAT these decisions be moved to the open minutes of the Ordinary Council Meeting of 6 October 2026.

CARRIED (6/0) - 11/0655 – 6/10/2026

9.1.5 Zuccoli Community Hub Financing Options

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Henderson**

1. THAT Report entitled Zuccoli Community Hub Financing Options be received and noted.

2. THAT Council approves the establishment of a borrowing facility of up to $3 million with the Australia and New Zealand Banking Group Limited, subject to finalisation of the loan documentation and terms, for the following purpose and conditions:
   a. Lender: Australia and New Zealand Banking Group Limited.
   b. Purpose: To fund Council's contribution towards the Zuccoli Community Hub – Stage 3: Community Hall and Programs Building project.
   c. Maximum borrowing amount: $3,000,000 (three million dollars).
   d. Loan term: 10-year amortisation period, with a 12-month rolling facility, 3-year term facility or 5-year term facility, subject to confirmation of the final interest rate, loan documentation and terms and conditions having regard to:
      i. the applicable interest rate offered by the Australia and New Zealand Banking Group Limited at the time of execution;
      ii. prevailing interest rate and market conditions;
      iii. the Zuccoli Community Hub – Stage 3: Community Hall and Programs Building project cash flow requirements and timing of drawdowns;
      iv. the remaining borrowing requirement;
      v. the applicable renewal period and associated refinancing risk;
      vi. the final loan terms and conditions; and
      vii. the impact on Council's budget and Long Term Financial Plan.
   e. Repayment frequency: Quarterly.
   f. Interest rate: Variable rate, subject to the final terms and conditions of the approved facility.
   g. Drawdown: Funds to be progressively drawn down as required to meet project expenditure.

UNCONFIRMED

3. THAT pursuant to section 40 of the *Local Government Act 2019* (NT), Council hereby delegates authority to the Chief Executive Officer to finalise the loan terms and conditions with the Australia and New Zealand Banking Group Limited for the Zuccoli Community Hub – Stage 3: Community Hall and Programs Building project.

4. THAT in accordance with section 38(2) of the *Local Government Act 2019* (NT), Council authorises the Mayor and Chief Executive Officer to sign and seal loan documentation with the Australia and New Zealand Banking Group Limited in relation to the Zuccoli Community Hub – Stage 3: Community Hall and Programs Building project.

5. THAT the Council Decisions relating to the Report Zuccoli Community Hub Financing Options be moved to the Open Minutes of the 6 October 2026 Meeting.

CARRIED (6/0) - 11/0658 – 6/10/2026

9.2 Moving open items into confidential

Nil

9.3 Confidential items

Moved: **Councillor Fraser**
Seconded: **Councillor Henderson**

THAT pursuant to Section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1) of the *Local Government (General) Regulations 2021* the meeting be closed to the public to consider the following confidential items:

Item	Confidential Category	Confidential Clause
26.1.1	Contract and Tender Matters	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(e) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to information provided to the council on condition that it be kept confidential and would, if publicly disclosed, be likely to be contrary to the public interest.

UNCONFIRMED

26.1.2	Council Committee Recommendations	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the Local Government Act 2019 and section 51(1)(b) of the Local Government (General) Regulations 2021, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information about the personal circumstances of a resident or ratepayer.
26.1.3	Council Property Agreements and Contracts	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(b) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information about the personal circumstances of a resident or ratepayer.
26.1.4	Council Property Agreements and Contracts	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(b) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information about the personal circumstances of a resident or ratepayer.
26.1.5	Council Project Initiative	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(c)(i) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information that would, if publicly disclosed, be likely to cause commercial prejudice to, or confer an unfair commercial advantage on, any person.

UNCONFIRMED

26.1.6	Matters Relating to Council Staff and or Elected Members	This item is considered 'Confidential' pursuant to section 99(2) and 293(1) of the *Local Government Act 2019* and section 51(1)(a) of the *Local Government (General) Regulations 2021*, which states a council may close to the public only so much of its meeting as comprises the receipt or discussion of, or a motion or both relating to, information about the employment of a particular individual as a member of the staff or possible member of the staff of the council that could, if publicly disclosed, cause prejudice to the individual

CARRIED (6/0) - 11/0633 – 6/10/2026

10 PETITIONS

Nil

11 NOTICES OF MOTION

Moved: **Councillor Henderson**
Seconded: **Councillor Hale**

1. THAT the Notice of Motion received from Councillor Henderson, entitled 11.1 Smart Glasses Report be received and noted.

2. THAT a report is provided to Council in November 2026 on the potential restriction of smart glasses being used at Council's public facilities and playgrounds, and that this includes the consideration of exemptions for vision impaired users.

CARRIED (6/0) - 11/0634 – 6/10/2026

UNCONFIRMED

12 OFFICER REPORTS

12.1 Action reports

12.1.1 Australia Day Awards - Nomination Judging Panel

Moved: **Councillor Fraser**
Seconded: **Deputy Mayor Bayliss**

1. THAT Report entitled Australia Day Awards - Nomination Judging Panel be received and noted.

2. THAT Council makes the following appointments for the Palmerston Australia Day Awards Judging Panel:
   a. Councillor Waters as a judge in the Australia Day Awards judging panel.
   b. Councillor Morrison as an alternate judge in the Australia Day Awards judging panel.

CARRIED (6/0) - 11/0635 – 6/10/2026

12.1.2 Palmerston Local Economic Plan Refresh

Moved: **Councillor Morrison**
Seconded: **Deputy Mayor Bayliss**

1. THAT Report entitled Palmerston Local Economic Plan Refresh be received and noted.

2. THAT Council endorses the amended Implementation Plan found in **Attachment 12.1.2.3** and for Section 17 of the Palmerston Local Economic Plan to be updated reflective of these amendments.

CARRIED (6/0) - 11/0636 – 6/10/2026

UNCONFIRMED

12.1.3 Immediate Priority Grant Acquittal 2021-22 Update

Moved: **Councillor Fraser**
Seconded: **Deputy Mayor Bayliss**

1. THAT Report entitled Immediate Priority Grant Acquittal 2021-22 Update be received and noted.

2. THAT Council approves the amended acquittal of the Immediate Priority Grant at **Attachment 12.1.3.1** contained in this Report entitled Immediate Priority Grant Acquittal 2021-22 Update.

CARRIED (6/0) - 11/0637 – 6/10/2026

12.1.4 Community Funding Program - Arafura Music Collection

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Henderson**

1. THAT Report entitled Community Funding Program - Arafura Music Collection be received and noted.

2. THAT Council endorse Option One (1) of Report entitled Community Funding Program - Arafura Music Collection to approve the full sponsorship funding at a cost of $9,150 to Arafura Music Collective Incorporated through the Community Funding Program.

CARRIED (6/0) - 11/0638 – 6/10/2026

12.1.5 Edible Pocket Gardens Policy

Moved: **Councillor Henderson**
Seconded: **Councillor Morrison**

1. THAT Report entitled Edible Pocket Gardens Policy be received and noted.

2. THAT Council rescind the Edible Pocket Gardens Policy.

CARRIED (6/0) - 11/0639 – 6/10/2026

UNCONFIRMED

12.1.6 Community Safety and Wellness Advisory Committee Meeting Minutes - 22 September 2026

Moved: Councillor Morrison
Seconded: Deputy Mayor Bayliss

1. THAT Report entitled Community Safety and Wellness Advisory Committee Meeting Minutes - 22 September 2026 be received and noted.

2. THAT the unconfirmed Community Safety and Wellness Advisory Committee minutes as provided at **Attachment 12.1.6.1** to report entitled Community Safety and Wellness Advisory Committee Meeting Minutes - 22 September 2026 be received and noted.

CARRIED (6/0) - 11/0640 – 6/10/2026

12.1.7 Disability Inclusion and Access Plan 2026 - 2028 - Community Consultation Outcome

Moved: Councillor Henderson
Seconded: Deputy Mayor Bayliss

1. THAT Report entitled Disability Inclusion and Access Plan 2026 - 2028 - Community Consultation Outcome be received and noted.

2. THAT Council note the community consultation feedback provided at **Attachment 12.1.7.1.**

3. THAT Council endorse the amended City of Palmerston Disability Inclusion and Access Plan at **Attachment 12.1.7.2** and Easy Read Version 2026–2028 at **Attachment 12.1.7.3.**

CARRIED (6/0) - 11/0641 – 6/10/2026

UNCONFIRMED

12.1.8 Marlow Lagoon Master Plan Consultation Outcomes

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Henderson**

1. THAT Report entitled Marlow Lagoon Master Plan Consultation Outcomes be received and noted.

2. THAT a draft Marlow Lagoon Masterplan incorporating the themes from the consultation to inform the scope be developed and presented to Council by April 2027, with a minimum of two options for consideration.

CARRIED (6/0) - 11/0642 – 6/10/2026

12.1.9 Appointment of Deputy Mayor - 6 November 2026 to 1 June 2027

Moved: **Councillor Morrison**
Seconded: **Councillor Fraser**

1. THAT Report entitled Appointment of Deputy Mayor - 6 November 2026 to 1 June 2027 be received and noted.

2. THAT Council appoint Councillor Henderson as Deputy Mayor in accordance with the Appointment of Deputy Mayor Policy, for a period of 207 days from 6 November 2026 to 1 June 2027 inclusive.

CARRIED (6/0) - 11/0643 – 6/10/2026

12.2 Receive and note reports

12.2.1 Infrastructure Quarterly Report - July to September 2026

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Fraser**

THAT Report entitled Infrastructure Quarterly Report - July to September 2026 be received and noted.

CARRIED (6/0) - 11/0644 – 6/10/2026

UNCONFIRMED

12.2.2 Christmas in Palmerston 2026

Moved: **Councillor Fraser**
Seconded: **Deputy Mayor Bayliss**

1. THAT Report entitled Christmas in Palmerston 2026 be received and noted.

2. THAT the Christmas Low Sensory event is hosted on Tuesday 15 December 2026.

CARRIED (6/0) - 11/0645 – 6/10/2026

12.2.3 2027-28 Budget Development Timeline

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Hale**

THAT Report entitled 2027-28 Budget Development Timeline be received and noted.

CARRIED (6/0) - 11/0646 – 6/10/2026

13 INFORMATION AND CORRESPONDENCE

13.1 Information

Nil

13.2 Correspondence

13.2.1 LGANT Board Meeting Communique - 2 September 2026

Moved: **Councillor Fraser**
Seconded: **Councillor Henderson**

THAT correspondence dated 18 September 2026 entitled LGANT Board Meeting Communique - 2 September 2026 be received and noted.

CARRIED (6/0) - 11/0647 – 6/10/2026

14 REPORT OF DELEGATES

Nil

UNCONFIRMED

15 QUESTIONS BY MEMBERS

Moved: **Deputy Mayor Bayliss**
Seconded: **Councillor Morrison**

1. THAT the question asked by Councillor Fraser regarding public toilets at Joan Fejo Park, be taken on notice by the Chief Executive Officer.

2. THAT the question asked by Councillor Hale regarding potholes and the response provided by the Acting General Manager Infrastructure be received and noted.

3. THAT the question asked by Councillor Fraser regarding the Pre-Cyclone Clean Up and the response provided by the Acting General Manager Infrastructure be received and noted.

CARRIED (6/0) - 11/0648 – 6/10/2026

16 GENERAL BUSINESS

Nil

17 NEXT ORDINARY COUNCIL MEETING

Moved: **Councillor Henderson**
Seconded: **Deputy Mayor Bayliss**

THAT the next Ordinary Meeting of Council be held on Tuesday, 20 October 2026 at 5:30 pm in the Council Chambers, Civic Plaza, 1 Chung Wah Terrace, Palmerston.

CARRIED (6/0) - 11/0649 – 6/10/2026

18 CLOSURE OF MEETING TO PUBLIC

Moved: **Councillor Fraser**
Seconded: **Mayor Pascoe-Bell**

THAT pursuant to *section 99(2) and 293(1)* of the *Local Government Act 2019 and section 51(1)(a) of the Local Government (General) Regulations 2021* the meeting be closed to the public to consider the Confidential items of the Agenda.

CARRIED (6/0) - 11/0650 – 6/10/2026

UNCONFIRMED

19 ADJOURNMENT OF MEETING AND MEDIA LIAISON

Nil

The open section of the meeting closed at 6:19 pm for the discussion of confidential matters.

The Chair declared the meeting closed at 7:00 pm.

Chair

Print Name

Date

UNCONFIRMED