Table 1											
		Long 1	erm F	inanci	al Plan						
				TATEMEN							
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
\$'000's		Revised Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecas
Operating Income											
Rates & annual charges	31,515	33,341	34,759	36,238	37,780	39,388	41,064	42,811	44,633	46,532	48,512
Rates	24,620	25,806	26,916	28,073	29,281	30,540	31,853	33,223	34,651	36,141	37,695
Waste	6,895	7,534	7,843	8,165	8,499	8,848	9,211	9,588	9,982	10,391	10,817
Statutory Charges	105	152	157	162	167	172	178	183	189	195	201
User charges & fees	801	781	805	830	856	882	910	938	967	997	1,028
Interest & investment revenue	1,598	1,671	1,540	1,578	1,587	1,582	1,642	1,720	1,843	1,387	1,543
Other revenues	100	16	16	17	17	18	18	19	20	20	21
Grants & contributions for operating purposes	4,387	1,326	3,742	3,858	3,978	4,101	4,228	4,359	4,494	4,634	4,777
TOTAL INCOME	38,506	37,287	41,020	42,683	44,384	46,143	48,040	50,030	52,145	53,764	56,081
Operating Expenditure			_			_	_		_	_	
Employee benefits & costs	9,802	12,207	12,573	12,951	13,274	13,606	13,946	14,295	14,652	15,019	15,394
Borrowing costs	33	179	284	339	318	301	288	275	261	248	235
Elected Member Allowances	324	428	441	455	469	484	499	514	530	547	564
Elected Member Expenses	46	40	41	42	44	45	46	48	49	51	52
Materials, contracts and other expenses	22,059	21,681	22,250	22,939	23,650	24,484	25,139	25,919	26,722	27,654	28,408
Depreciation, amortisation & Impairment	10,519	11,270	11,761	12,067	12,400	12,713	13,038	13,333	13,602	13,878	14,153
TOTAL EXPENDITURE	42,783	45,805	47,351	48,793	50,156	51,632	52,957	54,383	55,818	57,396	58,806
BUDGETED OPERATING SURPLUS/DEFICIT	(4,277)	(8,518)	(6,331)	(6,110)	(5,771)	(5,490)	(4,917)	(4,353)	(3,673)	(3,632)	(2,725)
	(:,=::)	(5,515)	(0,000)	(0,110)	(4,1.1.)	(0,110)	(1,711.)	(1,000)	(0,010)	(0,000)	(=/: = 3)
Add: Amounts received specifically for new or upgraded assets	9,914	9,499	5,373	1,232	2,840	2,840	2,840	1,840	750	750	750
Add: Developers Contribution	136	200	200	200	200	200	200	200	200	200	200
Add: Physical resources received free of charge (non-cash)	6,824	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Add: Revaluations	100	58	59	59	60	60	61	62	62	63	63
Add: Net Sale /(Loss) of Assets	(228)	299	120	120	120	120	120	120	120	120	120
	( /		-		-		-			-	
BUDGET SURPLUS / (DEFICIT)	12,469	4,537	2,421	(1,499)	448	731	1,304	869	459	501	1,408
TOTAL COMPREHENSIVE INCOME / (LOSS)	12,469	4,537	2,421	(1,499)	448	731	1,304	869	459	501	1,408
Add: Depreciation	10,519	11,270	11,761	12,067	12,400	12,713	12.020	13,333	13,602	13,878	14,153
Add. Depreciation	10,519				(60)		13,038			-	
Add: Other nen each	/25	(50)				(60)	(61)	(62)	(62)	(63)	(63)
Add: Other non-cash	625	(58)	(59)	(59)		2 000	2 000	2 000	2 000		
Less: Resources free of charge	6,824	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
Less: Resources free of charge Less: Capital Expenditure	6,824 17,306	3,000 26,971	3,000 10,322	3,000 7,872	3,000 8,963	8,178	8,640	7,365	6,372	6,507	6,507
Less: Resources free of charge Less: Capital Expenditure Add: Borrowings (Loans advances)	6,824 17,306 -	3,000 26,971 5,000	3,000 10,322 1,000	3,000 7,872 1,500	3,000 8,963 -	8,178	8,640	7,365	6,372	6,507	6,507 -
Less: Resources free of charge Less: Capital Expenditure Add: Borrowings (Loans advances) Less: Loan Repayments	6,824 17,306 - 241	3,000 26,971 5,000 517	3,000 10,322 1,000 535	3,000 7,872 1,500 589	3,000 8,963 - 601	8,178 - 335	8,640 - 339	7,365 - 344	6,372 - 348	6,507 - 353	6,507 - 359
Less: Resources free of charge Less: Capital Expenditure Add: Borrowings (Loans advances)	6,824 17,306 -	3,000 26,971 5,000	3,000 10,322 1,000	3,000 7,872 1,500	3,000 8,963 -	8,178	8,640	7,365	6,372	6,507	6,507 -
Less: Resources free of charge Less: Capital Expenditure Add: Borrowings (Loans advances) Less: Loan Repayments Add: Transfer from reserves	6,824 17,306 - 241	3,000 26,971 5,000 517	3,000 10,322 1,000 535	3,000 7,872 1,500 589	3,000 8,963 - 601	8,178 - 335	8,640 - 339	7,365 - 344	6,372 - 348	6,507 - 353	6,507 - 359
Less: Resources free of charge Less: Capital Expenditure Add: Borrowings (Loans advances) Less: Loan Repayments	6,824 17,306 - 241	3,000 26,971 5,000 517	3,000 10,322 1,000 535	3,000 7,872 1,500 589	3,000 8,963 - 601	8,178 - 335	8,640 - 339	7,365 - 344	6,372 - 348	6,507 - 353	6,507 - 359

Table 2											
		Long 1	erm F	inanci	al Plan						
				INANCIAL I							
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
		Revised Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Assets	7,0,00	noniou zougo.			10.000.						
Current Assets:											
Cash & cash equivalents	14,660	4,000	4.000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Investments	14,508	18.982	19.783	19,853	19,574	20,929	22.701	25.589	29,311	33,193	38,236
Receivables	4,473	4,710	4,960	5,223	5,499	5,791	6,098	6,421	6,761	7,120	7,497
TOTAL CURRENT ASSETS	33,641	27,692	28,742	29,076	29,074	30,720	32,799	36,010	40,072	44,313	49,733
IOTAL CORRENT ASSETS	33,641	27,672	20,742	27,076	27,074	30,720	32,777	36,010	40,072	44,313	47,733
Non-Current Assets:											
Infrastructure, property, plant & equipment	561,881	580,582	582,143	580,949	580,512	578,977	577,579	574,611	570,381	566,011	561,365
Investment property	5,800	5,858	5,917	5,976	6,036	6,096	6,157	6,218	6,281	6,343	6,407
Work in progress	16,142	-	-	-	-	-	-	-	-	-	-
TOTAL NON-CURRENT ASSETS	583,823	586,440	588,060	586,924	586,548	585,073	583,736	580,830	576,662	572,354	567,772
TOTAL ASSETS	617,464	614,133	616,802	616,000	615,621	615,792	616,535	616,840	616,734	616,667	617,505
Liabilities											
Current Liabilities:											
Payables	8,988	261	269	277	286	295	304	313	323	333	343
Borrowings	248	535	589	601	335	339	344	348	353	359	364
Provisions	1,279	1,317	1,357	1,398	1,433	1,468	1,505	1,543	1,581	1,621	1,661
TOTAL CURRENT LIABILITIES	15,098	2,113	2,215	2,275	2,053	2,102	2,153	2,204	2,258	2,312	2,369
Non-Current Liabilities:											
Payables	_	_	_	_	_	_	_	_	_	-	
Borrowings	787	5.873	6.284	7,183	6.848	6.509	6,165	5.816	5.463	5,104	4,740
Provisions	1,815	1,869	1,926	1,983	2,033	2,084	2,136	2,189	2,244	2,300	2,358
TOTAL NON-CURRENT LIABILITIES	2,602	7,742	8,209	9,166	8,881	8,592	8,301	8,005	7,707	7,404	7,098
TOTAL LIABILITIES	17,700	9,856	10,424	11,442	10,934	10,695	10,453	10,210	9,964	9,717	9,466
TOTAL LIABILITIES	17,700	7,030	10,424	11,442	10,734	10,673	10,455	10,210	7,704	7,717	7,400
NET ASSETS	599,764	604,277	606,378	604,559	604,687	605,098	606,081	606,630	606,769	606,950	608,038
Equity											
Retained earnings/(accumulated deficit)	217,686	212,914	214,008	211,856	211,705	210,459	209,352	206,680	202,749	198.681	194.341
Other Reserves	16,352	25,579	26,527	26,801	27,020	28,617	30,646	33,806	37,814	42,000	47,364
Revaluation reserves	365,726	365,784	365,843	365,902	365,962	366,022	366,083	366,144	366,207	366,269	366,333
Council equity interest	599,764	604,277	606,378	604,559	604,687	605,098	606,081	606,630	606,769	606,950	608,038
TOTAL EQUITY	599,764	604,277	606,378	604,559	604,687	605,098	606,081	606,630	606,769	606,950	608,038
	-	-	-	-	-	-	-	-	-	-	-

Table 3											
		Long 7	form F	inanci	al Dlan						
¢ 1000	2022-2023		TEMENT O 2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-203
\$ '000											
	Actual	Revised Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Foreca
Cash Flows from Operating Activities											
Receipts:											
Rates & annual charges	31,301	33,578	34,510	35,975	37,503	39,096	40,757	42,488	44,292	46,173	48,135
User charges & fees	986	933	962	992	1,023	1,055	1,087	1,121	1,156	1,192	1,228
Investment & interest revenue received	535	1,671	1,540	1,578	1,587	1,582	1,642	1,720	1,843	1,387	1,543
Grants & contributions	4,654	1,326	3,742	3,858	3,978	4,101	4,228	4,359	4,494	4,634	4,777
Other	106	16	16	17	17	18	18	19	20	20	21
Payments:											
Employee benefits & costs	(9,977)	(12,114)	(12,478)	(12,852)	(13,190)	(13,520)	(13,858)	(14,204)	(14,559)	(14,923)	(15,296)
Materials, contracts & other expenses	(22,855)	(30,876)	(22,724)	(23,428)	(24,155)	(25,003)	(25,675)	(26,471)	(27,292)	(28,241)	(29,013)
Finance Payments	(33)	(179)	(284)	(339)	(318)	(301)	(288)	(275)	(261)	(248)	(235)
NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES	4,717	(5,646)	5,284	5,801	6,445	7,027	7,912	8,757	9,692	9,993	11,159
Couch Flavor from Invasting Astivities											
Cash Flows from Investing Activities											
Receipts:	200				070						
Sale of investment securities	300	-	-	-	279	-	-	-	-	-	-
Amounts specifically for new or upgraded assets	2,824	21,058	5,373	1,232	2,840	2,840	2,840	1,840	750	750	750
Payments:											
Purchase of investment securities	4,005	(4,474)	(801)	(71)	-	(1,354)	(1,773)	(2,888)	(3,721)	(3,882)	(5,043)
Purchase of infrastructure, property, plant & equipment	(16,852)	(26,971)	(10,322)	(7,872)	(8,963)	(8,178)	(8,640)	(7,365)	(6,372)	(6,507)	(6,507)
NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES	(9,723)	(10,388)	(5,749)	(6,711)	(5,844)	(6,692)	(7,573)	(8,413)	(9,343)	(9,640)	(10,800)
Cash Flows from Financing Activities											
Receipts:											
Proceeds from borrowings & advances	-	5,000	1,000	1,500	-	-	_	_	-	-	
Payments:		.,	,,,,,	,,,,,,							
Repayment of borrowings & advances	(241)	373	(535)	(589)	(601)	(335)	(339)	(344)	(348)	(353)	(359)
NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES	(241)	5,373	465	911	(601)	(335)	(339)	(344)	(348)	(353)	(359)
, ,	,				, ,	, ,	, ,	` ′	, ,	, ,	. ,
plus: CASH & CASH EQUIVALENTS - beginning of year	19,907	14,660	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS	(5,247)	(10,660)	-	_	-	-	_	_	-	-	-
Total Cash at Bank	14,660	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
plus: INVESTMENTS ON HAND - beginning of year	18,513	14,508	18,982	19,783	19,853	19,574	20,929	22,701	25,589	29,311	33,193
NET INCREASE/(DECREASE) IN INVESTMENTS ON HAND	(4,005)	4,474	801	71	(279)	1,354	1,773	2,888	3,721	3,882	5,043
Total Investments on Hand	14,508	18,982	19,783	19,853	19,574	20,929	22,701	25,589	29,311	33,193	38,236
TOTAL CASH & CASH EQUIVALENTS & INVESTMENTS - end of year	29,168	22,982	23,783	23,853	23,574	24,929	26,701	29,589	33,311	37,193	42,236
, ,											
NET INCREASE/(DECREASE) IN CASH, CASH EQUIVALENTS & INVESTME	(9,552)	(6,186)	801	71	(279)	1,354	1,773	2,888	3,721	3,882	5,043

Table 4											
Table 4		1			- LDI-						
		Long	Term F	·ınancı	ıaı Piar	1					
			Financ	ial Ratios							
FINANCIAL RATIOS											
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033
	2022-2023	2023-2024	2024-2023	2023-2020	2020-2027	2027-2020	2020-2027	2027-2030	2030-2031	2031-2032	2032-2033
	Actual	<b>Revised Budget</b>	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Operating Ratio											
This ratio measures Council's ability to contain operating expenditure within operating revenue	16%	8%	14%	15%	16%	16%	18%	18%	20%	20%	21%
Benchmark - Greater than 0%	(operating revenu	e excl. capital grants	and contributions	- operating expen	ses) / operating re	venue excluding c	apital grants and c	contributions			
Cash Expense Cover Ratio											
This ratio indicates the number of months Council can continue paying for its											
immediate expenses without additional cash inflow	10.86	8.03	8.08	7.87	7.56	7.75	8.08	8.71	9.53	10.31	11.41
Benchmark - Greater than 3.0 months	(current year's cas	h and cash equivale	nts / (total expense	s - depreciation - i	nterest costs) * 12						
Current Ratio											
This ratio represents Council's ability to meet debt payments as they fall due. It should be noted that Council's externally restricted assets will not be available as operating funds and as such can significantly impact Council's ability to meet its liabilities	2.23	13.10	12.98	12.78	14.16	14.61	15.24	16.34	17.75	19.16	21.00
			12.98	12./8	14.16	14.61	15.24	16.34	17./5	17.16	21.00
Benchmark - Greater than 1.5	current assets / cu	rrent liabilities							1		
	-										
Over Bayesaya											
Own Revenue											
This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue	89%	96%	91%	91%	91%	91%	91%	91%	91%	91%	91%
Benchmark - Greater than 60%< 75%											
Own funding / total operating revenue	Total income less (	Grants/total income									
Debt Service Cover Ratio											
This ratio measures the availability of cash to service debt including interest, principal, and lease payments	22.33	4.10	6.54	6.70	10.63	11.76	13.32	14.85	16.57	17.29	19.47
Benchmark - Greater than 2.0	operating result before interest and depreciation (EBITDA) / principal repayments +borrowing interest costs										
Interest Cover Ratio											
This ratio indicates the extent to which Council can service its interest bearing debt and take on additional borrowings. It measures the burden of the current interest											
expense upon Council's operating cash	190.15	16.33	20.13	18.59	21.83	25.03	29.24	33.71	38.97	42.25	49.59
Benchmark - Greater than 4.0	operating result be	efore interest and de	preciation (EBITDA)	/ interest expense							
Asset Sustainability Ratio											
This ratio indicates the extent to which Council is replacing its existing asset base with											
capital renewals of existing asseets	160%	239%	88%	65%	72%	64%	66%	55%	47%	47%	46%